



R.P. BRENNAN

General Contractors & Construction Managers

March 19, 2025

[REDACTED]
Columbia University - Facilities and Operations Department
[REDACTED]
[REDACTED]

**Re: Columbia Manhattanville Project/MWL Submissions
Quarter Ending December 31, 2024 Report for Columbia Manhattanville Project**

Dear [REDACTED]

On behalf of R.P. Brennan General Contractors, Inc., I confirm that the information in the schedule of the Minority/Women/Local-Owned Business Participation Utilization Plan is prepared based on documentation and information received from the trade contractors working on the Columbia University Manhattanville Project (the "Project").

R.P. Brennan General Contractors, Inc., also confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Women-Owned and Locally-Based Business Enterprise participation as outlined in the EEO requirements in the Exhibit O - Notice to Bidders to R.P. Brennan's Contract with Columbia for MWL compliance reporting. The documentation utilizes the Business Enterprise-Schedule of Minority/Women/Local-Owned Business Participation (Schedule M) as the primary source for MWL compliance reporting. The data generated from this source, which RP Brennan submits quarterly to Columbia for analysis and approval, is used to produce quarterly summaries of spend. RP Brennan distinguishes specialty and non-specialty construction in accordance with the contractual definitions utilized for payment requisition assembly.

R.P. Brennan General Contractors, Inc., additionally confirms that it has, based on available information and representations from Columbia's trade contractors, provided to Columbia the required MWL documentation for Minority, Female and Local Workforce participation as outlined in the EEO requirements in Exhibit O - Notice to Bidders to RP Brennan's Contract with Columbia for MWL compliance reporting. RP Brennan continues to review the certified payroll submissions for Columbia's trade contractors to verify compliance with Columbia's guidelines for proper completion of workforce employee information (such as: name, address, zip code, gender and ethnicity).

If you have any questions or require additional information, please do not hesitate to contact me directly.

Sincerely,

Michael Brennan
President

29 West 36th Street
6th Floor
New York, NY 10018

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Non-Specialty Construction

Date: 12/31/2024

Reporting Period Summary Notes

Manhattanville Project Reporting Period: 8/1/2008 – 12/31/2024

During the reporting period there are currently ten projects comprising the Non-Specialty construction portion of the Manhattanville project. Nine out of the ten projects are all in progress with starting periods as early as 1/3/2008, with payments starting in August 2008. The Shared Services spending is allocated to each individual project.

The Non-Specialty report package has cumulative and quarterly summaries of workforce hours and spending (backed by Schedule Ms). There are three types of Schedule Ms (indicated in the upper right corner of the forms):

- Schedule M1s are for firms paid directly by Columbia University
- Schedule M2s are for payments made by a firm directly paid by Columbia University (typically the Construction Manager)
- Schedule M3s are firms paid by a firm found on the preceding Schedule M2

Non-Specialty Project Reporting Periods

| Project Name | Project Start | Status | Page # |
|---------------------------------|---------------|---------------------------|---------|
| Utilities Improvement | 1/3/2008 | Project Completed 10/2018 | 5-10 |
| Abatement & Demolition Project | 9/1/2009 | Project Completed 04/2022 | 11-24 |
| Jerome L. Greene Science Center | 2/28/2011 | In Progress | 25-52 |
| EPA Clean Diesel | 5/1/2009 | Project Completed 11/2011 | 53-54 |
| Open Space | 7/10/2013 | Project Completed 02/2020 | 55-61 |
| Lenfest | 12/1/2013 | Project Completed 02/2021 | 62-78 |
| University Forum | 12/1/2015 | Project Completed 05/2021 | 79-93 |
| Phase 2 Below Grade | 10/1/2016 | In Progress | 94-105 |
| Columbia Business School | 1/1/2018 | In Progress | 106-189 |
| Open Space Large Square | 7/1/2020 | In Progress | 190-196 |
| Shared Services | 2/4/2010 | In Progress | 197-199 |

Manhattanville MWL Workforce and Spending Summary
Cumulative: Aug 1, 2008 to December 31, 2024
(Excluding Specialty Construction)

Construction Spending: CU Goal = 35%

| Non-Specialty Projects | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Spend | | Total L | |
|-----------------------------------|-----------------------|-----|-----------------------|-----|-----------------------|-----|--------------------|----------------|--------------------|----|---------------------|----|-----------------------|----|-----------------------|-----|--------------------------|------|-----------------------|--|---------------|--|
| | \$ | %¹ | \$ | %¹ | \$ | %¹ | \$ | %¹ | \$ | %¹ | \$ | %¹ | \$ | %¹ | \$ | %¹ | \$ | %¹ | \$ | | \$ | |
| | | | | | | | | | | | | | | | | | | | | | | |
| Utilities Improvement | \$ - | 0% | \$ 21,944 | 0% | \$ 28,894,115 | 86% | \$ 585,271 | 2% | \$ - | 0% | \$ - | 0% | \$ 597,070 | 2% | \$ 30,098,400 | 89% | \$ 3,683,269 | 11% | \$ 33,781,659 | | \$ 29,491,185 | |
| Abatement & Demolition | \$ 2,278,305 | 7% | \$ 1,550,209 | 4% | \$ 492,822 | 1% | \$ 1,165,616 | 3% | \$ 2,350 | 0% | \$ 229,212 | 1% | \$ 744,393 | 2% | \$ 6,462,907 | 19% | \$ 28,113,455 | 81% | \$ 34,576,362 | | \$ 1,468,777 | |
| * Jerome L. Greene Science Center | \$ 49,264,524 | 11% | \$ 45,806,201 | 11% | \$ 12,815,780 | 3% | \$ 2,669,497 | 1% | \$ - | 0% | \$ 83,703 | 0% | \$ 6,625,281 | 2% | \$ 117,264,986 | 27% | \$ 312,695,552 | 73% | \$ 429,960,538 | | \$ 19,524,764 | |
| EPA Clean Diesel | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ 613,907 | 100% | \$ 613,907 | | \$ - | |
| Open Space | \$ 916,725 | 5% | \$ 577,140 | 3% | \$ 340,627 | 2% | \$ 54,195 | 0% | \$ - | 0% | \$ - | 0% | \$ 121,951 | 1% | \$ 2,010,638 | 12% | \$ 14,933,857 | 88% | \$ 16,944,495 | | \$ 462,578 | |
| Lenfest | \$ 3,217,912 | 4% | \$ 6,226,230 | 9% | \$ 1,624,680 | 2% | \$ 249,862 | 0% | \$ - | 0% | \$ 38,995 | 0% | \$ 1,513,224 | 2% | \$ 12,870,903 | 18% | \$ 59,371,308 | 82% | \$ 72,242,211 | | \$ 3,176,899 | |
| University Forum | \$ 17,453,734 | 20% | \$ 5,007,224 | 6% | \$ 2,613,970 | 3% | \$ 1,246,502 | 1% | \$ - | 0% | \$ 12,880 | 0% | \$ 11,085 | 0% | \$ 26,345,395 | 31% | \$ 59,792,304 | 69% | \$ 86,137,699 | | \$ 2,637,935 | |
| * Phase 2 Below Grade | \$ 14,412,104 | 7% | \$ 7,798,529 | 4% | \$ 92,706,264 | 48% | \$ 207,329 | 0% | \$ - | 0% | \$ 5,621 | 0% | \$ 1,627,546 | 1% | \$ 116,757,393 | 61% | \$ 75,794,969 | 39% | \$ 192,552,362 | | \$ 94,339,431 | |
| * Columbia Business School | \$ 68,993,314 | 14% | \$ 64,447,413 | 13% | \$ 4,298,750 | 1% | \$ 521,696 | 0% | \$ 310 | 0% | \$ 1,422,825 | 0% | \$ 2,709,600 | 1% | \$ 142,393,908 | 28% | \$ 365,057,783 | 72% | \$ 507,451,691 | | \$ 8,431,485 | |
| * Open Space Large Square | \$ 193,643 | 1% | \$ 2,045,821 | 9% | \$ 381,007 | 2% | \$ 336,483 | 1% | \$ - | 0% | \$ - | 0% | \$ - | 0% | \$ 2,956,054 | 13% | \$ 20,255,763 | 87% | \$ 23,212,717 | | \$ 381,007 | |
| Total % of Total Spending¹ | \$ 156,730,261 11% | | \$ 133,480,711 10% | | \$ 144,168,015 10% | | \$ 7,036,451 1% | \$ 2,660 0% | \$ 1,793,236 0% | | \$ 13,950,150 1% | | \$ 457,161,484 33% | | \$ 940,312,157 67% | | \$ 1,397,473,641 100% | | \$ 159,914,061 11% | | | |

| Non-Specialty Projects Excluding CM Spend | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Spend | | Total L | |
|--|-------------------------------|--|-------------------------------|--|-------------------------------|--|-------------------------------|--|-------------------------------|--|-------------------------------|--|-------------------------------|--|-------------------------------|--|-------------------------------|--|-------------------------------|--|-------------------------------|--|
| | \$ | | \$ | | \$ | | \$ | | \$ | | \$ | | \$ | | \$ | | \$ | | \$ | | \$ | |
| | Total % of Total Spending¹ | | Total % of Total Spending¹ | | Total % of Total Spending¹ | | Total % of Total Spending¹ | | Total % of Total Spending¹ | | Total % of Total Spending¹ | | Total % of Total Spending¹ | | Total % of Total Spending¹ | | Total % of Total Spending¹ | | Total % of Total Spending¹ | | Total % of Total Spending¹ | |
| | \$156,232,438 13% | | \$133,480,711 11% | | \$144,168,015 12% | | \$6,458,259 1% | | \$2,660 0% | | \$1,793,236 0% | | \$7,970,034 1% | | \$450,105,353 37% | | \$750,511,229 63% | | \$1,200,616,582 100% | | \$153,933,945 13% | |

¹ Denotes percentages of the individual MWL designation to the total spending
* Denotes active project

| MWL Spending | # of Firms | Total Spending | % of Total MWL Spending | % of Total Spending | % of Total Excluding CM Spending |
|--------------------------------|------------|----------------|-------------------------|---------------------|----------------------------------|
| ESD Certified Firms | 164 | \$ 232,756,703 | 51% | 17% | 19% |
| Local Firms | 39 | \$ 143,987,405 | 31% | 10% | 12% |
| Firms With Other Certification | 61 | \$ 80,408,691 | 18% | 6% | 7% |
| Total MWL | 264 | \$ 457,152,799 | 100% | 33% | 38% |

Workforce Hours : CU Goal = 40%

| Non-Specialty Projects | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Hours | | Total L | Headcount | | | | |
|--|------------------|-----|--------------|----|--------------|----|---------------|-----|---------------|-----|-------------|----|--------------|----|------------------|------|------------------|-----|-------------------|---------------|---------|--------------|-------|--------------|-------|----------------|
| | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | Hrs | # | %² | # | %² | # | |
| | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Utilities Improvement | 15,126 | 16% | 203 | 0% | 0 | 0% | 0 | 0% | 8,053 | 8% | 0 | 0% | 0 | 0% | 23,382 | 24% | 72,083 | 76% | 95,465 | 8,053 | 57 | 24% | 182 | 76% | 239 | |
| Abatement & Demolition | 99,444 | 54% | 824 | 0% | 122 | 0% | 6,372 | 3% | 10,985 | 6% | 0 | 0% | 40 | 0% | 117,785 | 64% | 66,567 | 36% | 184,352 | 11,146 | 396 | 65% | 211 | 35% | 607 | |
| Jerome L. Greene Science Center | 502,503 | 32% | 6,546 | 0% | 10,389 | 1% | 16,684 | 1% | 47,382 | 3% | 1,225 | 0% | 8,280 | 1% | 593,008 | 38% | 973,230 | 62% | 1,566,237 | 67,276 | 1,145 | 41% | 1,622 | 59% | 2,767 | |
| EPA Clean Diesel (No Workforce - Equipment Supplies) | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0 | 0% | 0 | 0% | 0 | |
| Open Space | 19,121 | 51% | 0 | 0% | 0 | 0% | 0 | 0% | 280 | 1% | 0 | 0% | 0 | 0% | 19,401 | 51% | 18,438 | 49% | 37,839 | 280 | 101 | 53% | 88 | 47% | 189 | |
| Lenfest | 88,213 | 36% | 1,418 | 1% | 1,352 | 1% | 2,235 | 1% | 4,545 | 2% | 0 | 0% | 126 | 0% | 97,889 | 40% | 148,272 | 60% | 246,160 | 6,023 | 306 | 40% | 450 | 60% | 756 | |
| University Forum | 105,756 | 60% | 170 | 0% | 121 | 0% | 1,635 | 1% | 6,441 | 4% | 0 | 0% | 310 | 0% | 114,431 | 65% | 61,925 | 35% | 176,355 | 6,871 | 390 | 52% | 363 | 48% | 753 | |
| Phase 2 Below Grade | 147,250 | 34% | 4,754 | 1% | 376 | 0% | 2,841 | 1% | 4,499 | 1% | 0 | 0% | 68 | 0% | 159,788 | 36% | 279,746 | 64% | 439,534 | 4,943 | 583 | 42% | 821 | 58% | 1,404 | |
| Columbia Business School | 746,534 | 40% | 14,439 | 1% | 7,580 | 0% | 35,578 | 2% | 37,483 | 2% | 2,133 | 0% | 17,368 | 1% | 861,113 | 46% | 1,014,106 | 54% | 1,875,219 | 64,563 | 1,834 | 51% | 1,731 | 49% | 3,565 | |
| Shared Services - Lend Lease US Construction LMB | 92,640 | 32% | 2,939 | 1% | 13,996 | 5% | 19,956 | 7% | 49,345 | 17% | 0 | 0% | 2,537 | 1% | 181,413 | 63% | 107,940 | 37% | 289,353 | 65,878 | 134 | 43% | 181 | 57% | 315 | |
| Shared Services - Johnson Security | 152,969 | 60% | 0 | 0% | 2,042 | 1% | 31,652 | 12% | 54,836 | 21% | 0 | 0% | 11,142 | 4% | 252,642 | 99% | 3,084 | 1% | 255,726 | 68,020 | 299 | 0% | 10 | 0% | 309 | |
| Shared Services - Eddington Security | 110,679 | 76% | 0 | 0% | 0 | 0% | 304 | 0% | 35,032 | 24% | 0 | 0% | 0 | 0% | 146,015 | 100% | 8 | 0% | 146,023 | 35,032 | 167 | 0% | 1 | 0% | 168 | |
| Open Space Large Square | 31,324 | 80% | 1,307 | 3% | 16 | 0% | 2,182 | 6% | 176 | 0% | 0 | 0% | 320 | 1% | 35,325 | 90% | 3,992 | 10% | 39,317 | 512 | 131 | 85% | 23 | 15% | 154 | |
| Total Hours % of Total Hours¹ | 2,111,558 39% | | 32,599 1% | | 35,993 1% | | 119,436 2% | | 259,056 5% | | 3,358 0% | | 40,190 1% | | 2,602,189 49% | | 2,749,390 51% | | 5,351,579 100% | 338,597 6% | | 5,543 49% | | 5,683 51% | | 11,226 100% |

¹ Denotes percentages of the individual MWL designation to the total spending

² Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

³ Security workforce hours apply to all projects and reported by vendor in a shared services project

* Denotes active project

(Note: May include changes to prior periods)

(Excluding Specialty Construction)

| Non-Specialty Projects | | | | | | | | | | | | | | | | | | | | | | | |
|---------------------------------|---------|---|---------|----|---------|----|----------|-------|----------|----|----------|----|-----------|---|-----------------|----|---------------|----|----------------|---------|------------|----|---|
| | \$ M %¹ | | \$ W %¹ | | \$ L %¹ | | \$ MW %¹ | | \$ ML %¹ | | \$ WL %¹ | | \$ MWL %¹ | | Total MWL \$ %¹ | | Non-MWL \$ %¹ | | Total Spend \$ | | Total L \$ | | |
| Utilities Improvement | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - |
| Abatement & Demolition | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - |
| Jerome L. Greene Science Center | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - |
| EPA Clean Diesel | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - |
| Open Space | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - |
| Lenfest | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - |
| University Forum | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - |
| * Phase 2 Below Grade | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - |
| * Columbia Business School | \$ | - | 0% | \$ | 7,445 | 0% | \$ | 1,240 | 0% | \$ | - | 0% | \$ | - | 0% | \$ | 8,685 | 0% | \$ | (8,685) | 0% | \$ | - |
| * Open Space Large Square | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - | 0% | \$ | - |
| Total % of Total Spending | \$ | - | 0% | \$ | 7,445 | 0% | \$ | 1,240 | 0% | \$ | - | 0% | \$ | - | 0% | \$ | 8,685 | 0% | \$ | (8,685) | 0% | \$ | - |

[illegible]

(Note: May include changes to prior periods)

Utilities Improvement

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|--------------------|-------------------------------------|---|
| Owner Name: | Columbia University | Project: Utilities Improvement |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: | 12/31/2024 | Project Start: 1/3/2008 ¹ |
| | | Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|-----------------------------|---|---------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$' | Current Plan Amount (Incl CO's) \$' | Total Payment to Date \$' |
| Columbia University | NON | No | Owner | \$ 12,812 | \$ 14,402 | \$ 14,402 |

[illegible]

| | | | |
|----------------------------|-----------|-----------|-----------|
| Direct Spend Grand Total | \$ 12,812 | \$ 14,402 | \$ 14,402 |
| MWL Direct Spend Total | \$ 12,812 | \$ 14,147 | \$ 14,147 |
| Non-MWL Direct Spend Total | \$ - | \$ 255 | \$ 255 |
| MWL % of Total | 100% | 98% | 98% |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

| | | | |
|-------------|-------------------------------------|----------------|-----------------------|
| Owner Name: | Columbia University | Project: | Utilities Improvement |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 1/3/2008 ¹ |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 26,364,500 | \$ 34,501,633 | \$ 33,767,25 |

[illegible]

| | | | |
|----------------------------|---------------|---------------|---------------|
| Direct Spend Grand Total | \$ 26,364,500 | \$ 34,501,633 | \$ 33,767,257 |
| MWL Direct Spend Total | \$ - | \$ - | \$ - |
| Non-MWL Direct Spend Total | \$ 26,364,500 | \$ 34,501,633 | \$ 33,767,257 |
| MWL % of Total | 0% | 0% | 0% |

Date: 12/31/2024

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|--|---|
| Company Name: | Lend Lease | Project: Utilities Improvement |
| Trade: | Construction Management | Contract: |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: 1/3/2008 ¹ Project End: In Progress |

| COMPANY (Tier I) | | | | | | |
|------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease | NON | No | Construction Management | \$ 26,364,500 | \$ 34,501,633 | \$ 33,767,257 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|-------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Eddington Security Inc | MW-ESD | No | Security | Yes | \$ - | \$ 7,079 | \$ 7,079 |
| Egg Electric Inc | W-ESD | No | Electrical | Yes | \$ 21,931 | \$ 21,931 | \$ 21,931 |
| Felix Associates LLC | L | No | Utilities | Yes | \$ 13,205,245 | \$ 14,912,282 | \$ 14,912,281 |
| MFM Contracting Corp | L | No | Utilities | Yes | \$ 13,150,000 | \$ 13,966,897 | \$ 13,966,896 |
| Pearlgreen | L | No | Building Supplies | Yes | \$ - | \$ 804 | \$ 804 |
| The McKissack Group Inc | MW-ESD | No | 62 | Yes | \$ - | \$ 578,192 | \$ 578,192 |
| The McKissack Group Inc | MWL-ESD | No | Construction Management | Yes | \$ - | \$ 385,484 | \$ 385,484 |
| The McKissack Group Inc | MWL-ESD | No | Construction Management | Yes | \$ - | \$ 211,586 | \$ 211,586 |
| | | | | | | | |
| NON: | | | | | | | |
| Moretrench American Corp | NON | No | Fire Safety | Yes | \$ 287,950 | \$ 287,950 | \$ 287,950 |
| Nicholson Construction | NON | No | Excavation | Yes | \$ 434,950 | \$ 274,950 | \$ 274,950 |
| Rael Automatic Sprinkler | NON | No | Dewatering | Yes | \$ 5,603 | \$ 5,603 | \$ 5,603 |
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| | | | | | | | |
| | | | | | Tier II Grand Total | \$ 27,105,679 | \$ 30,652,758 |
| | | | | | MWL Tier II Total | \$ 26,377,176 | \$ 30,084,253 |
| | | | | | Non-MWL Tier II Total | \$ 728,503 | \$ 568,503 |
| | | | | | MWL % of Tier I | 100% | 87% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

¹ Billing begins on 8/1/2008

¹ Billing begins on 8/1/2008

Date: 12/31/2024

| | |
|-------------|-----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 8/1/2008 - 12/31/2024 |
| As of : | 45693 |

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | | | | | Headcount | | | | | | | | | |
|--------------------|---|--------|----------------|-----|----------------|-----|----------------|-----|----------------|-------|----------------|-----|----------------|-----------|----------------|-----------|----------------|-------------|-----------|----------------|---------|----------------|-------|-----|------|
| | | M | | W | | L | MW | | ML | | WL | | MWL | Total MWL | | Non-MWL | | Total Hours | Total MWL | | Non-MWL | | Total | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # | | |
| Tier I (Direct) | Bovis Lend Lease Construction Management | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 88 | 3% | 0 | 0% | 0 | 0% | 88 | 3% | 3,406 | 97% | 3,494 | 2 | 50% | 2 | 50% | 4 |
| Tier II | MFM Contracting Corporation Utility Work | 5,706 | 16% | 3 | 0% | 0 | 0% | 0 | 0% | 3,694 | 10% | 0 | 0% | 0 | 0% | 9,402 | 26% | 26,540 | 74% | 35,942 | 25 | 20% | 97 | 80% | 122 |
| | Felix Utility Work | 9,051 | 17% | 200 | 0% | 0 | 0% | 0 | 0% | 4,272 | 8% | 0 | 0% | 0 | 0% | 13,522 | 25% | 41,203 | 75% | 54,725 | 21 | 24% | 67 | 76% | 88 |
| | Moretrench Dewatering | 370 | 28% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 370 | 28% | 934 | 72% | 1,304 | 9 | 36% | 16 | 64% | 25 |
| Total Hours | | 15,126 | | 203 | | 0 | | 0 | | 8,053 | | 0 | | 0 | | 23,382 | | 72,083 | | 95,465 | 57 | | 182 | | 239 |
| Overall % of Total | | 16% | | 0% | | 0% | | 0% | | 8% | | 0% | | 0% | | 24% | | 76% | | 100% | 24% | | 76% | | 100% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|--------------------------|-----------|-------------|
| MFM Contracting Corp | 3/28/2011 | In progress |
| Felix Associates LLC | 9/28/2009 | 5/29/2011 |
| Moretrench American Corp | 1/13/2008 | 10/25/2008 |

| | |
|-------------|------------------------|
| GC/CM: | Lend Lease |
| Date Range: | 10/1/2024 - 12/31/2024 |
| As of : | 45693 |

Utilities Improvement SCHEDULE OF WORKFORCE PARTICIPATION

| Tier Contractor | | | | | | | | | | | | | Headcount | | | | | | | | | | | | | | |
|--------------------|---|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----------|----------------|---------|----------------|-------------|----------------|-----------|----------------|---------|----------------|-------|----------------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Hours | | Total MWL | | Non-MWL | | Total | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | # | % ¹ |
| Tier I (Direct) | Lend Lease US Construction LMB Construction Management | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Tier II | MFM Contracting Corp Utility Work | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Felix Associates LLC Utility Work | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Moretrench American Corp Dewatering | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | | 0 | 62 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Hours | | 0 | | 62 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | |

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Abatement & Demolition

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

| | | |
|--------------------|-------------------------------------|--|
| Owner Name: | Columbia University | Project: Abatement & Demolition |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: | 12/31/2024 | Project Start: 9/1/2009 Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ - | \$ 1,256,013 | \$ 1,256,013 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|---|-----------------|----------------|------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Absolute Plumbing & Heating Corp | L | No | Plumbing Contractor | Yes | \$ - | \$ 4,483 | \$ 4,483 |
| Black Widow Termite & Pest Control Corp | W-ESD | No | Pest Control | Yes | \$ - | \$ 2,238 | \$ 2,238 |
| Clancy Cullen Storage Co Inc | W-ESD | No | Storage | Yes | \$ - | \$ 48,245 | \$ 48,245 |
| First Choice Mechanical Inc | M-ESD | No | Mechanical | Yes | \$ - | \$ 5,796 | \$ 5,796 |
| Innovative Building Solutions LLC | MW-ESD | No | General Contractor | Yes | \$ - | \$ 25,069 | \$ 25,069 |
| Izzo Construction Corp | WL-ESD | No | General Contractor | Yes | \$ - | \$ 13,163 | \$ 13,163 |
| Mamais Contracting Corp | WL-ESD | No | 62 | Yes | \$ - | \$ 14,811 | \$ 14,811 |
| PSEC Plumbing & Heating Co Inc | L | No | Plumbing Contractor | Yes | \$ - | \$ 1,295 | \$ 1,295 |
| SMR Contracting Corp | L | No | General Contractor | Yes | \$ - | \$ 4,086 | \$ 4,086 |
| Titan Plumbing & Heating LLC | L | No | Plumbing Contractor | Yes | \$ - | \$ 18,130 | \$ 18,130 |
| Twins Electric Corp | L | No | Electrical Contractor | Yes | \$ - | \$ 31,423 | \$ 31,423 |
| NON: | | | | | | | |
| Abbey Locksmiths Inc | NON | No | Doors & Windows | Yes | \$ - | \$ 4,308 | \$ 4,308 |
| Access Control Technologies Inc | NON | No | Electrical Contractor | Yes | \$ - | \$ 1,120 | \$ 1,120 |
| Affiliated Environmental Serv. (AES) | NON | No | Environmental Services | Yes | \$ - | \$ 1,950 | \$ 1,950 |
| Celtic Services NYC Inc. | NON | No | Interior Construction | Yes | \$ - | \$ 880,881 | \$ 880,881 |
| Degmor Inc | NON | No | Asbestos Removal | Yes | \$ - | \$ 400 | \$ 400 |
| G & K Services Co | NON | No | Uniforms | Yes | \$ - | \$ 344 | \$ 344 |
| Gotham Waterproofing | NON | No | Contractor | Yes | \$ - | \$ 46,640 | \$ 46,640 |
| Inst Recycling Network | NON | No | Specialities | Yes | \$ - | \$ 74,935 | \$ 74,935 |
| JC Duggan Inc | NON | No | Moving | Yes | \$ - | \$ 45,750 | \$ 45,750 |
| Northstar Mechanical Inc | NON | No | Mechanical | Yes | \$ - | \$ 7,800 | \$ 7,800 |
| Omega Laboratories | NON | No | Air Quality | Yes | \$ - | \$ 14,177 | \$ 14,177 |
| Pro Roll Inc | NON | No | Doors & Windows | Yes | \$ - | \$ 8,554 | \$ 8,554 |
| William Hird & Co Inc | NON | No | Specialities | Yes | \$ - | \$ 415 | \$ 415 |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-----------------------------------|-----------|--------------|--------------|
| Direct Spend Grand Total | \$ - | \$ 1,256,013 | \$ 1,256,013 |
| MWL Direct Spend Total | \$ - | \$ 168,739 | \$ 168,739 |
| Non-MWL Direct Spend Total | \$ - | \$ 1,087,274 | \$ 1,087,274 |
| MWL % of Total | 0% | 13% | 13% |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|--------------------|-------------------------------------|--|
| Owner Name: | Columbia University | Project: Abatement & Demolition |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: | 12/31/2024 | Project Start: 9/1/2009 |
| | | Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 4,491,955 | \$ 25,730,418 | \$ 25,270,164 |

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|----------------------------|--------------|---------------|---------------|
| Direct Spend Grand Total | \$ 4,491,955 | \$ 25,730,418 | \$ 25,270,164 |
| MWL Direct Spend Total | \$ - | \$ - | \$ - |
| Non-MWL Direct Spend Total | \$ 4,491,955 | \$ 25,730,418 | \$ 25,270,164 |
| MWL % of Total | 0% | 0% | 0% |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|------------------------|
| Owner Name: | Columbia University | Project: | Abatement & Demolition |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 9/1/2009 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 4,679,500 | \$ 8,050,185 | \$ 8,050,185 |

[illegible]

| | | | |
|----------------------------|------|--------------|--------------|
| Direct Spend Grand Total | \$ - | \$ 8,050,185 | \$ 8,050,185 |
| MWL Direct Spend Total | \$ - | \$ - | \$ - |
| Non-MWL Direct Spend Total | \$ - | \$ 8,050,185 | \$ 8,050,185 |
| MWL % of Total | 0% | 0% | 0% |

Date: 12/31/2024

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|--|---|
| Company Name: | Lend Lease | Project: Abatement & Demolition |
| Trade: | Construction Management | Contract: |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: 9/1/2009 Project End: In Progress |

| COMPANY (Tier I) | | | | | | |
|------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease | NON | No | Construction Management | \$ 4,491,955 | \$ 25,730,418 | \$ 25,270,164 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|--|------------------------|-----------------------|-----------------------------------|-----------------|--------------------------------------|---|---|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Work Completed: | | | | | | | |
| Commodore Construction Corporation | W-ESD | No | Misc Concrete | Yes | \$ - | \$ 68,310 | \$ 68,310 |
| Deerpath Constrction Corp | W-ESD | No | General Contractor | Yes | \$ 455,000 | \$ 432,900 | \$ 432,900 |
| Eddington Security Inc | MW-ESD | No | Security | Yes | \$ 137,063 | \$ 326,096 | \$ 326,096 |
| Innovative Building Solutions LLC | MW-ESD | No | General Contractor | Yes | \$ - | \$ 163,000 | \$ 163,000 |
| Johnson Security Bureau Inc | MWL-ESD | No | 62 General Contractor | Yes | \$ - | \$ 523,867 | \$ 523,867 |
| Manhattan Business Interiors Inc (MBI) | M-ESD | No | General Contractor | Yes | \$ 186,000 | \$ 189,719 | \$ 189,719 |
| The McKissack Group Inc | MWL-ESD | No | Construction Management | Yes | \$ - | \$ 29,256 | \$ 29,256 |
| The McKissack Group Inc | MWL-ESD | No | Suprintendent-Civil/Site | Yes | \$ - | \$ 8,574 | \$ 8,574 |
| NON: | | | | | | | |
| Work Completed: | | | | | | | |
| Breeze National Inc - Area 3A | NON | No | Demolition & Abatement Contractor | Yes | \$ 879,000 | \$ 819,596 | \$ 819,596 |
| Breeze National Inc - Area 6 | NON | No | Demolition & Abatement Contractor | Yes | \$ 2,975,000 | \$ 2,975,000 | \$ 2,975,000 |
| Breeze National Inc - Areas 7 & 8 | NON | No | Demolition & Abatement Contractor | Yes | \$ 875,000 | \$ 735,000 | \$ 735,000 |
| Par Environmental Corp - Area 7 (Site 22, 29, 30, 31) | NON | No | Demolition & Abatement Contractor | Yes | \$ - | \$ 336,337 | \$ 336,337 |
| Par Environmental Corp - Areas 1A & 1B | NON | No | Demolition & Abatement Contractor | Yes | \$ 1,818,000 | \$ 1,818,183 | \$ 1,818,183 |
| Par Environmental Corp - Areas 2, 4 & 5 | NON | No | Demolition & Abatement Contractor | Yes | \$ 7,100,000 | \$ 7,100,000 | \$ 7,100,000 |
| Par Environmental Corp | NON | No | Demolition & Abatement Contractor | Yes | \$ - | \$ 54,500 | \$ 54,500 |
| Work In Progress: | | | | | | | |
| Par Environmental Corp - Area 0 | NON | No | Demolition & Abatement Contractor | Yes | \$ - | \$ 1,323,140 | \$ 1,323,140 |
| Par Environmental Corp - Area 9a | NON | No | Demolition & Abatement Contractor | Yes | \$ - | \$ 604,886 | \$ 604,886 |
| Par Environmental Corp - Areas 7 (Site 28) & 8 | NON | No | Demolition & Abatement Contractor | Yes | \$ 2,627,000 | \$ 2,738,562 | \$ 2,738,562 |
| Post Road Iron Works | NON | No | Miscellaneous Metal Work | Yes | \$ - | \$ 121,206 | \$ 121,206 |
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| | | | | | | | |
| Tier II Grand Total | | | | | \$ 17,052,063 | \$ 20,368,132 | \$ 20,368,132 |
| MWL Tier II Total | | | | | \$ 778,063 | \$ 1,741,722 | \$ 1,741,722 |
| Non-MWL Tier II Total | | | | | \$ 16,274,000 | \$ 18,626,410 | \$ 18,626,410 |
| MWL % of Tier I | | | | | 17% | 7% | 7% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2024

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|--|--|
| Company Name: | Par Environmental Corporation | Project: Abatement & Demolition |
| Trade: | General Contractor | Contract: Area 9B (Site 40) |
| Address: | 313 Spook Rock Road, Suffern, New York 10901 | Telephone: 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: 9/1/2009 |
| | | Project End: In Progress |

| COMPANY (Tier I) | | | | | | |
|-------------------------------|-----------------|----------------|--------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
| Par Environmental Corporation | NON | No | General Contractor | \$ 4,679,500 | \$ 8,050,185 | \$ 8,050,185 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|--|--|
| CM Name: | Lend Lease | |
| Company Name: | Breeze National Inc | Project: Abatement & Demolition |
| Trade: | General Contracting | Contract: |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: 9/24/2011 Project End: 3/22/2012 |

| COMPANY (Tier II) | | | | | | |
|---------------------|-----------------|----------------|---------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Breeze National Inc | NON | No | General Contracting | \$ 4,729,000 | \$ 4,529,596 | \$ 4,529,596 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Lend Lease

Company Name: Par Environmental Corp

Project: Abatement & Demolition

Trade: General Contracting

Contract: Areas 1A & 1B

Address: 622 West 132nd, 2nd fl, New York, NY 10027

Telephone: 212-939-9580

As of Date: 12/31/2024

Project Start: 9/1/2009

Project End: 1/12/2011

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|------------------------|-----------------|----------------|---------------------|------------------------------|--|----------------------------------|
| Par Environmental Corp | NON | No | General Contracting | \$ 1,818,000 | \$ 1,818,183 | \$ 1,818,183 |

SUBCONTRACTORS (Tier III)

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|--|--|
| CM Name: | Lend Lease | |
| Company Name: | Par Environmental Corp | Project: Abatement & Demolition |
| Trade: | General Contracting | Contract: Areas 2, 4 & 5 |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2009 Project End: 10/1/2011 |

| COMPANY (Tier II) | | | | | | |
|------------------------|-----------------|----------------|---------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Par Environmental Corp | NON | No | General Contracting | \$ 7,100,000 | \$ 7,100,000 | \$ 7,100,000 |

| SUBCONTRACTORS (Tier III) | | | | | | | | |
|--|-----------------|----------------|-------------------------------|----------|------------------------------|--|----------------------------------|--------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| MWL: | | | | | | | | |
| Rizzo Environmental Services Corp | W-ESD | No | Carting | Yes | \$ - | \$ 8,130 | \$ 8,130 | |
| Expedite-Dem Inc | MW-ESD | No | Expeditior | Yes | \$ 180,000 | \$ 160,000 | \$ 160,000 | |
| A Tech Electric Enterprise Inc | M-ESD | No | Sidewalk Bridge & Scaffolding | Yes | \$ - | \$ 249,768 | \$ 249,768 | |
| Metropolitan Enterprises Inc | M | No | Scaffolding | Yes | \$ - | \$ 669,089 | \$ 669,089 | |
| A Royal Flush | L | No | Temporary Toilets | Yes | \$ 40,000 | \$ 11,295 | \$ 11,295 | |
| Petroscan Ltd | W-ESD | No | | Yes | \$ 65,000 | \$ 62,572 | \$ 62,572 | |
| Atlas Equipment Rentals | L | No | Equipment Supplier | Yes | \$ 120,000 | \$ 62,464 | \$ 62,464 | |
| Sienna Environmental Technologies LLC | MW-ESD | No | Material Supplier | Yes | \$ 125,000 | \$ 120,644 | \$ 120,644 | |
| Park Avenue Building & Roofing Supplies LLC | M-ESD | No | Material Supplier | Yes | \$ - | \$ 33,182 | \$ 33,182 | |
| JEG Inc | M-ESD | No | Vectoring | Yes | \$ 185,000 | \$ 246,774 | \$ 246,774 | |
| Manhattan Business Interiors Inc (MBI) | M-ESD | No | General Conditions | Yes | \$ - | \$ 68,968 | \$ 68,968 | |
| Pestrol Inc | MWL-ESD | No | Vectoring | Yes | \$ 35,000 | \$ 28,056 | \$ 28,056 | |
| Safety & Quality Plus Inc | W-ESD | No | Safety | Yes | \$ 140,000 | \$ 107,315 | \$ 107,315 | |
| Tri State Transfer Associates Inc | WL-ESD | No | ACM Disposal | Yes | \$ - | \$ 95,734 | \$ 95,734 | |
| Ann Hickey PE | W-ESD | No | Expeditior | Yes | \$ - | \$ 38,340 | \$ 38,340 | |
| Blue Lake Crane LLC | M-ESD | No | Safety | Yes | \$ - | \$ 13,537 | \$ 13,537 | |
| Robert Parchment Plumbing & Heating Inc | ML-ESD | No | Plumbing/Heating | Yes | \$ - | \$ 2,350 | \$ 2,350 | |
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| If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan | | | | | Tier III Grand Total | \$ 890,000 | \$ 1,978,218 | \$ 1,978,218 |
| | | | | | MWL Tier III Total | \$ 890,000 | \$ 1,978,218 | \$ 1,978,218 |
| | | | | | Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| | | | | | MWL % of Tier II | 13% | 28% | 28% |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|--|--|
| CM Name: | Lend Lease | |
| Company Name: | Par Environmental Corp | Project: Abatement & Demolition |
| Trade: | General Contracting | Contract: Areas 7 (Site 28) & 8 |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: 10/11/2012 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|------------------------|-----------------|----------------|---------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Par Environmental Corp | NON | No | General Contracting | \$ 2,627,000 | \$ 2,738,562 | \$ 2,738,562 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| MSR Electrical Construction Corp | W-ESD | No | Electrical | Yes | \$ 50,000 | \$ 26,594 | \$ 26,594 |
| Expedite-Dem Inc | MW-ESD | No | Expeditor | Yes | \$ 88,000 | \$ 54,960 | \$ 54,960 |
| Ann Hickey PE | W-ESD | No | Expeditor | Yes | \$ 18,000 | \$ 15,855 | \$ 15,855 |
| Metropolitan Enterprises Inc | M | No | Scaffolding | Yes | \$ 500,000 | \$ 158,486 | \$ 158,486 |
| Tri State Transfer Associates Inc | WL-ESD | No | ACM Disposal | Yes | \$ 30,000 | \$ 19,185 | \$ 19,185 |
| Safety & Quality Plus Inc | W-ESD | No | | Yes | \$ 65,000 | \$ 91,245 | \$ 91,245 |
| Pestrol Inc | MWL-ESD | No | Vectoring | Yes | \$ 20,000 | \$ 5,859 | \$ 5,859 |
| Atlas Equipment Rentals | L | No | Equipment Supplier | Yes | \$ 100,000 | \$ 35,811 | \$ 35,811 |
| JEG Inc | M-ESD | No | Recycle/Waster Removal | Yes | \$ 80,000 | \$ 2,009 | \$ 2,009 |
| Petroscan Ltd | W-ESD | No | Fuel Supplier | Yes | \$ 25,000 | \$ 11,654 | \$ 11,654 |
| Contracting Supply Solutions | MW-ESD | No | Supplier | Yes | \$ - | \$ 47,433 | \$ 47,433 |
| Park Avenue Building & Roofing Supplies LLC | M-ESD | No | Material Supplier | Yes | \$ - | \$ 10,246 | \$ 10,246 |
| Creative Environment Solutions Corp | W-ESD | No | Noise Control | Yes | \$ 8,000 | \$ 8,050 | \$ 8,050 |
| Palace Hoisting & Scaffolding Corp of NY | W | No | Scaffolding | Yes | \$ - | \$ 20,686 | \$ 20,686 |
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Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|--|---|
| CM Name: | Lend Lease | |
| Company Name: | Par Environmental Corp | Project: Abatement & Demolition |
| Trade: | General Contracting | Contract: Area 9A |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: 11/30/2012 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|------------------------|-----------------|----------------|---------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Par Environmental Corp | NON | No | General Contracting | \$ 560,750 | \$ 604,886 | \$ 604,886 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|--|---------------------------------|
| CM Name: | Lend Lease | | |
| Company Name: | Par Environmental Corp | Project: Abatement & Demolition | |
| Trade: | General Contracting | Contract: Area 0 | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: 212-939-9580 | |
| As of Date: | 12/31/2024 | Project Start: 11/30/2012 | Project End: In Progress |

[illegible]

Date: 12/31/2024

| | |
|--------------------|---------------------------------------|
| GC/CM: | Par Environmental / Lend Lease |
| Date Range: | 8/1/2008 - 12/31/2024 |
| As of : | 45693 |

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

| TierContractor | | | | | | | | | | | | | | | Headcount | | | | | | | | | | |
|--------------------|---|--------|-----|-----|----|-----|----|-------|----|--------|-----|-----|----|-----|-----------|-----------|---------|-------------|-----------|---------|-------|-----|-----|------|------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | Non-MWL | Total Hours | Total MWL | Non-MWL | Total | | | | |
| | | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | %¹ | Hrs | # | %¹ | # | %¹ | # | | |
| Tier I (Direct) | Lend Lease (US) Construction LMB In Construction Management | 185 | 3% | 0 | 0% | 0 | 0% | 0 | 0% | 2,628 | 43% | 0 | 0% | 0 | 0% | 2,813 | 46% | 3,309 | 54% | 6,122 | 5 | 38% | 8 | 62% | 13 |
| Tier II | A Tech Electric Enterprise Sidewalk Bridge & Scaffolding | 461 | 79% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 461 | 79% | 126 | 21% | 587 | 9 | 82% | 2 | 18% | 11 |
| | Breeze Demo & Abatement Contractor | 11,338 | 56% | 0 | 0% | 122 | 1% | 336 | 2% | 2,817 | 14% | 0 | 0% | 0 | 0% | 14,613 | 72% | 5,774 | 28% | 20,386 | 72 | 65% | 39 | 35% | 111 |
| | Current Fire Protection Fire Protection | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 88 | 100% | 88 | 0 | 0% | 2 | 100% | 2 |
| | Deerpath Demo & Abatement Contractor | 232 | 12% | 0 | 0% | 0 | 0% | 0 | 0% | 265 | 14% | 0 | 0% | 0 | 0% | 497 | 26% | 1,446 | 74% | 1,943 | 3 | 25% | 9 | 75% | 12 |
| | Eagle Scaffolding Services Scaffolding Services | 6,690 | 34% | 464 | 2% | 0 | 0% | 116 | 1% | 504 | 3% | 0 | 0% | 0 | 0% | 7,774 | 39% | 12,097 | 61% | 19,870 | 45 | 48% | 48 | 52% | 93 |
| | Johnson Security Bureau Security | 4,940 | 74% | 16 | 0% | 0 | 0% | 330 | 5% | 1,112 | 17% | 0 | 0% | 40 | 1% | 6,437 | 96% | 265 | 4% | 6,702 | 31 | 97% | 1 | 3% | 32 |
| | Par Environmental Demo & Abatement Contractor | 58,736 | 66% | 16 | 0% | 0 | 0% | 5,388 | 6% | 3,371 | 4% | 0 | 0% | 0 | 0% | 67,511 | 76% | 21,356 | 24% | 88,867 | 176 | 78% | 49 | 22% | 225 |
| | PAR ENVIRONMENTAL CORPORATIO Demo & Abatement Contractor | 16,863 | 42% | 328 | 1% | 0 | 0% | 202 | 1% | 288 | 1% | 0 | 0% | 0 | 0% | 17,681 | 44% | 22,108 | 56% | 39,788 | 55 | 51% | 53 | 49% | 108 |
| Total Hours | | 99,444 | | 824 | | 122 | | 6,372 | | 10,985 | | 0 | | 40 | | 117,785 | | 66,567 | | 184,352 | 396 | | 211 | | 607 |
| Overall % of Total | | 54% | | 0% | | 0% | | 3% | | 6% | | 0% | | 0% | | 64% | | 36% | | 100% | 65% | | 35% | | 100% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|----------------------------|------------|------------|
| A Tech Electric Enterprise | 11/28/2018 | 2/6/2020 |
| Breeze National Inc | 9/17/2009 | 3/28/2012 |
| Current Fire Protection | 12/4/2018 | 1/29/2019 |
| Deerpath Construction Corp | 9/16/2009 | 7/13/2010 |
| Eagle Scaffolding Services | 10/22/2018 | 11/4/2019 |
| Johnson Security Bureau | 11/10/2018 | 10/3/2019 |
| Par Environmental Corp | 10/5/2009 | 11/10/2019 |

| | |
|-------------|------------------------|
| GC/CM: | Lend Lease |
| Date Range: | 10/1/2024 - 12/31/2024 |
| As of : | 45693 |

Abatement and Demolition SCHEDULE OF WORKFORCE PARTICIPATION

| TierContractor | | | | | | | | | | | | | Headcount | | | | | | | | | | |
|--------------------|--|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----------|----------------|-------------|----------------|---------|----------------|----|----|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | Non-MWL | Total Hours | Total MWL | Non-MWL | Total | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | # | |
| Tier I (Direct) | Lend Lease US Construction LMB Construction Management | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| Tier II | A Tech Electric Enterprise Sidewalk Bridge & Scaffolding | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Breeze National Inc Demo & Abatement Contractor | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Current Fire Protection Fire Protection | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Deerpath Construction Corp Demo & Abatement Contractor | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Eagle Scaffolding Services Scaffolding Services | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Johnson Security Bureau Security | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Par Environmental Corporation Demo & Abatement Contractor | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| Total Hours | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | 0 | | 0 | | 0 |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | 0% | | 0% | | 0% |

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Jerome L. Greene Science Center

Schedule M1

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|-----------------------------|----------------------------|---------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$% | Current Plan Amount \$% | Total Payment to Date \$% |
| Columbia University | NON | No | Owner | | | \$ 12,214,220 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | | | | |
|---------------------------------------|---|--|----------------|---|--------------------------|-------------------------|------------------------------------|--------------------------|-----------|---------|
| | Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$ | Current Plan Amount (incl. COV) \$ | Total Payment to Date \$ | | |
| MWL: | Absolute Plumbing & Heating Corp | L | No | Plumbing | Yes | \$ - | \$ - | 10,896 | 10,896 | |
| | A Tech Electric Enterprises Inc | M | No | Electrical | Yes | \$ - | \$ - | 13,796 | 13,796 | |
| | Black Widow Termite & Pest Control | W-ESD | No | Pest Control | Yes | \$ - | \$ - | 1,550 | 1,550 | |
| | Cardoza Plumbing | M-ESD | No | Plumbing | Yes | \$ - | \$ - | 45,644 | 45,644 | |
| | CitiStructure | M-ESD | No | General Contractor | Yes | \$ - | \$ - | 290,392 | 290,392 | |
| | Clancy Cullen Moving & Storage Co Inc | W | No | Moving & Relocation | Yes | \$ - | \$ - | 1,214 | 1,214 | |
| | Conroy Signs Systems Inc | W-ESD | No | Signage | 62 | Yes | \$ - | \$ - | 2,792 | 2,792 |
| | Doumas Electric Inc | L | No | Electrical | Yes | \$ - | \$ - | 8,995 | 8,995 | |
| | Gamma Cleaning Concepts Inc | MW-ESD | No | Cleaning | Yes | \$ - | \$ - | 110,815 | 110,815 | |
| | Green Girl Printing and Messenger Inc | W | No | Printing Service | Yes | \$ - | \$ - | 101,927 | 101,927 | |
| | Izzo Construction Corp | WL-ESD | No | General Contractor | Yes | \$ - | \$ - | 35,945 | 35,945 | |
| | Jesse Shapiro & James Glass Co | L | No | Doors/Glazing/Windows | Yes | \$ - | \$ - | 1,543 | 1,543 | |
| | King Rose of NY Inc | L | No | General Contractor | Yes | \$ - | \$ - | 278,636 | 278,636 | |
| | M & J Mechanical Corp | W-ESD | No | HVAC/Mechanical | Yes | \$ - | \$ - | 87,580 | 87,580 | |
| | Manna Contracting Corp | WL-ESD | No | General Contractor | Yes | \$ - | \$ - | 47,758 | 47,758 | |
| | MFMA Contracting Corp | L | No | Telecommunications Conduit Installation | Yes | \$ - | \$ - | 41,938 | 41,938 | |
| | Platinum Electric Service Inc | L | No | Electrical | Yes | \$ - | \$ - | 3,067 | 3,067 | |
| | Scrub Clean Maintenance Corp | MW-ESD | No | Cleaning | Yes | \$ - | \$ - | 16,505 | 16,505 | |
| | Titan Plumbing & Heating LLC | L | No | Construction Management | Yes | \$ - | \$ - | 1,846 | 1,846 | |
| | Walden's Business Environments | W | No | Supplies | Yes | \$ - | \$ - | 7,994 | 7,994 | |
| | Watsons Plumbing and Heating | L | No | Plumbing | Yes | \$ - | \$ - | 644 | 644 | |
| | NON: | 275 Technology Solutions dba Safeway Fire & Protection | NON | No | Safety Fire - Monitoring | Yes | \$ - | \$ - | 9,969 | 9,969 |
| | | Abney Locksmiths Inc | NON | No | Doors & Windows | Yes | \$ - | \$ - | 990 | 990 |
| | | Action Carting Environmental Service | NON | Yes | Debris Removal | Yes | \$ - | \$ - | 1,047 | 1,047 |
| | | Advance Relocation & Storage | NON | No | General Contractor | Yes | \$ - | \$ - | 627,492 | 627,492 |
| | | Argus E | NON | No | Materials & Equipment | Yes | \$ - | \$ - | 422 | 422 |
| | | Arval Airconditioning Coporation | NON | No | Mechanical | Yes | \$ - | \$ - | 3,630 | 3,630 |
| | | Aquarius Inc | NON | No | Materials & Equipment | Yes | \$ - | \$ - | 19,923 | 19,923 |
| | | Bear Communications Inc | NON | No | AV/Cable/Telecom | Yes | \$ - | \$ - | 68,505 | 68,505 |
| | | Beckman Coulter Inc | NON | No | Moving & Relocation | Yes | \$ - | \$ - | 14,403 | 14,403 |
| BH Inc | | NON | No | Materials & Equipment | Yes | \$ - | \$ - | 151,998 | 151,998 | |
| Biogueli Inc | | NON | No | Decontamination Services | Yes | \$ - | \$ - | 137,314 | 137,314 | |
| Braker Boston Corp | | NON | No | Supplier | Yes | \$ - | \$ - | 4,019,320 | 4,019,320 | |
| Braker Nano Inc | | NON | No | Moving & Relocation | Yes | \$ - | \$ - | 145,430 | 145,430 | |
| Carl Zeiss Microscopy LLC | | NON | No | Moving & Relocation | Yes | \$ - | \$ - | 96,020 | 96,020 | |
| Central Moving & Storage Co | | NON | No | UWPA Suppliers | Yes | \$ - | \$ - | 42,644 | 42,644 | |
| City of New York Parks and Recreation | | NON | No | Supplier | Yes | \$ - | \$ - | 26,000 | 26,000 | |
| Coherent Inc | | NON | No | Materials & Equipment | Yes | \$ - | \$ - | 29,641 | 29,641 | |
| Cosmopolitan Construction | | NON | No | General Contractor | Yes | \$ - | \$ - | 10,085 | 10,085 | |
| Cray Industries Inc | | NON | No | Scale Repair | Yes | \$ - | \$ - | 1,559 | 1,559 | |
| Dancker Seltzer & Douglas | | NON | No | Furniture | Yes | \$ - | \$ 62,809 | \$ 62,809 | \$ 62,809 | |
| CPM Builders Inc | | NON | No | General Contractor | Yes | \$ - | \$ - | 2,135,203 | 2,135,203 | |
| Engineer Supply | | NON | No | Supplies | Yes | \$ - | \$ - | 182 | 182 | |
| FedEx | | NON | No | Supplies | Yes | \$ - | \$ - | 182 | 9 | |
| Fibergate Composite Structures Inc | | NON | No | Flooring Resilient Tile | Yes | \$ - | \$ - | 21,484 | 21,484 | |
| Formulatrix Inc | | NON | No | Materials & Equipment | Yes | \$ - | \$ - | 600,192 | 600,1 | |

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|--------------------|-------------------------------------|---|
| Owner Name: | Columbia University | Project: Jerome L. Greene Science Center |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: | 12/31/2024 | Project Start: 2/28/2011 |
| | | Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 417,356,692 |

[illegible]

Date: 12/31/2024

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|---|
| Owner Name: | Columbia University | Project: | Jerome L. Greene Science Center Synapse |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 2/28/2011 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | \$ 389,626 | \$ 389,626 |

[illegible]

Date: 12/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | | |
|----------------------|--|-----------------------|---------------------------------|
| Company Name: | Lend Lease | Project: | Jerome L. Greene Science Center |
| Trade: | Construction Management | Contract: | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: | 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: | 2/28/2011 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|------------------|-----------------|----------------|-------------------------|-----------------------------|---|---------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$' | Current Plan Amount (incl CO's) \$' | Total Payment to Date \$' |
| Lend Lease | NON | No | Construction Management | \$ 6,722,424 | \$ 418,262,337 | \$ 417,356,692 |

| SUBCONTRACTORS (Tier II) | | | | | | | | |
|---|-----------------|----------------|----------------------------|----------|-----------------------------|---|---------------------------------|--------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$' | Current Plan Amount (incl CO's) \$' | Total Payment to Date \$' | |
| MWL: | | | | | | | | |
| Cardoza Plumbing | M-ESD | No | Plumbing | Yes | \$ - | \$ 19,795,144 | \$ 19,795,144 | |
| Cassone Leasing Inc | W-ESD | No | Security | Yes | \$ - | \$ 1,835 | \$ 1,835 | |
| Celtic Sheetmetal Inc | W-ESD | No | HVAC Sheetmetal | Yes | \$ - | \$ 1,187,673 | \$ 1,187,673 | |
| Creative Construction | M-ESD | No | Safety Equipment | Yes | \$ - | \$ 2,942,310 | \$ 2,942,310 | |
| Creative Construction | M-ESD | No | Drywall | Yes | \$ - | \$ 68,492 | \$ 68,492 | |
| Eddington Security Inc | MW-ESD | No | | 62 | Yes | \$ - | \$ 1,112,389 | \$ 1,112,389 |
| EJ/Egg Electric JV - (Egg Electric Inc) | W-ESD | Yes | Electrical | Yes | \$ - | \$ 2,167,998 | \$ 2,167,998 | |
| EJ/Egg Electric JV - (Egg Electric Inc) | W-ESD | Yes | Clear & Prep Site | Yes | \$ - | \$ 23,614 | \$ 23,614 | |
| Elite Interiors Systems Inc | L | No | Drywall | Yes | \$ - | \$ 10,632,678 | \$ 10,632,678 | |
| Elite Interiors Systems Inc | L | No | Resilient Flooring & Base | Yes | \$ - | \$ 4,594 | \$ 4,594 | |
| Fine Painting & Decorating Company Inc | M-ESD | No | Intumescent Painting | Yes | \$ - | \$ 3,231,176 | \$ 3,231,176 | |
| Fine Painting & Decorating Company Inc | M-ESD | No | Paint & Coatings | Yes | \$ - | \$ 2,332,254 | \$ 2,332,254 | |
| Glacetti Plumbing | L | No | Plumbing | Yes | \$ - | \$ 20,887 | \$ 20,887 | |
| Johnson Security Bureau Inc | MWL-ESD | No | Security | Yes | \$ - | \$ 1,349,760 | \$ 1,349,760 | |
| Metropolitan Enterprises Inc | M | No | Scaffolding | Yes | \$ - | \$ 634,132 | \$ 634,132 | |
| MFH Contracting Corp | L | No | Utilities | Yes | \$ - | \$ 86,311 | \$ 86,311 | |
| MFH Contracting Corp | L | No | Electrical | Yes | \$ - | \$ 2,977 | \$ 2,977 | |
| Morell Brown Corp | MWL-ESD | No | Spray Fireproofing | Yes | \$ - | \$ 1,379,934 | \$ 1,379,934 | |
| New York Concrete | W-ESD | No | Concrete | Yes | \$ - | \$ 482,707 | \$ 482,707 | |
| The McKissack Group Inc | MWL-ESD | No | Construction Management | Yes | \$ - | \$ 3,879,082 | \$ 3,879,082 | |
| NON: | | | | | | | | |
| A Liss & Company Inc | NON | No | Toilet Partitions | Yes | \$ - | \$ 114,060 | \$ 114,060 | |
| ASR Electrical Contracting Inc | NON | No | Electrical | Yes | \$ - | \$ 46,147 | \$ 46,147 | |
| B&G Electrical Contractors of NY | NON | No | Electrical | Yes | \$ - | \$ 17,009,428 | \$ 17,009,428 | |
| Bauerschmidt & Sons Inc | NON | No | Millwork | Yes | \$ - | \$ 5,418,876 | \$ 5,418,876 | |
| Champion Metal & Glass Inc | NON | No | Ornamental Metal | Yes | \$ - | \$ 1,644,213 | \$ 1,644,213 | |
| Champion Metal & Glass Inc | NON | No | Glass & Glazing | Yes | \$ - | \$ 1,006,114 | \$ 1,006,114 | |
| Cives Corp | NON | No | Superstructure Steel | Yes | \$ - | \$ 31,550,568 | \$ 31,550,568 | |
| Eagle One Roofing Contractors Inc | NON | No | Roofing | Yes | \$ - | \$ 2,838,851 | \$ 2,838,851 | |
| EJ/Egg Electric JV - (EJ Electric) | NON | Yes | Electrical | Yes | \$ - | \$ 3,251,997 | \$ 3,251,997 | |
| EJ/Egg Electric JV - (EJ Electric) | NON | Yes | Clear & Prep Site | Yes | \$ - | \$ 35,420 | \$ 35,420 | |
| Elite Floors Inc | NON | No | Resilient Flooring & Base | Yes | \$ - | \$ 1,211,301 | \$ 1,211,301 | |
| Five Star Electric Corp | NON | No | Electrical | Yes | \$ - | \$ 20,813,193 | \$ 20,179,291 | |
| Forest Electric | NON | No | Electrical | Yes | \$ - | \$ 36,032,282 | \$ 36,032,282 | |
| Fresh Meadow Mechanical Corp | NON | No | HVAC Systems | Yes | \$ - | \$ 678,094 | \$ 678,094 | |
| Handi-Lift Elevator LLC | NON | No | Elevators | Yes | \$ - | \$ 122,863 | \$ 122,863 | |
| Hi Tech Data Floors Inc | NON | No | Raised Access Flooring | Yes | \$ - | \$ 786,302 | \$ 786,302 | |
| H.S.E. System Inc (Metropolitan Enterprises Inc) | NON | No | Hoist / Bridges / Scaffold | Yes | \$ - | \$ 19,259 | \$ 19,259 | |
| Intricate Construction | NON | No | Clear & Prep Site | Yes | \$ - | \$ 36,948 | \$ 36,948 | |
| Island Acoustics | NON | No | Drywall | Yes | \$ - | \$ 16,023,648 | \$ 16,023,648 | |
| Island Acoustics | NON | No | Fire Protection Systems | Yes | \$ - | \$ 101,104 | \$ 101,104 | |
| Jantile Inc | NON | No | Ceramic Tile | Yes | \$ - | \$ 2,269,407 | \$ 2,269,407 | |
| M Tucker A Division of Singer NY LLC | NON | No | Food Service Equipment | Yes | \$ - | \$ 147,572 | \$ 147,572 | |
| McKeon Door East | NON | No | Overhead Doors | Yes | \$ - | \$ 891,273 | \$ 891,273 | |
| Modulo 3 Corporation DBA Unifor | NON | No | Glass and Glazing | Yes | \$ - | \$ 4,975,517 | \$ 4,975,517 | |
| MW Mechanical Inc | NON | Yes | Mechanical | Yes | \$ - | \$ 62,228,983 | \$ 62,228,983 | |
| Navillus Tile Inc | NON | No | Polished Concrete | Yes | \$ - | \$ 360,842 | \$ 360,842 | |
| Navillus Tile Inc | NON | No | Masonry | Yes | \$ - | \$ 3,334,982 | \$ 3,334,982 | |
| Nets That Work | NON | No | Safety Equipment | Yes | \$ - | \$ 444,519 | \$ 444,519 | |
| Otis Elevator Company | NON | No | Elevators | Yes | \$ - | \$ 4,131,223 | \$ 4,131,223 | |
| PAL Environmental Safety Corp | NON | No | Spray Fireproofing | Yes | \$ - | \$ 691,497 | \$ 691,497 | |
| Platinum Terrazzo | NON | No | Resilient Flooring & Base | Yes | \$ - | \$ 4,027,552 | \$ 4,027,552 | |
| Post Road Iron Works | NON | No | Metal Work | Yes | \$ - | \$ 4,093,049 | \$ 4,093,049 | |
| Rael Automatic Sprinkler | NON | No | Dewatering | Yes | \$ - | \$ 6,617,522 | \$ 6,617,522 | |
| RCC Concrete Corp | NON | No | Above Grade Concrete | Yes | \$ - | \$ 10,064,656 | \$ 10,064,656 | |
| Siemens Industry Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 14,440,506 | \$ 14,440,506 | |
| Siemens Industry Inc | NON | No | Electrical | Yes | \$ - | \$ 20,491 | \$ 20,491 | |
| Skanska | NON | No | Clear & Prep Site | Yes | \$ - | \$ 437,827 | \$ 437,827 | |
| Trystate Mechanical Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 42,306 | \$ 42,306 | |
| United Drilling & Cutting Corp | NON | No | Clear & Prep Site | Yes | \$ - | \$ 105,204 | \$ 105,204 | |
| Universal Builders Supply | NON | No | Hoist | Yes | \$ - | \$ 2,589,742 | \$ 2,589,742 | |
| Universal Services Group | NON | No | Resilient Flooring & Base | Yes | \$ - | \$ 511,499 | \$ 511,499 | |
| Walters LLC | NON | No | Metal Stairs | Yes | \$ - | \$ 6,039,083 | \$ 6,039,083 | |
| WDF Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 28,488,897 | \$ 28,488,897 | |
| WDF Inc | NON | No | Drywall | Yes | \$ - | \$ 8,150 | \$ 8,150 | |
| WDF Inc | NON | No | Plumbing | Yes | \$ - | \$ 4,170 | \$ 4,170 | |
| WDF Inc | NON | No | Misc. Metal | Yes | \$ - | \$ 45,269 | \$ 45,269 | |
| Winsafe Corp | NON | No | Window Washing Equipment | Yes | \$ - | \$ 271,870 | \$ 271,870 | |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-----------------------|------|----------------|----------------|
| Tier II Grand Total | \$ - | \$ 347,360,224 | \$ 346,726,322 |
| MWL Tier II Total | \$ - | \$ 51,335,947 | \$ 51,335,947 |
| Non-MWL Tier II Total | \$ - | \$ 296,024,276 | \$ 295,390,375 |
| MWL % of Tier | 0% | 12% | 12% |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|-----------------------|---|
| Company Name: | Lend Lease | Project: | Jerome L. Greene Science Center Synapse |
| Trade: | Construction Management | Contract: | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: | 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: | 2/28/2011 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease | NON | No | Construction Management | \$ - | \$ 389,626 | \$ 389,626 |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease

Company Name: Cives Corp

Project: Jerome L. Greene Science Center

| | | |
|--------|------------------|-----------|
| Trade: | Structural Steel | Contract: |
|--------|------------------|-----------|

| | | |
|-----------------|---------------------------------------|--------------------------------|
| Address: | 8 Church Street, Gouverneur, NY 13642 | Telephone: 315-287-2200 |
|-----------------|---------------------------------------|--------------------------------|

| | | | |
|--------------------|------------|---------------------------------|---------------------------------|
| As of Date: | 12/31/2024 | Project Start: 2/28/2011 | Project End: In Progress |
|--------------------|------------|---------------------------------|---------------------------------|

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|------------|-----------------|----------------|------------------|------------------------------|--|----------------------------------|
| Cives Corp | NON | No | Structural Steel | \$ 28,270,835 | \$ 31,550,568 | \$ 31,550,568 |

SUBCONTRACTORS (Tier III)

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|---|---|
| CM Name: | Lend Lease | |
| Company Name: | RCC Concrete Corp | Project: Jerome L. Greene Science Center |
| Trade: | Cement & Concrete Construction | Contract: |
| Address: | 74 State Street, 2nd Floor Westbury, New York 11590 | Telephone: 516-279-6787 |
| As of Date: | 12/31/2024 | Project Start: 10/10/2012 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|--------------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| RCC Concrete Corp | NON | No | Cement & Concrete Construction | \$ 6,643,000 | \$ 10,064,656 | \$ 10,064,656 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|---|--|
| CM Name: | Lend Lease | |
| Company Name: | MW Mechanical Inc | Project: Jerome L. Greene Science Center |
| Trade: | HVAC | Contract: |
| Address: | 622 West 132nd Street, New York, NY 10027 | Telephone: 718-961-6634 |
| As of Date: | 12/31/2024 | Project Start: 2/25/2013 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MW Mechanical Inc | NON | Yes | HVAC | \$ 55,975,000 | \$ 62,228,983 | \$ 62,228,983 |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|---|---|
| CM Name: | Lend Lease | |
| Company Name: | Five Star Electric Corp | Project: Jerome L. Greene Science Center |
| Trade: | Electrical | Contract: |
| Address: | 101-32 101st Street, Ozone Park, NY 11416 | |
| As of Date: | 12/31/2024 | Project End: In Progress |
| | Project Start: 1/23/2013 | |

| COMPANY (Tier II) | | | | | | |
|-------------------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Five Star Electric Corp | NON | No | Electrical | \$ 20,315,665 | \$ 20,813,193 | \$ 20,179,291 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease

Company Name: Otis Elevator Company

Project: Jerome L. Greene Science Center

| | |
|--------|-----------|
| Trade: | Elevators |
|--------|-----------|

Contract:

Address: One Odell Plaza, Suite 120, Yonkers, NY 10701

Telephone: 973-575-3107

As of Date: 12/31/2024

Project Start: 4/20/2012

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|-----------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Otis Elevator Company | NON | No | Elevators | \$ 3,900,000 | \$ 4,131,223 | \$ 4,131,223 |

SUBCONTRACTORS (Tier III)

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---|---------------------------------|---|
| CM Name: Lend Lease | | |
| Company Name: WDF Inc | | Project: Jerome L. Greene Science Center |
| Trade: HVAC | | Contract: |
| Address: 30 North Macquesten Parkway, Mount Vernon, NY 10550 | | Telephone: 914-776-8144 |
| As of Date: 12/31/2024 | Project Start: 2/25/2013 | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| WDF Inc | NON | No | HVAC | \$ 25,166,020 | \$ 28,546,486 | \$ 28,546,486 |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|-----------------------------------|--|
| CM Name: | Lend Lease | |
| Company Name: | Island Acoustics | Project: Jerome L. Greene Science Center |
| Trade: | Carpentry | Contract: |
| Address: | 518 Johnson Ave Bohemia, NY 11716 | Telephone: 631-234-4500 |
| As of Date: | 12/31/2024 | Project Start: 3/12/2013 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Island Acoustics | NON | No | Carpentry | \$ 14,250,000 | \$ 16,124,752 | \$ 16,124,752 |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---------------------------------|-----------------------|---------------------------------|
| CM Name: | Lend Lease | | |
| Company Name: | Forest Electric | Project: | Jerome L. Greene Science Center |
| Trade: | Electrical | Contract: | |
| Address: | 2 Penn Plaza New York, NY 10121 | Telephone: | 212-318-1500 |
| As of Date: | 12/31/2024 | Project Start: | 5/1/2013 |
| | | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Forest Electric | NON | No | Electrical | \$ 31,000,000 | \$ 36,032,282 | \$ 36,032,282 |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease

Company Name: Navillus Tile Inc

Project: Jerome L. Greene Science Center

| | |
|--------|---------|
| Trade: | Masonry |
|--------|---------|

Contract:

Address: 575 5th Ave 29th Floor, New York, NY 10017

Telephone: 212-750-1808

As of Date: 12/31/2024

Project Start: 11/20/2012

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|-------------------|-----------------|----------------|---------|------------------------------|--|----------------------------------|
| Navillus Tile Inc | NON | No | Masonry | \$ 6,200,000 | \$ 3,695,824 | \$ 3,695,824 |

SUBCONTRACTORS (Tier III)

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---|---------------------------------|---|
| CM Name: | Lend Lease | | |
| Company Name: | B&G Electrical Contractors of NY | | Project: Jerome L. Greene Science Center |
| Trade: | Electrical | | Contract: |
| Address: | 7100 New Horizons Blvd. N. Amityville, NY 11701 | | Telephone: 631-669-6000 |
| As of Date: | 12/31/2024 | Project Start: 9/13/2013 | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|----------------------------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| B&G Electrical Contractors of NY | NON | No | Electrical | \$ 12,625,000 | \$ 17,009,428 | \$ 17,009,428 |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|---------------|--------------------------------------|----------------|--|
| CM Name: | Lend Lease | | |
| Company Name: | Rael Automatic Sprinkler | | |
| Trade: | Fire Protection | | |
| Address: | 1750 Plaza Avenue New Hyde, NY 11040 | | |
| As of Date: | 12/31/2024 | Project Start: | |

Contract:

Telephone: 516-593-2000

Project End: In Progress

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|--------------------------|-----------------|----------------|-----------------|------------------------------|--|----------------------------------|
| Rael Automatic Sprinkler | NON | No | Fire Protection | \$ 6,940,000 | \$ 6,617,522 | \$ 6,617,522 |

| | | | |
|------------------------|--------------|------------|------------|
| Tier III Grand Total | \$ 1,040,200 | \$ 365,909 | \$ 365,909 |
| MWL Tier III Total | \$ 902,200 | \$ 364,473 | \$ 364,473 |
| Non-MWL Tier III Total | \$ 138,000 | \$ 1,436 | \$ 1,436 |
| MWL % of Tier II | 13% | 6% | 6% |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease

Company Name: Siemens Industry Inc

Project: Jerome L. Greene Science Center

| | |
|--------|-----|
| Trade: | BMS |
|--------|-----|

Contract:

Address: 8 Fernwood Road, Florham Park, NJ 07392

Telephone: 973-575-6300

As of Date: 12/31/2024

Project Start: 2/28/2011

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|----------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Siemens Industry Inc | NON | No | BMS | \$ 5,955,000 | \$ 14,460,997 | \$ 14,460,997 |

SUBCONTRACTORS (Tier III)

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|---------------------------------------|--|
| CM Name: | Lend Lease | |
| Company Name: | Bauerschmidt & Sons Inc | Project: Jerome L. Greene Science Center |
| Trade: | Architectural Woodworking | Contract: |
| Address: | 11920 Merrick Blvd, Jamaica, NY 11434 | Telephone: 718-528-3500 |
| As of Date: | 12/31/2024 | Project Start: 2/28/2011 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------------|-----------------|----------------|---------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Bauerschmidt & Sons Inc | NON | No | Architectural Woodworking | \$ 4,550,000 | \$ 5,418,876 | \$ 5,418,876 |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|--------------------------------------|--|
| CM Name: | Lend Lease | |
| Company Name: | Jantile Inc | Project: Jerome L. Greene Science Center |
| Trade: | Ceramic Tile | Contract: |
| Address: | 3960 Merritt Avenue, Bronx, NY 10466 | Telephone: 718-655-5450 |
| As of Date: | 12/31/2024 | Project Start: 2/28/2011 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|--------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Jantile Inc | NON | No | Ceramic Tile | \$ 2,230,000 | \$ 2,269,407 | \$ 2,269,407 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease

Company Name: Elite Interiors Systems Inc

Project: Jerome L. Greene Science Center

| | |
|---------------|---------------------|
| Trade: | Carpentry / Drywall |
|---------------|---------------------|

Contract:

Address: 79 Alexander Ave Bronx, NY 10454

Telephone: 718-401-3706

As of Date: 12/31/2024

Project Start: 2/28/2011

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|-----------------------------|-----------------|----------------|---------------------|------------------------------|--|----------------------------------|
| Elite Interiors Systems Inc | L | No | Carpentry / Drywall | \$ 9,400,000 | \$ 10,637,272 | \$ 10,637,272 |

SUBCONTRACTORS (Tier III)

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|---|--|
| CM Name: | Lend Lease | |
| Company Name: | Eagle One Roofing Contractors Inc | Project: Jerome L. Greene Science Center |
| Trade: | Roofing | Contract: |
| Address: | 18-60 45th Street Astoria, New York 11105 | Telephone: 718-626-2108 |
| As of Date: | 12/31/2024 | Project Start: 2/28/2011 |
| | | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-----------------------------------|-----------------|----------------|---------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Eagle One Roofing Contractors Inc | NON | No | Roofing | \$ 3,550,000 | \$ 2,838,851 | \$ 2,838,851 |

[illegible]

Date: 12/31/2024

Schedule M3

Schedule M3

| | | |
|----------------------|--|---|
| CM Name: | F. W. Sims Inc. | |
| Company Name: | F. W. Sims Inc. | Project: Jerome L. Greene Science Center |
| Trade: | HVAC | Contract: |
| Address: | 101 Otis Steel, West Babylon, NY 11704 | Telephone: 631-491-1441 |
| As of Date: | 12/31/2024 | Project Start: Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| F. W. Sims Inc. | NON | No | HVAC | \$ 14,590,000 | \$ 16,912,472 | \$ 16,912,472 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|--|---|
| CM Name: | Lend Lease | |
| Company Name: | Champion Metal & Glass Inc | Project: Jerome L. Greene Science Center |
| Trade: | Ornamental Metal | Contract: |
| Address: | 130 Motor Parkway, Hauppauge, NY 11788 | Telephone: 631-254-2560 |
| As of Date: | 12/31/2024 | Project Start: 2/28/2011 |
| | | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|----------------------------|-----------------|----------------|------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Champion Metal & Glass Inc | NON | No | Ornamental Metal | \$ 1,200,000 | \$ 1,644,213 | \$ 1,644,213 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease

Company Name: Champion Metal & Glass Inc

Project: Jerome L. Greene Science Center

| | |
|--------|---------|
| Trade: | Glazing |
|--------|---------|

Contract:

Address: 130 Motor Parkway, Hauppauge, NY 11788

Telephone: 631-254-2560

As of Date: 12/31/2024

Project Start: 2/28/2011

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|----------------------------|-----------------|----------------|---------|------------------------------|--|----------------------------------|
| Champion Metal & Glass Inc | NON | No | Glazing | \$ 1,275,000 | \$ 1,006,114 | \$ 1,006,114 |

SUBCONTRACTORS (Tier III)

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|-------------------------------------|--|
| CM Name: | Lend Lease | |
| Company Name: | Modulo 3 Corporation DBA Unifor | Project: Jerome L. Greene Science Center |
| Trade: | Glass and Glazing | Contract: |
| Address: | 149 Fifth Avenue, New York NY 10010 | Telephone: 212-673-3434 |
| As of Date: | 12/31/2024 | Project Start: 2/28/2011 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|---------------------------------|-----------------|----------------|-------------------|-----------------------------|---|---------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$' | Current Plan Amount (incl CO's) \$' | Total Payment to Date \$' |
| Modulo 3 Corporation DBA Unifor | NON | No | Glass and Glazing | \$ 5,167,874 | \$ 4,975,517 | \$ 4,975,517 |

[illegible]

Date: 12/31/2024

| | |
|-------------|------------------------|
| GC/CM: | Lend Lease |
| Date Range: | 10/1/2024 - 12/31/2024 |
| As of : | 45693 |

Jerome L. Greene Science Center

SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | | | | | | | |
|--------------------|--|-----|----------------|------|----------------|-----|----------------|-----|----------------|-----------|----------------|-----|----------------|-----|----------------|-------------|----------------|---------|----------------|-------------|----------------|-----------|----------------|---------|----------------|-------|----------------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Hours | | Total MWL | | Non-MWL | | Total | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | # | % ¹ |
| Tier I (Direct) | Lend Lease US Construction LMB | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Construction Management | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Tier II | Bauerschmidt & Sons | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Millwork | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | B&G Electric | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Electrical | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Cardoza Plumbing Corp | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Plumbing | | | #### | | | | | | | | | | | | | | | | | | | | | | | |
| | Champion Metal and Glass | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Ornamental Metal, Glass & Glazing | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Cives Corp | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Superstructure Steel | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Creative Construction Services | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Safety Equipment | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Eagle One Roofing Contractors Inc | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Roofing | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Elite Interiors Inc | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Drywall, Resilient Flooring & Base | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Fine Painting & Decorating Company Inc | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Painting & Instrumentation | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Five Star Electrical | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Electrical | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Forest Electric | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Electrical | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Fresh Meadow | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | HVAC Systems | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Hi Tech Data | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Raised Access Flooring | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Island Acoustics | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Acoustics | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Jantile Inc | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Ceramic Tile | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Metropolitan Enterprises | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Scaffolding | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Morell Brown Corp | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Fireproofing | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Navillus Contracting | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Masonry | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Nets That Work | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Safety Equipment | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Otis Elevators | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Elevators | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Platinum Terrazzo Inc | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Ceramic Tile | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Rael Automatic Sprinkler | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Dewatering | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | RCC Concrete Corp | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Above Grade Concrete | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Siemens | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | HVAC Systems | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Unifor | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Hoist | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Universal Builders Supply | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Hoist | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Walters LLC | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Metal Stairs | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | WDF | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Piping/Sheetmetal | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total Hours | | 0 | | 62 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

EPA Clean Diesel

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|------------------------|
| Owner Name: | Columbia University | Project: | EPA Clean Diesel |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 5/1/2009 |
| | | Project End: | Work Completed 11/2011 |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 613,907 |

Date: 12/31/2024

Open Space

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|-------------|-------------------------------------|----------------|-------------|
| Owner Name: | Columbia University | Project: | Open Space |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 7/10/2013 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 52,276 |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

| | | | |
|-------------|-------------------------------------|----------------|-------------|
| Owner Name: | Columbia University | Project: | Open Space |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 7/10/2013 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 16,892,215 |

Date: 12/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | | |
|----------------------|--|-----------------------|--------------|
| Company Name: | Lend Lease | Project: | Open Space |
| Trade: | Construction Management | Contract: | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: | 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: | 7/10/2013 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|--------------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease US Construction LMB | NON | No | Construction Management | \$ 1,047,159 | \$ 16,892,219 | \$ 16,892,219 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|---------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Cassone Leasing Inc | W-ESD | No | Security | Yes | \$ - | \$ 15 | \$ 15 |
| Creative Construction | M-ESD | No | Drywall | Yes | \$ - | \$ 2,412 | \$ 2,412 |
| Eddington Security Inc | MW-ESD | No | Security | Yes | \$ - | \$ 54,195 | \$ 54,195 |
| EJ/Egg Electric JV - (Egg Electric Inc) | W-ESD | Yes | Electrical | Yes | \$ - | \$ 2,163 | \$ 2,163 |
| EJ/Egg Electric JV - (Egg Electric Inc) | W-ESD | Yes | Street Structures | Yes | \$ - | \$ 342 | \$ 342 |
| Elite Interiors Systems Inc | L | No | 62 | Yes | \$ - | \$ 161 | \$ 161 |
| Elite Interiors Systems Inc | L | No | Drywall | Yes | \$ - | \$ 224 | \$ 224 |
| Fine Painting & Decorating Company Inc | M-ESD | No | Paint & Coatings | Yes | \$ - | \$ 166 | \$ 166 |
| Johnson Security Bureau Inc | MWL-ESD | No | Security | Yes | \$ - | \$ 60,531 | \$ 60,531 |
| MFM Contracting Corp | L | No | Sitework | Yes | \$ - | \$ 17,664 | \$ 17,664 |
| MFM Contracting Corp | L | No | Foundation Concrete | Yes | \$ - | \$ 11,016 | \$ 11,016 |
| The McKissack Group Inc | MWL-ESD | No | Construction Management | Yes | \$ - | \$ 60,799 | \$ 60,799 |
| NON: | | | | | | | |
| ASR Electrical Contracting Inc | NON | No | Electrical | Yes | \$ - | \$ 1,116,585 | \$ 1,116,585 |
| Eagle One Roofing Contractors Inc | NON | No | Roofing | Yes | \$ 1,007,250 | \$ 1,169,639 | \$ 1,169,639 |
| EJ/Egg Electric JV - (EJ Electric) | NON | Yes | Electrical | Yes | \$ - | \$ 3,244 | \$ 3,244 |
| EJ/Egg Electric JV - (EJ Electric) | NON | Yes | Street Structures | Yes | \$ - | \$ 513 | \$ 513 |
| Elite Floors Inc | NON | No | Resilient Flooring & Base | Yes | \$ - | \$ 695 | \$ 695 |
| Intricate Construction | NON | No | Sitework | Yes | \$ - | \$ 8,923,762 | \$ 8,923,762 |
| Island Acoustics | NON | No | Drywall | Yes | \$ - | \$ 2,195 | \$ 2,195 |
| RCC Concrete Corp | NON | No | Above Grade Concrete | Yes | \$ - | \$ 992,502 | \$ 992,502 |
| Siemens Industry Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 939 | \$ 939 |
| Skanska | NON | No | Sitework | Yes | \$ - | \$ 91,219 | \$ 91,219 |
| Skanska | NON | No | Street Structures | Yes | \$ - | \$ 57,137 | \$ 57,137 |
| Steven Dubner Landscaping Inc | NON | No | Lawns & Planting | Yes | \$ - | \$ 1,448,920 | \$ 1,448,920 |
| True North Surveying LLC | NON | No | Surveying | Yes | \$ - | \$ 9,450 | \$ 9,450 |
| WDF Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 6,727 | \$ 6,727 |
| If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan | | | | | Tier II Grand Total | \$ 1,007,250 | \$ 14,033,215 |
| | | | | | MWL Tier II Total | \$ - | \$ 209,688 |
| | | | | | Non-MWL Tier II Total | \$ 1,007,250 | \$ 13,823,527 |
| | | | | | MWL % of Tier I | 0% | 1% |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|--------------------------------------|--------------------------|
| CM Name: | Lend Lease | |
| Company Name: | Intricate Construction | Project: Open Space |
| Trade: | Site Work | Contract: |
| Address: | 450 Commerce St, Hawthorne, NY 10532 | Telephone: 914-769-1200 |
| As of Date: | 12/31/2024 | Project Start: 7/10/2013 |
| | | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|------------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Intricate Construction | NON | No | Site Work | \$ 7,650,000 | \$ 8,923,762 | \$ 8,923,762 |

Date: 12/31/2024

| | |
|-------------|-----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 8/1/2008 - 12/31/2024 |
| As of : | 45693 |

Open Space SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | | Headcount | | | | | | | | | | | | |
|--------------------|----------------------------|--------|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|---------|-------------|----------------|---------|----------------|-----|----------------|---|----------------|---|-----|--|
| | | M | | W | | L | | MW | | ML | WL | MWL | Total MWL | Non-MWL | Total Hours | Total MWL | Non-MWL | Total | | | | | | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | # | | |
| Tier II | Intricate Construction Inc | 15,339 | 47% | 0 | 0% | 0 | 0% | 0 | 0% | 280 | 1% | 0 | 0% | 0 | 0% | 15,619 | 48% | 16,939 | 52% | | | | | | |
| | Sitework | | | | | | | | | | | | | | | | | | | | | | | | |
| | MFM Contracting Corp | 2,195 | 59% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 2,195 | 59% | 1,500 | 41% | | | | | | |
| | Utilities | | | | | | | | | | | | | | | | | | | | | | | | |
| | Steven Dubner | 1,587 | 100% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,587 | 100% | 0 | 0% | | | | | | |
| | Lawns & Planting | | | | | | | | | | | | | | | | | | | | | | | | |
| Total Hours | | 19,121 | | 0 | | 0 | | 0 | | 280 | | 0 | | 0 | | 19,401 | | 18,438 | | 37,839 | | 101 | | 88 | |
| Overall % of Total | | 51% | | ### | | 0% | | 0% | | 1% | | 0% | | 0% | | 51% | | 49% | | 100% | | 53% | | 47% | |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|------------------------|-----------|-----------|
| Intricate Construction | 7/11/2010 | 1/30/2018 |
| MFM Contraction Corp | 2/4/2010 | 1/30/2018 |
| Steven Dubner | 8/2/2016 | 1/30/2018 |

| | |
|-------------|------------------------|
| GC/CM: | Lend Lease |
| Date Range: | 10/1/2024 - 12/31/2024 |
| As of : | 45693 |

Open Space
SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | | | | | Headcount | | | | | |
|--------------------|------------------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----------|----------------|---------|----------------|-------------|-----------|----------------|---------|----------------|-------|
| | | M | | W | L | MW | | ML | WL | | MWL | Total MWL | | Non-MWL | | Total Hours | Total MWL | | Non-MWL | | Total |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # |
| Tier II | Intricate Construction | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Sitework | | | | | | | | | | | | | | | | | | | | |
| | MFM Contracting Corp | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Utilities | | | | | | | | | | | | | | | | | | | | |
| | Steven Dubner | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0 | 0% | 0 | 0% | 0 |
| | Lawns & Planting | | | | | | | | | | | | | | | | | | | | |
| Total Hours | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | 0 | | 0 | | 0 |
| Overall % of Total | | 0% | | ### | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | 0% | | 0% | | 0% |

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Lenfest

Schedule M1

| | | |
|--------------------|-------------------------------------|---------------------------------|
| Owner Name: | Columbia University | Project: Lenfest |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: | 12/31/2024 | Project Start: 12/1/2013 |
| | | Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 894,142 |

Date: 12/31/2024

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|-------------|-------------------------------------|----------------|-------------|
| Owner Name: | Columbia University | Project: | Lenfest |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 12/1/2013 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 71,348,069 |

Date: 12/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | | |
|----------------------|--|-----------------------|--------------|
| Company Name: | Lend Lease | Project: | Lenfest |
| Trade: | Construction Management | Contract: | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: | 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: | 12/1/2013 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|--------------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease US Construction LMB | NON | No | Construction Management | \$ - | \$ 81,965,260 | \$ 71,348,069 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|-----------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| 3L & Company Inc | W-ESD | No | Ceramic Tile | Yes | \$ - | \$ 183,880 | \$ 183,880 |
| Commodore Construction Corporation | W-ESD | No | Masonry | Yes | \$ - | \$ 162,261 | \$ 162,261 |
| Creative Construction | M-ESD | No | Safety Equipment | Yes | \$ - | \$ 349,861 | \$ 349,861 |
| Creative Construction | M-ESD | No | Drywall | Yes | \$ - | \$ 14,074 | \$ 14,074 |
| Creative Construction | M-ESD | No | Drywall | Yes | \$ - | \$ 50,000 | \$ 50,000 |
| Crown Sign Systems Inc | W-ESD | No | 62 | Yes | \$ - | \$ 105,688 | \$ 105,688 |
| Eddington Security Inc | MW-ESD | No | Security | Yes | \$ - | \$ 226,668 | \$ 226,668 |
| EJ/Egg Electric JV - (Egg Electric Inc) | W-ESD | Yes | Electrical | Yes | \$ - | \$ 243,028 | \$ 243,028 |
| EJ/Egg Electric JV - (Egg Electric Inc) | W-ESD | Yes | Electrical | Yes | \$ - | \$ 2,737 | \$ 2,737 |
| EJ/Egg Electric JV - (Egg Electric Inc) | W-ESD | Yes | Street Structures | Yes | \$ - | \$ 1,223 | \$ 1,223 |
| Elite Interiors Systems Inc | L | No | Resilient Flooring & Base | Yes | \$ - | \$ 941 | \$ 941 |
| Elite Interiors Systems Inc | L | No | Drywall | Yes | \$ - | \$ 369 | \$ 369 |
| Fine Painting & Decorating Company Inc | M-ESD | No | Painting & Instrumentation | Yes | \$ - | \$ 701,939 | \$ 701,939 |
| Fine Painting & Decorating Company Inc | M-ESD | No | Paint & Coatings | Yes | \$ - | \$ 402,380 | \$ 402,380 |
| Giachetti Plumbing | L | No | Plumbing | Yes | \$ - | \$ 1,161,884 | \$ 1,161,884 |
| Johnson Security Bureau Inc | MWL-ESD | No | Security | Yes | \$ - | \$ 279,886 | \$ 279,886 |
| Metropolitan Enterprises Inc | M | No | Scaffolding | Yes | \$ - | \$ 229,918 | \$ 229,918 |
| MFM Contracting Corp | L | No | Utilities | Yes | \$ - | \$ 322,007 | \$ 322,007 |
| MFM Contracting Corp | L | No | Electrical | Yes | \$ - | \$ 5,650 | \$ 5,650 |
| Sirina Fire Protection Corp | M-ESD | No | Fire Protection Systems | Yes | \$ - | \$ 787,911 | \$ 787,911 |
| The McKissack Group Inc | MWL-ESD | No | Construction Management | Yes | \$ - | \$ 1,231,117 | \$ 1,231,117 |
| Westchester Metal Works Inc | W | No | Metal Stairs | Yes | \$ - | \$ 703,000 | \$ 703,000 |
| Westchester Metal Works Inc | W | No | Miscellaneous Metal | Yes | \$ - | \$ 1,848,673 | \$ 1,848,673 |
| NON: | | | | | | | |
| A Liss & Company Inc | NON | No | Toilet Partitions & Screens | Yes | \$ - | \$ 38,780 | \$ 38,780 |
| ASR Electrical Contracting Inc | NON | No | Electrical | Yes | \$ - | \$ 11,338,958 | \$ 11,338,958 |
| Champion Metal & Glass Inc | NON | No | Glass & Glazing | Yes | \$ - | \$ 459,760 | \$ 459,760 |
| Champion Metal & Glass Inc | NON | No | Snorkel | Yes | \$ - | \$ 90,000 | \$ 90,000 |
| Champion Metal & Glass Inc | NON | No | Millwork | Yes | \$ - | \$ 45,924 | \$ 45,924 |
| Cives Corp | NON | No | Superstructure Steel | Yes | \$ - | \$ 11,334,322 | \$ 11,334,322 |
| Commodore Construction Corporation | NON | No | Masonry | Yes | \$ - | \$ 1,639 | \$ 1,639 |
| Eagle One Roofing Contractors Inc | NON | No | Waterproofing & Roofing | Yes | \$ - | \$ 452,211 | \$ 452,211 |
| Eagle Scaffolding Services Inc | NON | No | Scaffolding | Yes | \$ - | \$ 254,924 | \$ 254,924 |
| EJ/Egg Electric JV - (Egg Electric Inc) | NON | Yes | Electrical | Yes | \$ - | \$ 364,543 | \$ 364,543 |
| EJ/Egg Electric JV - (Egg Electric Inc) | NON | Yes | Electrical | Yes | \$ - | \$ 4,106 | \$ 4,106 |

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | | |
|----------------------|--|-----------------------|--------------|
| Company Name: | Lend Lease | Project: | Lenfest |
| Trade: | Construction Management | Contract: | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: | 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: | 12/1/2013 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|--------------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease US Construction LMB | NON | No | Construction Management | \$ - | \$ 81,965,260 | \$ 71,348,069 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|----------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| EJ/Egg Electric JV - (Egg Electric Inc) | NON | Yes | Street Structures | Yes | \$ - | \$ 1,834 | \$ 1,834 |
| Elite Floors Inc | NON | No | Resilient Flooring & Base | Yes | \$ - | \$ 4,059 | \$ 4,059 |
| Five Star Electric Corp | NON | No | Electrical | Yes | \$ - | \$ 289,895 | \$ 289,895 |
| Forest Electric | NON | No | Electrical | Yes | \$ - | \$ 5,304 | \$ 5,304 |
| Fresh Meadow Mechanical Corp | NON | No | HVAC Systems | Yes | \$ - | \$ 1,565,586 | \$ 1,565,586 |
| H.S.E. System Inc | NON | No | Hoist / Bridges / Scaffold | Yes | \$ - | \$ 134,000 | \$ 134,000 |
| Hi Tech Data Floors Inc | NON | No | Raised Access Flooring | Yes | \$ - | \$ 177,727 | \$ 177,727 |
| Intricate Construction | NON | No | Street Structures | Yes | \$ - | \$ 26,374 | \$ 26,374 |
| Island Acoustics | NON | No | Drywall | Yes | \$ - | \$ 84,064 | \$ 84,064 |
| LVC Interiors Inc | NON | No | Window Treatment / Blinds | Yes | \$ - | \$ 249,760 | \$ 249,760 |
| Nets That Work | NON | No | Safety Equipment | Yes | \$ - | \$ 188,000 | \$ 188,000 |
| Otis Elevator Company | NON | No | Elevators | Yes | \$ - | \$ 1,281,830 | \$ 1,281,830 |
| PAL Environmental Safety Corp | NON | No | Spray Fireproofing | Yes | \$ - | \$ 666,750 | \$ 666,750 |
| PGS Millwork Inc | NON | No | Millwork | Yes | \$ - | \$ 1,220,222 | \$ 1,220,222 |
| Platinum Terrazzo | NON | No | Fluid-Applied Flooring | Yes | \$ - | \$ 183,945 | \$ 183,945 |
| RCC Concrete Corp | NON | No | Above Grade Concrete | Yes | \$ - | \$ 2,030,298 | \$ 2,030,298 |
| Re:Source New Jersey | NON | No | Resilient Flooring & Base | Yes | \$ - | \$ 755,165 | \$ 755,165 |
| Re:Source New Jersey | NON | No | Rough Carpentry | Yes | \$ - | \$ 4,176 | \$ 4,176 |
| Siemens Industry Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 5,485 | \$ 5,485 |
| Skanska | NON | No | Street Structures | Yes | \$ - | \$ 841,207 | \$ 841,207 |
| Trystate Mechanical Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 11,267,648 | \$ 11,267,648 |
| United Drilling & Cutting Corp | NON | No | Structural Modifications | Yes | \$ - | \$ 111,573 | \$ 111,573 |
| United Drilling & Cutting Corp | NON | No | Demolition | Yes | \$ - | \$ 18,487 | \$ 18,487 |
| Universal Builders Supply | NON | No | Hoist | Yes | \$ - | \$ 203,592 | \$ 203,592 |
| WDF Inc | NON | No | HVAC Systems | Yes | \$ - | \$ 39,245 | \$ 39,245 |
| Whalen Berez Group | NON | No | Theater & Stage Equipment | Yes | \$ - | \$ 167,678 | \$ 167,678 |
| Woodworks Construction Co Inc | NON | No | Drywall | Yes | \$ - | \$ 5,708,942 | \$ 5,708,942 |
| Tier II Grand Total | | | | | \$ - | \$ 60,633,108 | \$ 60,633,108 |
| MWL Tier II Total | | | | | \$ - | \$ 9,015,095 | \$ 9,015,095 |
| Non-MWL Tier II Total | | | | | \$ - | \$ 51,618,013 | \$ 51,618,013 |
| MWL % of Tier I | | | | | 0% | 11% | 13% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|---------------|---------------------------------------|--------------------------|--------------------------|
| CM Name: | Lend Lease | | |
| Company Name: | Cives Corp | | Project: Lenfest |
| Trade: | Structural Steel | | Contract: |
| Address: | 8 Church Street, Gouverneur, NY 13642 | | Telephone: 315-287-2200 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2013 | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Cives Corp | NON | No | Structural Steel | \$ 11,150,000 | \$ 11,334,322 | \$ 11,334,322 |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|---------------------------------|---------------------------------|
| CM Name: | Lend Lease | | |
| Company Name: | RCC Concrete Corp | | Project: Lenfest |
| Trade: | Concrete Construction | | Contract: |
| Address: | 74 State Street - 2nd Floor Westbury, NY 11590 | | Telephone: 516-279-6787 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2013 | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|-----------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| RCC Concrete Corp | NON | No | Concrete Construction | \$ 1,837,000 | \$ 2,030,298 | \$ 2,030,298 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|-------------------------------------|--|
| CM Name: | Lend Lease | |
| Company Name: | Giachetti Plumbing | Project: Lenfest |
| Trade: | Plumbing | Contract: |
| Address: | 58 Tiemann Place New York, NY 10027 | Telephone: 646-532-3696 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2013 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Giachetti Plumbing | L | No | Plumbing | \$ 1,090,000 | \$ 1,161,884 | \$ 1,161,884 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | | |
|---------------|-----------------------------------|----------------|--------------|-------------|
| CM Name: | Lend Lease | | | |
| Company Name: | PGS Millwork Inc | Project: | Lenfest | |
| Trade: | Architectural Millwork | Contract: | | |
| Address: | 32 Hickory Lane, Hudson, NY 12534 | Telephone: | 518-828-2608 | |
| As of Date: | 12/31/2024 | Project Start: | 12/1/2013 | |
| | | | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| PGS Millwork Inc | NON | No | Architectural Millwork | \$ 1,155,797 | \$ 1,220,222 | \$ 1,220,222 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|--|--|
| CM Name: | Lend Lease | |
| Company Name: | Champion Metal & Glass Inc | Project: Lenfest |
| Trade: | Architectual Ornamental Metal & Glass | Contract: |
| Address: | 130 Motor Parkway, Hauppauge, NY 11788 | Telephone: 631-254-2560 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2013 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|----------------------------|-----------------|----------------|---------------------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Champion Metal & Glass Inc | NON | No | Architectual Ornamental Metal & Glass | \$ 501,410 | \$ 595,684 | \$ 595,684 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|---|--|
| CM Name: | Lend Lease | |
| Company Name: | Woodworks Construction Co Inc | Project: Lenfest |
| Trade: | Carpentry / Drywall | Contract: |
| Address: | 322 8th Ave, Suite 701 New York, NY 10001 | Telephone: 212-888-7311 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2013 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------------------|-----------------|----------------|---------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Woodworks Construction Co Inc | NON | No | Carpentry / Drywall | \$ 5,708,942 | \$ 5,708,942 | \$ 5,708,942 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|---|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| JC Ryan EBCO/H&G LLC | W-ESD | No | Doors, Frames & Hardware Supplier | Yes | \$ 274,000 | \$ 293,375 | \$ 293,375 |
| Park Avenue Building & Roofing Supplies LLC | M-ESD | No | Material Supplier of Drywall, Insulation, & Metal Studs | Yes | \$ 1,000,000 | \$ 484,622 | \$ 484,622 |
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Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|--|--|
| CM Name: | Lend Lease | |
| Company Name: | LVC Interiors Inc | Project: Lenfest |
| Trade: | Window Treatment / Blinds | Contract: |
| Address: | 345 Harrison Avenue, Garfield NJ 07026 | Telephone: 201-525-0222 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2013 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|---------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| LVC Interiors Inc | NON | No | Window Treatment / Blinds | \$ 249,760 | \$ 249,760 | \$ 249,760 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|---------------|---|--------------------------|--------------------------|
| CM Name: | Lend Lease | | |
| Company Name: | Trystate Mechanical Inc | | Project: Lenfest |
| Trade: | HVAC Systems | | Contract: |
| Address: | 241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362 | | Telephone: 718-819-8844 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2013 | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------------|-----------------|----------------|--------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Trystate Mechanical Inc | NON | No | HVAC Systems | \$ 10,226,340 | \$ 11,267,648 | \$ 11,267,648 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|---------------|---|----------------|--------------|
| CM Name: | Lend Lease | | |
| Company Name: | 3L & Company Inc | Project: | Lenfest |
| Trade: | Ceramic Tile | Contract: | |
| Address: | 241-02 Northern Blvd, 2nd Floor, Douglaston, NY 11362 | Telephone: | 718-819-8844 |
| As of Date: | 12/31/2024 | Project Start: | 12/1/2013 |
| | | Project End: | In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|--------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| 3L & Company Inc | W | No | Ceramic Tile | \$ 183,880 | \$ 183,880 | \$ 183,880 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|----------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| VAL Floors | NON | No | Ceramic Installation | Yes | \$ 75,000 | \$ 75,000 | \$ 75,000 |
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| | | | | | Tier III Grand Total | \$ 75,000 | \$ 75,000 \$ 75,000 |
| | | | | | MWL Tier III Total | \$ - | \$ - \$ - |
| | | | | | Non-MWL Tier III Total | \$ 75,000 | \$ 75,000 \$ 75,000 |
| | | | | | MWL % of Tier II | 0% | 0% 0% |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|------------------------------------|--|
| CM Name: | Lend Lease | |
| Company Name: | ASR Electrical Contracting Inc | Project: Lenfest |
| Trade: | Electrical | Contract: |
| Address: | 207 Newton Rd, Plainview, NY 11803 | Telephone: 516-420-0101 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2013 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| ASR Electrical Contracting Inc | NON | No | Electrical | \$ 11,338,958 | \$ 11,338,958 | \$ 11,338,958 |

[illegible]

Date: 12/31/2024

| | |
|-------------|-----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 8/1/2008 - 12/31/2024 |
| As of : | 45693 |

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | | | | | | | |
|--------------------|--------------------------------------|--------|----------------|-------|----------------|-------|----------------|-------|----------------|-----------|----------------|-----|----------------|-----|----------------|-------------|----------------|---------|----------------|-------------|----------------|-----------|----------------|---------|----------------|-------|----------------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Hours | | Total MWL | | Non-MWL | | Total | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | # | % ¹ |
| Tier II | 3L & Company Inc | 85 | 8% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 85 | 8% | 997 | 92% | 1,082 | | 1 | 17% | 5 | 83% | 6 | |
| | Ceramic Tile | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | ASR Electric | 20,476 | 30% | 0 | 0% | 0 | 0% | 1,157 | 2% | 0 | 0% | 0 | 0% | 0 | 0% | 21,633 | 31% | 47,738 | 69% | 69,371 | | 28 | 35% | 52 | 65% | 80 | |
| | Electrical | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Champion Metal | 232 | 14% | 0 | 0% | 0 | 0% | 0 | 0% | 8 | 0% | 0 | 0% | 0 | 0% | 240 | 15% | 1,415 | 85% | 1,655 | | 3 | 20% | 12 | 80% | 15 | |
| | Glass & Glazing, Snorkel, Millwork | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Cives | 9,239 | 25% | 1,034 | 3% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 10,273 | 27% | 27,165 | 73% | 37,437 | | 23 | 26% | 66 | 74% | 89 | |
| | Structural Metals | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Commodore | 608 | 46% | 0 | 0% | 0 | 0% | 0 | 0% | 80 | 6% | 0 | 0% | 0 | 0% | 688 | 52% | 635 | 48% | 1,323 | | 5 | 56% | 4 | 44% | 9 | |
| | Masonry | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Creative Construction Services | 606 | 21% | 0 | 0% | 0 | 0% | 682 | 24% | 282 | 10% | 0 | 0% | 126 | 4% | 1,695 | 60% | 1,123 | 40% | 2,818 | | 16 | 89% | 2 | 11% | 18 | |
| | Safety Equipment | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Eagle Scaffold | 752 | 57% | 0 | 0% | 0 | 0% | 0 | 0% | 3 | 0% | 0 | 0% | 0 | 0% | 755 | 57% | 569 | 43% | 1,324 | | 15 | 65% | 8 | 35% | 23 | |
| | Scaffolding, Waterproofing & Roofing | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Fine Group Inc. | 4,225 | 72% | 0 | 0% | 0 | 0% | 0 | 0% | 214 | 4% | 0 | 0% | 0 | 0% | 4,439 | 75% | 1,453 | 25% | 5,892 | | 23 | 79% | 6 | 21% | 29 | |
| | Painting & Instrumentation | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Giachetti Plumbing & Heating Corp. | 1,807 | 21% | 88 | 1% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,895 | 22% | 6,822 | 78% | 8,717 | | 7 | 22% | 25 | 78% | 32 | |
| | Plumbing | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | LVC | 14 | 100% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 14 | 100% | 0 | 0% | 14 | | 1 | 100% | 0 | 0% | 1 | |
| | Window Treatment / Blinds | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Metropolitan Enterprises | 1,193 | 51% | 0 | 0% | 0 | 0% | 0 | 0% | 135 | 6% | 0 | 0% | 0 | 0% | 1,328 | 57% | 1,017 | 43% | 2,345 | | 37 | 76% | 12 | 24% | 49 | |
| | Hoist/Bridges/Scaffold | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Nets That Work | 183 | 46% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 183 | 46% | 211 | 54% | 394 | | 3 | 30% | 7 | 70% | 10 | |
| | Safety Equipment | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Otis Elevators | 2,323 | 27% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 2,323 | 27% | 6,153 | 73% | 8,476 | | 4 | 15% | 23 | 85% | 27 | |
| | Elevators | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | PAL Environmental | 780 | 39% | 0 | 0% | 0 | 0% | 0 | 0% | 24 | 1% | 0 | 0% | 0 | 0% | 804 | 40% | 1,208 | 60% | 2,012 | | 11 | 42% | 15 | 58% | 26 | |
| | Spray Fireproofing | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | PGS Millwork | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 17 | 100% | 17 | | 0 | 0% | 1 | 100% | 1 | |
| | Millwork | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Platinum Terrazzo, Inc. | 263 | 52% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 263 | 52% | 247 | 48% | 510 | | 4 | 57% | 3 | 43% | 7 | |
| | Fluid-Applied Flooring | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | RCC Concrete Corp | 4,057 | 43% | 24 | 0% | 24 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 4,105 | 44% | 5,244 | 56% | 9,348 | | 37 | 29% | 92 | 71% | 129 | |
| | Above Grade Concrete | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Resource NJ | 341 | 16% | 0 | 0% | 0 | 0% | 281 | 13% | 0 | 0% | 0 | 0% | 0 | 0% | 622 | 29% | 1,501 | 71% | 2,123 | | 4 | 27% | 11 | 73% | 15 | |
| | Resilient Flooring & Base | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Sirina | 2,990 | 79% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 2,990 | 79% | 810 | 21% | 3,800 | | 7 | 30% | 16 | 70% | 23 | |
| | Fire Protection Systems | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Trystate Burns Mechanical | 6,230 | 15% | 272 | 1% | 48 | 0% | 80 | 0% | 40 | 0% | 0 | 0% | 0 | 0% | 6,670 | 16% | 35,062 | 84% | 41,732 | | 26 | 29% | 64 | 71% | 90 | |
| | HVAC Systems | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | United Drilling | 972 | 100% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 972 | 100% | 0 | 0% | 972 | | 3 | 100% | 0 | 0% | 3 | |
| | Drilling | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Westchester Metal Works | 5,426 | 62% | 0 | 0% | 0 | 0% | 35 | 0% | 1,990 | 23% | 0 | 0% | 0 | 0% | 7,451 | 85% | 1,352 | 15% | 8,803 | | 19 | 59% | 13 | 41% | 32 | |
| | Metal Stairs | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Woodworks Construction | 25,413 | 71% | 0 | 0% | 1,280 | 4% | 0 | 0% | 1,770 | 5% | 0 | 0% | 0 | 0% | 28,463 | 79% | 7,536 | 21% | 35,998 | | 29 | 69% | 13 | 31% | 42 | |
| | Drywall | | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total Hours | | 88,213 | | 1,418 | | 1,352 | | 2,235 | | 4,545 | | 0 | | 126 | | 97,889 | | 148,272 | | 246,160 | | 306 | | 450 | | 756 | |
| Overall % of Total | | 36% | | 1% | | 1% | | 1% | | 2% | | 0% | | 0% | | 40% | | 60% | | 100% | | 40% | | 60% | | 100% | |

* Denotes active contractors

1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|--|------------|------------|
| 3L & Company Inc | 8/7/2016 | 11/16/2016 |
| ASR Electric | 6/24/2015 | 2/14/2018 |
| Champion Metal | 12/7/2016 | 8/16/2017 |
| Cives | 5/2/2014 | 3/16/2015 |
| Commodore | 2/2/2016 | 9/27/2016 |
| Creative Construction Services | 10/11/2014 | 10/1/2016 |
| Eagle Scaffolding | 5/30/2016 | 1/30/2017 |
| Fine Painting & Decorating Company Inc | 6/7/2015 | 11/12/2017 |
| Giachetti Plumbing & Heating Corp. | 12/23/2014 | 1/31/2017 |
| LVC Interiors Inc | 7/22/2017 | 7/22/2017 |
| Metropolitan Enterprises | 7/20/2014 | 6/14/2015 |
| Nets That Work | 10/14/2014 | 2/17/2015 |
| Otis Elevators | 8/28/2015 | 8/24/2017 |
| PAL Environmental | 1/18/2015 | 1/29/2017 |
| PGS Millwork | 7/1/2017 | 6/26/2017 |
| Platinum Terrazzo, Inc. | 9/3/2016 | 12/24/2016 |
| RCC Concrete Corp | 9/2/2014 | 12/13/2016 |
| Re:Source New Jersey | 8/28/2016 | 9/10/2017 |
| Sirina Fire Protection Corp | 8/19/2014 | 12/20/2016 |
| Trystate Burns Mechanical | 6/2/2015 | 11/7/2017 |
| United Drilling | 4/3/2014 | 6/12/2014 |
| Westchester Metal Works | 7/25/2014 | 1/1/2017 |
| Woodworks Construction | 5/19/2015 | 11/21/2017 |

| | |
|-------------|------------------------|
| GC/CM: | Lend Lease |
| Date Range: | 10/1/2024 - 12/31/2024 |
| As of : | 45693 |

Lenfest SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | | | | | | |
|--------------------|--|-----|----------------|-------|----------------|-----|----------------|-----|----------------|-----------|----------------|-----|----------------|-----|----------------|-------------|----------------|---------|----------------|-------------|----------------|-----------|----------------|---------|----------------|-------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Hours | | Total MWL | | Non-MWL | | Total |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | # |
| Tier II | 3L & Company Inc | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Ceramic Tile | | | | | | | | | | | | | | | | | | | | | | | | | |
| | ASR Electric | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Electrical | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Champion Metal | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Glass & Glazing, Snorkel, Millwork | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Cives | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Structural Metals | | | ##### | | | | | | | | | | | | | | | | | | | | | | |
| | Commodore | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Masonry | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Creative Construction Services | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Safety Equipment | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Eagle Scaffolding | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Scaffolding, Waterproofing & Roofing | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Fine Painting & Decorating Company Inc | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Painting & Instrumentation | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Giachetti Plumbing & Heating Corp. | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Plumbing | | | | | | | | | | | | | | | | | | | | | | | | | |
| | LVC Interiors Inc | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Window Treatment / Blinds | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Metropolitan Enterprises | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Hoist/Bridges/Scaffold | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Nets That Work | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Safety Equipment | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Otis Elevators | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Elevators | | | | | | | | | | | | | | | | | | | | | | | | | |
| | PAL Environmental | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Spray Fireproofing | | | | | | | | | | | | | | | | | | | | | | | | | |
| | PGS Millwork | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Millwork | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Platinum Terrazzo, Inc. | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Fluid-Applied Flooring | | | | | | | | | | | | | | | | | | | | | | | | | |
| | RCC Concrete Corp | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Above Grade Concrete | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Re:Source New Jersey | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Resilient Flooring & Base | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Sirina Fire Protection Corp | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Fire Protection Systems | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Trystate Burns Mechanical | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | HVAC Systems | | | | | | | | | | | | | | | | | | | | | | | | | |
| | United Drilling | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Drilling | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Westchester Metal Works | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Metal Stairs | | | | | | | | | | | | | | | | | | | | | | | | | |
| | Woodworks Construction | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 |
| | Drywall | | | | | | | | | | | | | | | | | | | | | | | | | |
| Total Hours | | 0 | | 62 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

University Forum

Schedule M1

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | \$ 1,356,652 | \$ 1,356,652 |

[illegible]

| | | | | | | |
|----------------------------|----|----|----|-----------|----|-----------|
| Direct Spend Grand Total | \$ | - | \$ | 1,356,652 | \$ | 1,356,652 |
| MWL Direct Spend Total | \$ | - | \$ | 54,476 | \$ | 54,476 |
| Non-MWL Direct Spend Total | \$ | - | \$ | 1,302,176 | \$ | 1,302,176 |
| MWL % of Total | | 0% | | 4% | | 4% |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|------------------|
| Owner Name: | Columbia University | Project: | University Forum |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 12/1/2015 |
| | | Project End: | Final |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 83,457,414 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|------------------|
| Owner Name: | Columbia University | Project: | University Forum |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 12/1/2015 |
| | | Project End: | Final |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 1,277,929 | \$ 1,333,419 | \$ 1,323,633 |

[illegible]

Date: 12/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | | |
|----------------------|---|-----------------------|------------------|
| Company Name: | Skanska | Project: | University Forum |
| Trade: | Construction Management | Contract: | Trades |
| Address: | 659 West 131st Street, New York, NY 10027 | Telephone: | 347-918-7871 |
| As of Date: | 12/31/2024 | Project Start: | 12/1/2015 |
| | | Project End: | Final |

| COMPANY (Tier I) | | | | | | |
|-------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Skanska | NON | No | Construction Management | \$ 69,564,624 | \$ 83,457,414 | \$ 83,457,414 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|-------------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| A Tech Electric Enterprise Inc | M-ESD | No | Electric | Yes | \$ 7,109,178 | \$ 8,564,523 | \$ 8,564,523 |
| A Tech Electric Enterprise Inc | M-ESD | No | Electric | Yes | \$ 4,144,000 | \$ 4,228,167 | \$ 4,228,167 |
| Ashlar Construction LLC | M-ESD | No | Masonry | Yes | \$ 1,200,000 | \$ 1,152,376 | \$ 1,152,376 |
| Garcia Marble & Tile | M-ESD | No | Tiling | Yes | \$ 310,000 | \$ 329,549 | \$ 329,549 |
| Giachetti Plumbing & Heating | L | No | Plumbing | Yes | \$ 1,162,300 | \$ 1,280,551 | \$ 1,280,551 |
| Turtle & Hughes | W-ESD | No | | 62 Yes | \$ 249,460 | \$ 262,710 | \$ 262,710 |
| Crown Sign Systems Inc | W-ESD | No | Signage | Yes | \$ 144,643 | \$ 206,910 | \$ 206,910 |
| Locker Lady | W-ESD | No | Toilet Accessories | Yes | \$ 48,810 | \$ 49,418 | \$ 49,418 |
| NON: | | | | | | | |
| ARI Products Inc | NON | No | Access Flooring | Yes | \$ 174,000 | \$ 198,282 | \$ 198,282 |
| Bamco Inc | NON | No | Metal Panels | Yes | \$ 470,000 | \$ 745,557 | \$ 745,557 |
| Barrett Inc | NON | No | Roofing | Yes | \$ 1,200,000 | \$ 1,355,000 | \$ 1,355,000 |
| Betons Prefabriques Du Lac Inc | NON | No | Precasts | Yes | \$ 1,200,000 | \$ 3,283,305 | \$ 3,283,305 |
| Champion Metal & Glass Inc | NON | No | Interior Glass Partitions | Yes | \$ 2,995,000 | \$ 869,939 | \$ 869,939 |
| Cord Contracting | NON | No | Millwork | Yes | \$ 5,000,000 | \$ 6,396,653 | \$ 6,396,653 |
| Current Fire Protection | NON | No | Fire Protection | Yes | \$ 565,000 | \$ 647,500 | \$ 647,500 |
| Daniel Teutul DBA Orange County Iron Works | NON | No | Structural Steel | Yes | \$ 4,497,000 | \$ 6,810,745 | \$ 6,810,745 |
| Decorating with Fabric | NON | No | Window Treatment | Yes | \$ 237,500 | \$ 258,975 | \$ 258,975 |
| Delphi Plumbing | NON | No | Plumbing | Yes | \$ 8,000 | \$ 11,328 | \$ 11,328 |
| Fromkin Brothers | NON | No | Painting | Yes | \$ 280,000 | \$ 596,187 | \$ 596,187 |
| Fromkin Brothers | NON | No | Polished Concrete | Yes | \$ 365,000 | \$ 319,511 | \$ 319,511 |
| Gil Bar Industries | NON | No | HVAC Equipment | Yes | \$ 327,000 | \$ 321,762 | \$ 321,762 |
| Josef Gartner - Permasteelisa North America | NON | No | Curtain Wall & Storefront | Yes | \$ 9,800,000 | \$ 10,798,081 | \$ 10,798,081 |
| Holden & Flynn Universal | NON | No | Millwork | Yes | \$ 298,000 | \$ 506,232 | \$ 506,232 |
| Island Diversified | NON | No | Spray on Thermal & Fire Proof | Yes | \$ 387,000 | \$ 496,042 | \$ 496,042 |
| Jezet Seating | NON | No | Auditorium | Yes | \$ 250,000 | \$ 257,172 | \$ 257,172 |
| Long Island Fireproof Door | NON | No | Doors, Frames & Hardware | Yes | \$ 161,000 | \$ 219,132 | \$ 219,132 |
| Nouveau Elevator Industries Inc | NON | No | Elevators | Yes | \$ 1,869,000 | \$ 2,021,615 | \$ 2,021,615 |
| Pyramid Floor Covering Inc | NON | No | Flooring | Yes | \$ 310,000 | \$ 380,733 | \$ 380,733 |
| Ruttura & Sons Co Inc | NON | No | Excavation/Foundation | Yes | \$ 9,542,100 | \$ 10,873,323 | \$ 10,873,323 |
| Ruttura & Sons Co Inc | NON | No | Elevated Slabs on Deck | Yes | \$ 1,038,000 | \$ 1,235,260 | \$ 1,235,260 |
| Transcontinental Steel | NON | No | Misc Metals | Yes | \$ 1,129,413 | \$ 1,569,615 | \$ 1,569,615 |
| United Air Conditioning | NON | No | HVAC | Yes | \$ 6,697,000 | \$ 7,589,761 | \$ 7,589,761 |
| Centron Enterprises | NON | No | Epoxy Flooring | Yes | \$ 17,920 | \$ 17,920 | \$ 17,920 |
| Haywood-Berk Floor | NON | No | Wood Flooring | Yes | \$ 310,000 | \$ 267,882 | \$ 267,882 |
| Modulo 3 Corporation DBA Unifor | NON | No | Interior Glass Partitions | Yes | \$ 655,000 | \$ 746,292 | \$ 746,292 |
| McKeon Door East | NON | No | Overhead Doors | Yes | \$ 230,000 | \$ 220,000 | \$ 220,000 |
| Clean Tech | NON | No | Final Cleaning | Yes | \$ 129,350 | \$ 139,676 | \$ 139,676 |
| Singer Equipment Company Inc | NON | No | Food Service Equipment | Yes | \$ 80,198 | \$ 122,089 | \$ 122,089 |
| Steven Dubner Landscaping Inc | NON | No | Landscaping | Yes | \$ 389,500 | \$ 419,957 | \$ 419,957 |
| Tier II Grand Total | | | | | \$ 64,980,372 | \$ 75,769,730 | \$ 75,769,730 |
| MWL Tier II Total | | | | | \$ 14,368,391 | \$ 16,074,204 | \$ 16,074,204 |
| Non-MWL Tier II Total | | | | | \$ 50,611,981 | \$ 59,695,526 | \$ 59,695,526 |
| MWL % of Tier I | | | | | 21% | 19% | 19% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2024

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| COMPANY (Tier I) | | | | | | |
|------------------|-----------------|----------------|-------------------------|-----------------------------|---|---------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$' | Current Plan Amount (incl CO's) \$' | Total Payment to Date \$' |
| Skanska | NON | No | Construction Management | \$ 69,564,624 | \$ 83,457,414 | \$ 83,457,414 |

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | | |
|----------------------|--|-----------------------|------------------|
| Company Name: | Lend Lease | Project: | University Forum |
| Trade: | Construction Management | Contract: | |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: | 347-918-7871 |
| As of Date: | 12/31/2024 | Project Start: | 12/1/2015 |
| | | Project End: | Final |

| COMPANY (Tier I) | | | | | | |
|------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease | NON | No | Construction Management | \$ 1,277,929 | \$ 1,333,419 | \$ 1,323,63 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|--|--|
| CM Name: | Skanska | |
| Company Name: | Ruttura & Sons Co Inc | Project: University Forum |
| Trade: | Excavation/Foundation | Contract: |
| Address: | 200 Cabot Street, West Babylon, NY 11704 | Telephone: 631-454-0291 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2015 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-----------------------|-----------------|----------------|-----------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Ruttura & Sons Co Inc | NON | No | Excavation/Foundation | \$ 9,542,100 | \$ 10,873,323 | \$ 10,873,323 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|--|------------------------|-----------------------|--------------------------------|-----------------|--------------------------------------|---|---|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Green Earth Solutions | MW-ESD | No | Trucking/Disposal of Soil | Yes | \$ 650,000 | \$ 820,719 | \$ 820,719 |
| Madeline Lulley | W-ESD | No | Rebar Detailer | Yes | \$ 20,900 | \$ 28,020 | \$ 28,020 |
| AMG Demolition Inc | W-ESD | No | Dewatering | Yes | \$ 1,000,000 | \$ 683,491 | \$ 683,491 |
| D Star Waterproofers | M-ESD | No | Waterproofing | Yes | \$ 328,600 | \$ 429,336 | \$ 429,336 |
| CGS Rebar Inc | W-ESD | No | Furnish/Install Rebar | Yes | \$ 950,000 | \$ 1,253,810 | \$ 1,253,810 |
| A Tech Electric Enterprise Inc | M-ESD | No | | Yes | \$ 25,000 | \$ 140,858 | \$ 140,858 |
| | | | | Yes | | | |
| NON: | | | | | | | |
| Our Rental Corp | NON | No | Equipment/Pump Rental | Yes | \$ 51,000 | \$ 159,553 | \$ 159,553 |
| Jenna Concrete Corp | NON | No | Concrete Supplier | Yes | \$ 172,000 | \$ 550,582 | \$ 550,582 |
| Eagle Fence | NON | No | Furnish/Install Temp. Fence | Yes | \$ 157,036 | \$ 172,141 | \$ 172,141 |
| Tulnoy Lumber | NON | No | Supplier | Yes | \$ 33,341 | \$ 36,571 | \$ 36,571 |
| Jet-Drive Contracting | NON | No | Furnish/Install Piles | Yes | \$ 185,500 | \$ 185,500 | \$ 185,500 |
| Bancker Construction Corp | NON | No | Furnish/Install Temp Water Svc | Yes | \$ 43,400 | \$ 88,400 | \$ 88,400 |
| Metropolitan Sewer | NON | No | Furnish/Install DIP for Storm | Yes | \$ 40,500 | \$ 51,300 | \$ 51,300 |
| Moretrench American Corp | NON | No | Furnish/Install Tie-Backs | Yes | \$ 276,000 | \$ 276,000 | \$ 276,000 |
| | | | | | | | |
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| | | | | | | | |
| Tier III Grand Total | | | | | \$ 3,933,277 | \$ 4,876,281 | \$ 4,876,281 |
| MWL Tier III Total | | | | | \$ 2,974,500 | \$ 3,356,234 | \$ 3,356,234 |
| Non-MWL Tier III Total | | | | | \$ 958,777 | \$ 1,520,047 | \$ 1,520,047 |
| MWL % of Tier II | | | | | 31% | 31% | 31% |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|--|---|
| CM Name: | Skanska | |
| Company Name: | Ruttura & Sons Co Inc | Project: University Forum |
| Trade: | Elevated Slabs on Deck | Contract: |
| Address: | 200 Cabot Street, West Babylon, NY 11704 | Telephone: 631-454-0291 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2015 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-----------------------|-----------------|----------------|------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Ruttura & Sons Co Inc | NON | No | Elevated Slabs on Deck | \$ 1,038,000 | \$ 1,235,260 | \$ 1,235,260 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|--|--|
| CM Name: | Skanska | |
| Company Name: | Orange County Iron Works | Project: University Forum |
| Trade: | Structural Steel | Contract: |
| Address: | 36 Maybrook Road, Montgomery, NY 12549 | Telephone: 845-769-3000 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2015 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Orange County Iron Works | NON | No | Structural Steel | \$ 4,497,000 | \$ 6,810,745 | \$ 6,810,745 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|--|--|
| CM Name: | Skanska | |
| Company Name: | United Air Conditioning | Project: University Forum |
| Trade: | HVAC | Contract: |
| Address: | 27-20 Skillman Ave. Long Island City, NY 11101 | Telephone: 718-893-6700 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2015 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-------------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| United Air Conditioning | NON | No | HVAC | \$ 6,697,000 | \$ 7,589,761 | \$ 7,589,761 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|---------------------------------|----------------------------------|
| CM Name: | Skanska | | |
| Company Name: | Transcontinental Steel | | Project: University Forum |
| Trade: | Misc Metals | | Contract: |
| Address: | 27-20 Skillman Ave. Long Island City, NY 11101 | | Telephone: 718-893-6700 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2015 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|------------------------|-----------------|----------------|-------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Transcontinental Steel | NON | No | Misc Metals | \$ 1,129,413 | \$ 1,569,615 | \$ 1,569,615 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | |
|----------------------|---|---|
| CM Name: | Skanska | |
| Company Name: | Cord Contracting | Project: University Forum |
| Trade: | Millwork | Contract: |
| Address: | 80 Crossways Park Drive, Ste. 300, Woodbury, NY 11797 | Telephone: 516-626-8800 |
| As of Date: | 12/31/2024 | Project Start: 12/1/2015 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Cord Contracting | NON | No | Millwork | \$ 5,000,000 | \$ 6,396,653 | \$ 6,396,653 |

[illegible]

Date: 12/31/2024

| | |
|-------------|-----------------------|
| GC/CM: | Skanska |
| Date Range: | 8/1/2008 - 12/31/2024 |
| As of : | 45693 |

University Forum SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Hours | Headcount | | |
|--------------------|-----------------------------------|---------|----------------|-----|----------------|-----|----------------|-------|----------------|-------|----------------|-----|----------------|-----|----------------|-----------|----------------|---------|----------------|-------------|-----------|---------|-------|
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | Total MWL | Non-MWL | Total |
| Tier II | A Tech Electric Enterprises Inc | 34,252 | 81% | 0 | 0% | 0 | 0% | 1,336 | 3% | 0 | 0% | 0 | 0% | 0 | 0% | 35,588 | 84% | 6,933 | 16% | 42,521 | 39 | 72% | 54 |
| | Main Switch Electrical | | | | | | | | | | | | | | | | | | | | | | |
| | ARI Products | 363 | 64% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 363 | 64% | 202 | 36% | 565 | 5 | 83% | 6 |
| | Access Flooring | | | | | | | | | | | | | | | | | | | | | | |
| | Ashlar Construction LLC | 5,685 | 50% | 7 | 0% | 8 | 0% | 0 | 0% | 1,225 | 11% | 0 | 0% | 0 | 0% | 6,924 | 61% | 4,465 | 39% | 11,389 | 32 | 68% | 47 |
| | Masonry | | | | | | | | | | | | | | | | | | | | | | |
| | Barrett | 3,093 | 74% | 0 | 0% | 0 | 0% | 0 | 0% | 8 | 0% | 0 | 0% | 0 | 0% | 3,101 | 74% | 1,079 | 26% | 4,180 | 38 | 73% | 52 |
| | Roofing | | | | | | | | | | | | | | | | | | | | | | |
| | Cord Contracting Co Inc | 4,971 | 31% | 0 | 0% | 0 | 0% | 0 | 0% | 622 | 4% | 0 | 0% | 310 | 2% | 5,903 | 37% | 10,250 | 63% | 16,152 | 17 | 26% | 66 |
| | Millwork | | | | | | | | | | | | | | | | | | | | | | |
| | Crown Sign Systems | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 8 | 100% | 8 | 0 | 0% | 1 |
| | Signage | | | | | | | | | | | | | | | | | | | | | | |
| | Current Fire Protection Inc | 1,471 | 42% | 0 | 0% | 0 | 0% | 0 | 0% | 42 | 1% | 0 | 0% | 0 | 0% | 1,513 | 43% | 1,967 | 57% | 3,480 | 8 | 53% | 15 |
| | Fire Protection | | | | | | | | | | | | | | | | | | | | | | |
| | Eddington Security | 13,916 | 78% | 0 | 0% | 0 | 0% | 0 | 0% | 3,940 | 22% | 0 | 0% | 0 | 0% | 17,856 | 100% | 0 | 0% | 17,856 | 36 | 100% | 36 |
| | Security | | | | | | | | | | | | | | | | | | | | | | |
| | Fromkin Brothers | 1,678 | 42% | 0 | 0% | 113 | 3% | 0 | 0% | 16 | 0% | 0 | 0% | 0 | 0% | 1,807 | 45% | 2,169 | 55% | 3,976 | 16 | 67% | 24 |
| | Painting | | | | | | | | | | | | | | | | | | | | | | |
| | Garcia Marble & Tile | 1,628 | 96% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,628 | 96% | 70 | 4% | 1,698 | 9 | 90% | 10 |
| | Tiling | | | | | | | | | | | | | | | | | | | | | | |
| | Giachetti Plumbing & Heating Corp | 1,793 | 24% | 0 | 0% | 0 | 0% | 116 | 2% | 0 | 0% | 0 | 0% | 0 | 0% | 1,909 | 25% | 5,593 | 75% | 7,502 | 5 | 12% | 41 |
| | Plumbing | | | | | | | | | | | | | | | | | | | | | | |
| | McKeon Door East | 240 | 67% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 240 | 67% | 120 | 33% | 360 | 6 | 86% | 7 |
| | Overhead Doors | | | | | | | | | | | | | | | | | | | | | | |
| | Orange County Ironworks, LLC | 7,541 | 46% | 0 | 0% | 0 | 0% | 183 | 1% | 0 | 0% | 0 | 0% | 0 | 0% | 7,724 | 47% | 8,569 | 53% | 16,293 | 32 | 38% | 85 |
| | Structural Steel | | | | | | | | | | | | | | | | | | | | | | |
| | Pyramid Floor Covering | 175 | 65% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 175 | 65% | 96 | 35% | 271 | 2 | 29% | 7 |
| | Flooring | | | | | | | | | | | | | | | | | | | | | | |
| | Ruttura & Sons | 19,645 | 55% | 163 | 0% | 0 | 0% | 0 | 0% | 304 | 1% | 0 | 0% | 0 | 0% | 20,112 | 56% | 15,529 | 44% | 35,640 | 109 | 43% | 253 |
| | Excavation/Foundation | | | | | | | | | | | | | | | | | | | | | | |
| | Transcontinental Contracting Inc | 3,763 | 86% | 0 | 0% | 0 | 0% | 0 | 0% | 113 | 3% | 0 | 0% | 0 | 0% | 3,876 | 88% | 515 | 12% | 4,391 | 24 | 86% | 28 |
| | Misc Metals | | | | | | | | | | | | | | | | | | | | | | |
| | United Air Conditioning Corp | 5,544 | 55% | 0 | 0% | 0 | 0% | 0 | 0% | 171 | 2% | 0 | 0% | 0 | 0% | 5,715 | 57% | 4,361 | 43% | 10,076 | 12 | 57% | 21 |
| | HVAC | | | | | | | | | | | | | | | | | | | | | | |
| Total Hours | | 105,756 | | 170 | | 121 | | 1,635 | | 6,441 | | 0 | | 310 | | 114,431 | | 61,925 | | 176,355 | 390 | | 753 |
| Overall % of Total | | 60% | | 0% | | 0% | | 1% | | 4% | | 0% | | 0% | | 65% | | 35% | | 100% | 52% | | 100% |

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|-----------------------------------|------------|------------|
| A Tech Electric Enterprises Inc | 11/23/2016 | 12/31/2018 |
| ARI Products | 4/16/2018 | 12/31/2018 |
| Ashlar Construction LLC | 5/23/2017 | 12/31/2018 |
| Barrett | 1/8/2017 | 12/31/2018 |
| Cord Contracting Co Inc | 7/2/2017 | 12/31/2018 |
| Crown Sign Systems | 6/30/2018 | 12/31/2018 |
| Current Fire Protection Inc | 10/3/2017 | 12/31/2018 |
| Eddington Security Inc | 8/17/2016 | 12/31/2018 |
| Fromkin Brothers | 11/6/2017 | 12/31/2018 |
| Garcia Marble & Tile | 3/18/2018 | 12/31/2018 |
| Giachetti Plumbing & Heating Corp | 11/22/2016 | 12/31/2018 |
| McKeon Door East | 5/11/2018 | 12/31/2018 |
| Orange County Ironworks, LLC | 1/6/2017 | 12/31/2018 |
| Pyramid Floor Covering | 8/7/2018 | 12/31/2018 |
| Ruttura & Sons | 1/4/2016 | 12/31/2018 |
| Transcontinental Contracting Inc | 5/21/2017 | 12/31/2018 |
| United Air Conditioning Corp | 8/22/2017 | 12/31/2018 |

| | |
|-------------|------------------------|
| GC/CM: | Skanska |
| Date Range: | 10/1/2024 - 12/31/2024 |
| As of : | 45693 |

University Forum

SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | | Headcount | | | | | | | | | | | | | | |
|--------------------|---|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----------|----------------|---------|----------------|-------------|--|-----------|----------------|---------|----------------|-------|--|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total Hours | | Total MWL | | Non-MWL | | Total | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | | # | % ¹ | # | % ¹ | # | |
| Tier II | A Tech Electric Enterprises Inc Main Switch Electrical | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | ARI Products Access Flooring | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | Ashlar Construction LLC Masonry | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | Barrett Roofing | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | ### Cord Contracting Co Inc Millwork | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | Crown Sign Systems Signage | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | Current Fire Protection Inc Fire Protection | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | Eddington Security Inc Security | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | Fromkin Brothers Painting | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | Garcia Marble & Tile Tiling | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | Giachetti Plumbing & Heating Corp Plumbing | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | McKeon Door East Overhead Doors | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | Orange County Ironworks, LLC Structural Steel | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | Pyramid Floor Covering Flooring | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | Ruttura & Sons Excavation/Foundation | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | Transcontinental Contracting Inc Misc Metals | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| | United Air Conditioning Corp HVAC | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | | 0 | 0% | 0 | 0% | 0 | |
| Total Hours | | 0 | | 62 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | |

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Phase 2 Below Grade

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

| | | | |
|-------------|-------------------------------------|----------------|---------------------|
| Owner Name: | Columbia University | Project: | Phase 2 Below Grade |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 10/1/2016 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 226,000 |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|--------------------|-------------------------------------|-------------------------------------|
| Owner Name: | Columbia University | Project: Phase 2 Below Grade |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: | 12/31/2024 | Project Start: 10/1/2016 |
| | | Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 192,326,362 |

Date: 12/31/2024

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|--|--|
| Company Name: | Lend Lease | Project: Phase 2 Below Grade |
| Trade: | Construction Management | Contract: |
| Address: | 622 West 132nd, 2nd fl, New York, NY 10027 | Telephone: 212-939-9580 |
| As of Date: | 12/31/2024 | Project Start: 10/1/2016 Project End: In Progress |

| COMPANY (Tier I) | | | | | | |
|------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Lend Lease | NON | No | Construction Management | \$ - | \$ 192,326,362 | \$ 192,326,362 |

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | | | | |
|-----------------------|----|----|----|-------------|----|-------------|
| Tier II Grand Total | \$ | - | \$ | 175,674,776 | \$ | 175,674,776 |
| MWL Tier II Total | \$ | - | \$ | 156,973,167 | \$ | 156,973,167 |
| Non-MWL Tier II Total | \$ | - | \$ | 18,701,609 | \$ | 18,701,609 |
| MWL % of Tier II | | 0% | | 82% | | 82% |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|--|--|
| CM Name: | Lend Lease | |
| Company Name: | Civetta Cousins | Project: Phase 2 Below Grade |
| Trade: | Excavation | Contract: |
| Address: | 1100 East 156th Street Bronx, NY 10474 | Telephone: 718-991-5100 |
| As of Date: | 12/31/2024 | Project Start: 10/1/2016 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Civetta Cousins | L | No | Excavation | \$ 62,864,265 | \$ 62,864,265 | \$ 62,864,265 |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

CM Name: Lend Lease

Company Name: Civetta Cousins

Project: Phase 2 Below Grade

| | |
|--------|------------|
| Trade: | Foundation |
|--------|------------|

Contract:

| | |
|-----------------|--|
| Address: | 1100 East 156th Street Bronx, NY 10474 |
|-----------------|--|

Telephone: 718-991-5100

As of Date: 12/31/2024

Project Start: 10/1/2016

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|-----------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Civetta Cousins | L | No | Foundation | \$ 76,839,999 | \$ 76,839,999 | \$ 76,839,999 |

SUBCONTRACTORS (Tier III)

Date: 12/31/2024

Schedule M3

| | | |
|---------------|--|--|
| CM Name: | Lend Lease | |
| Company Name: | J. D'Annunzio & Sons | Project: Phase 2 Below Grade |
| Trade: | Utility General Contractor | Contract: |
| Address: | 3730 Park Ave, South Plainfields, NJ 07080 | Telephone: 732-574-1300 |
| As of Date: | 12/31/2024 | Project Start: 10/1/2016 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|----------------------|-----------------|----------------|----------------------------|-----------------------------|---|---------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$' | Current Plan Amount (incl CO's) \$' | Total Payment to Date \$' |
| J. D'Annunzio & Sons | M | No | Utility General Contractor | \$ 6,550,000 | \$ 6,550,000 | \$ 6,550,000 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|--|---|
| CM Name: | Lend Lease | |
| Company Name: | Par Environmental Corp | Project: Phase 2 Below Grade |
| Trade: | Protection | Contract: |
| Address: | 313 Spook Rock Road, Suffern, New York 10901 | Telephone: 854-369-7500 |
| As of Date: | 12/31/2024 | Project Start: 10/1/2016 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|------------------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Par Environmental Corp | NON | No | Protection | \$ 434,927 | \$ 434,927 | \$ 434,927 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|---------------------------------------|--|
| CM Name: | Lend Lease | |
| Company Name: | Cives Corp | Project: Phase 2 Below Grade |
| Trade: | Structural Steel | Contract: |
| Address: | 8 Church Street, Gouverneur, NY 13642 | Telephone: 315-287-2200 |
| As of Date: | 12/31/2024 | Project Start: 10/1/2016 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Cives Corp | NON | No | Structural Steel | \$ 16,806,000 | \$ 16,806,000 | \$ 16,806,000 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|-------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Baco Enterprises Inc | L | No | Misc Steel | Yes | \$ 500,000 | \$ 660,849 | \$ 660,849 |
| Commonwealth Metal Co | W-ESD | No | Material | Yes | \$ 1,750,000 | \$ 1,779,435 | \$ 1,779,435 |
| Ryan Biggs/ Clark Davis | W-ESD | No | Engineering | Yes | \$ 40,000 | \$ 157,025 | \$ 157,025 |
| | | | | | | | |
| NON: | | | | | | | |
| JF Stearns | NON | No | | Yes | \$ 8,790,000 | \$ 9,518,513 | \$ 9,518,513 |
| The Berlin Steel Construction Company | NON | No | Stair Supply & Erection | Yes | \$ 556,000 | \$ 570,749 | \$ 570,749 |
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Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|-------------------------------------|--|
| CM Name: | Lend Lease | |
| Company Name: | Roger & Sons Concrete Inc | Project: Phase 2 Below Grade |
| Trade: | Concrete | Contract: |
| Address: | 1474 RT. 55 LAGRANGEVILLE, NY 12540 | Telephone: 845-227-6033 |
| As of Date: | 12/31/2024 | Project Start: 10/1/2016 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|---------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Roger & Sons Concrete Inc | M | No | Concrete | \$ 9,090,075 | \$ 9,090,075 | \$ 9,090,075 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|--------------------|------------------------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Tonage Inc | M-ESD | No | Reinforcing Supply | Yes | \$ 2,606,273 | \$ 2,732,135 | \$ 2,732,135 |
| Our Rental Pumps | W-ESD | No | Concrete Pumping | Yes | \$ 75,770 | \$ 6,668 | \$ 6,668 |
| Precision Concrete | M-ESD | No | Concrete Pumping | Yes | \$ 75,770 | \$ 58,079 | \$ 58,079 |
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| | | | | | | | |
| | | | | Tier III Grand Total | \$ 2,757,813 | \$ 2,796,882 | \$ 2,796,882 |
| | | | | MWL Tier III Total | \$ 2,757,813 | \$ 2,796,882 | \$ 2,796,882 |
| | | | | Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| | | | | MWL % of Tier II | 30% | 31% | 31% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2024

| | |
|-------------|-----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 8/1/2008 - 12/31/2024 |
| As of : | 45693 |

Phase 2 Below Grade

SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | | | |
|--------------------|---|---------|-----|-------|-----|-----|----|-------|----|-------|----|----|-----------|-----|----|---------|----------------|---------|----------------|---------|-----------|-----------|-------|-----|----------------|---|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Hrs | % ¹ | Hrs | % ¹ | Hrs | Total MWL | Non-MWL | Total | # | % ¹ | # |
| Tier I (Direct) | Lend Lease (US) Construction LMB Inc Construction Management | 6,165 | 43% | 2,429 | 17% | 8 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 8,601 | 60% | 5,791 | 40% | 14,392 | 14 | 67% | 7 | 33% | 21 | |
| Tier II | ASR Electrical Contracting Inc Electrical | 545 | 22% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 545 | 22% | 1,886 | 78% | 2,431 | 4 | 18% | 18 | 82% | 22 | |
| | ASR Electrical Electrical | 0 | 0% | 0 | 0% | 0 | 0% | 48 | 2% | 0 | 0% | 0 | 0% | 0 | 0% | 48 | 2% | 1,991 | 98% | 2,039 | 1 | 20% | 4 | 80% | 5 | |
| | Cives Steel Street Structures | 7,149 | 15% | 0 | 0% | 0 | 0% | 8 | 0% | 165 | 0% | 0 | 0% | 0 | 0% | 7,322 | 16% | 39,204 | 84% | 46,526 | 32 | 25% | 98 | 75% | 130 | |
| | Civetta Cousins JV, LLC Structural Steel | 9,070 | 39% | 0 | 0% | 0 | 0% | 0 | 0% | 514 | 2% | 0 | 0% | 0 | 0% | 9,584 | 41% | 13,959 | 59% | 23,542 | 226 | 39% | 356 | 61% | 582 | |
| | Civetta Cousins JV Street Structures | 98,589 | 36% | 2,192 | 1% | 368 | 0% | 2,568 | 1% | 3,526 | 1% | 0 | 0% | 0 | 0% | 107,243 | 39% | 169,744 | 61% | 276,986 | 17 | 38% | 28 | 62% | 45 | |
| | J D'Annunzio & Sons Utility | 5,493 | 25% | 86 | 0% | 0 | 0% | 9 | 0% | 8 | 0% | 0 | 0% | 0 | 0% | 5,596 | 25% | 16,475 | 75% | 22,071 | 135 | 54% | 114 | 46% | 249 | |
| | Par Environmental Corporation Protection | 2,283 | 55% | 0 | 0% | 0 | 0% | 16 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 2,299 | 55% | 1,875 | 45% | 4,174 | 19 | 54% | 16 | 46% | 35 | |
| | Roger & Sons Concrete | 17,957 | 38% | 47 | 0% | 0 | 0% | 192 | 0% | 287 | 1% | 0 | 0% | 68 | 0% | 18,551 | 39% | 28,824 | 61% | 47,375 | 135 | 43% | 180 | 57% | 315 | |
| Total Hours | | 147,250 | | 4,754 | | 376 | | 2,841 | | 4,499 | | 0 | | 68 | | 159,788 | | 279,746 | | 439,534 | 583 | | 821 | | 1,404 | |
| Overall % of Total | | 34% | | 1% | | 0% | | 1% | | 1% | | 0% | | 0% | | 36% | | 64% | | 100% | 42% | | 58% | | 100% | |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|--------------------------------|------------|------------|
| ASR Electrical Contracting Inc | 12/6/2017 | 6/6/2020 |
| Cives Steel | 10/8/2016 | 10/12/2019 |
| Civetta Cousins JV | 10/8/2016 | 6/6/2020 |
| J D'Annunzio & Sons | 12/29/2018 | 5/16/2020 |
| Par Environmental Corporation | 5/7/2017 | 10/14/2018 |
| Roger & Sons | 2/27/2018 | 4/9/2019 |

| | |
|-------------|------------------------|
| GC/CM: | Lend Lease |
| Date Range: | 10/1/2024 - 12/31/2024 |
| As of : | 45693 |

Phase 2 Below Grade
SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | | | |
|--------------------|---|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----------|----------------|-----|----------------|-----|----------------|-------------|----------------|-----------|----------------|---------|----------------|-------|--|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | | | | | | | Total MWL | | Non-MWL | | Total | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ | # | |
| Tier I (Direct) | Lend Lease US Construction LMB Construction Management | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | |
| Tier II | ASR Electrical Contracting Inc Electrical | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | |
| | Cives Steel Structural Steel | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | |
| | Civetta Cousins JV Street Structures | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | |
| | J D'Annunzio & Sons Utility | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | |
| | Par Environmental Corporation Protection | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | |
| | Roger & Sons Concrete | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | |
| Total Hours | | 0 | | 62 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | |

^{*} Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Columbia Business School

Schedule M1

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|--------------------------------------|
| Owner Name: | Columbia University | Project: | Columbia Business School Above Grade |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 13,228,903 | \$ 14,121,130 | \$ 6,614,829 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | |
|--|------------------------|-----------------------|-----------------------------|-----------------|--------------------------------------|---|---|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Doumas Electric Inc | L | No | Electrical | Yes | \$ - | \$ 2,765 | \$ 2,765 |
| Green Girl Printing and Messenger Inc | W | No | Printing Service | Yes | \$ 30,000 | \$ 39,913 | \$ 39,913 |
| King Rose of NY Inc | L | No | General Contractor | Yes | \$ - | \$ 663 | \$ 663 |
| M & J Mechanical Corp | W-ESD | No | HVAC | Yes | \$ - | \$ 23,813 | \$ 23,813 |
| Mamais Contracting Corp | WL-ESD | No | General Contractor | Yes | \$ 11,671 | \$ 74,939 | \$ 74,939 |
| Scrub Clean Maintenance Corp | MWL-ESD | No | Cleaning | Yes | \$ 90,918 | \$ 204,078 | \$ 204,078 |
| Jesse Shapiro & James Glass Co | L | No | | Yes | \$ - | \$ 6,600 | \$ 6,600 |
| Crown Sign Systems | W | No | Signs | Yes | \$ - | \$ 19,450 | \$ 19,450 |
| NON: | | | | | | | |
| Construction Documentation of NYC LLC | NON | No | AV/Cable/Telecom | Yes | \$ 250,787 | \$ 250,787 | \$ 182,190 |
| American Electrical Testing Co LLC | NON | No | Electrical Testing | Yes | \$ 22,500 | \$ 22,500 | \$ 675 |
| DAL Electrical Corp | NON | No | Electrical | Yes | \$ 8,907 | \$ 36,627 | \$ 36,627 |
| Empire Office Inc | NON | No | Furniture | Yes | \$ 12,530,412 | \$ 12,550,407 | \$ 5,400,798 |
| International Testing and Balancing | NON | No | HVAC | Yes | \$ - | \$ 1,500 | \$ 1,500 |
| Jacobs Engineering | NON | No | Engineering | Yes | \$ 283,709 | \$ 283,709 | \$ 17,439 |
| Jaros Baum & Bolles | NON | No | Engineering | Yes | \$ - | \$ 5,000 | \$ 5,000 |
| Central Moving & Storage Co | NON | No | Moving and Storage | Yes | \$ - | \$ 165,730 | \$ 165,730 |
| DFB Sales Inc | NON | No | Doors/Glazing/Windows | Yes | \$ - | \$ 6,365 | \$ 6,365 |
| Platimun Maintenance Services Corp | NON | No | Flooring | Yes | \$ - | \$ 65,941 | \$ 65,941 |
| W&W Glass LLC | NON | No | Doors/Glazing/Windows | Yes | \$ - | \$ 28,462 | \$ 28,462 |
| 275 Technology Solutions Inc | NON | No | Fire Protection/Suppression | Yes | \$ - | \$ 17,366 | \$ 17,366 |
| Nouveau Elevator Ind Inc | NON | No | Conveyance Systems | Yes | \$ - | \$ 1,059 | \$ 1,059 |
| Cosmopolitan Construction Company | NON | No | General Contracting | Yes | \$ - | \$ 73,862 | \$ 73,862 |
| Alliegion Access Technologies LLC | NON | No | Doors/Glazing/Windows | Yes | \$ - | \$ 553 | \$ 553 |
| Tercon Systems Inc. | NON | No | Flooring | Yes | \$ - | \$ 172,979 | \$ 172,979 |
| Commodore Construction Corp | NON | No | General Contracting | Yes | \$ - | \$ 31,800 | \$ 31,800 |
| Hellman Construction Co Inc | NON | No | General Contracting | Yes | \$ - | \$ 34,262 | \$ 34,262 |
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| | | | | | Direct Spend Grand Total | \$ 13,228,903 | \$ 14,121,130 |
| | | | | | MWL Direct Spend Total | \$ 132,588 | \$ 372,221 |
| | | | | | Non-MWL Direct Spend Total | \$ 13,096,315 | \$ 13,748,909 |
| | | | | | MWL % of Total | 1% | 3% |
| | | | | | | | |
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If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|--------------------------------------|
| Owner Name: | Columbia University | Project: | Columbia Business School Above Grade |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 302,846,202 | \$ 410,735,029 | \$ 400,281,520 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|--------------------------------------|
| Owner Name: | Columbia University | Project: | Columbia Business School Kravis Hall |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 4/28/2021 |
| | | Project End: | Final |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 1,787,664 | \$ 1,781,341 | \$ 1,781,341 |

[illegible]

Date: 12/31/2024

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | | |
|----------------------|--------------------------------------|---------------------------------|---------------------------|--------------------------------------|
| Company Name: | Talisen Construction Corporation | | Project: | Columbia Business School Kravis Hall |
| Trade: | General Contractor | | Contract: | |
| Address: | 213 W 35th Street New York, NY 10001 | | | Telephone: (212) 244-4581 |
| As of Date: | 12/31/2024 | Project Start: 4/28/2021 | Project End: Final | |

| COMPANY (Tier I) | | | | | | |
|----------------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Talisen Construction Corporation | NON | No | Construction Management | \$ 1,787,664 | \$ 1,781,341 | \$ 1,781,341 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|--|------------------------|-----------------------|-----------------------|-----------------|--------------------------------------|---|---|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| Liberty Doorworks Inc. | W | No | Doors/Frames/Hardware | Yes | \$ 36,000 | \$ 38,512 | \$ 38,512 |
| Limongelli Electric Corp | MW | No | Electrical | Yes | \$ 367,000 | \$ 347,757 | \$ 347,757 |
| | | | | | | | |
| NON: | | | | | | | |
| Air Exchange & Energy Solutions Inc. | NON | No | HVAC | Yes | \$ 138,000 | \$ 138,745 | \$ 138,745 |
| Ameriscan GPR Inc | NON | No | X-Ray/GPR | Yes | \$ 1,200 | \$ 1,200 | \$ 1,200 |
| AWS Plumbing and Heating | NON | No | Sprinkler | Yes | \$ 48,000 | \$ 50,284 | \$ 50,284 |
| Benco Inc | NON | No | Toilet Accessories | Yes | \$ 7,200 | \$ 7,200 | \$ 7,200 |
| Black Dog | NON | No | Painting | Yes | \$ 20,500 | \$ 20,500 | \$ 20,500 |
| Brisk Contracting Corp | NON | No | Drywall | Yes | \$ 140,000 | \$ 146,011 | \$ 146,011 |
| Commercial Flooring Specialist | NON | No | Carpet | Yes | \$ 12,745 | \$ 12,745 | \$ 12,745 |
| Cooper Electric Supply | NON | No | Light Fixtures | Yes | \$ 23,650 | \$ 25,408 | \$ 25,408 |
| Doortec Architectural Metal & Glass LLC | NON | No | Metal & Glass | Yes | \$ 279,500 | \$ 229,419 | \$ 229,419 |
| Dormar Construction Co. Inc. | NON | No | Tile & Stone | Yes | \$ 36,000 | \$ 78,806 | \$ 78,806 |
| East Coast Solar Solutions Corp | NON | No | Glazing | Yes | \$ 1,698 | \$ 1,698 | \$ 1,698 |
| Maspeth Welding Inc. | NON | No | Steel | Yes | \$ 49,000 | \$ 62,275 | \$ 62,275 |
| RCJP | NON | No | Roofing | Yes | \$ 15,075 | \$ 15,075 | \$ 15,075 |
| South Coast | NON | No | Roofing | Yes | \$ 16,915 | \$ 19,215 | \$ 19,215 |
| William C. Gerakaris Plumbing & Heating Corp | NON | No | Plumbing | Yes | \$ 142,500 | \$ 158,815 | \$ 158,815 |
| X - Cell Insulation Corp | NON | No | Fireproofing | Yes | \$ 3,500 | \$ 3,500 | \$ 3,500 |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| Tier II Grand Total | | | | | \$ 1,338,483 | \$ 1,357,165 | \$ 1,357,165 |
| MWL Tier II Total | | | | | \$ 403,000 | \$ 386,269 | \$ 386,269 |
| Non-MWL Tier II Total | | | | | \$ 935,483 | \$ 970,896 | \$ 970,896 |
| MWL % of Tier II | | | | | 23% | 22% | 22% |

e paid on an as-needed basis or vendors were contracted after the Original Plan

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| Company Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Trade: | Construction Management | Contract: | |
| Address: | 375 Hudson Street, 6th Floor, New York, NY 10014 | Telephone: | (212) 229-6000 |
| As of Date: | 12/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|-----------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Turner Construction Company | NON | No | Construction Management | \$ 302,846,202 | \$ 410,735,029 | \$ 400,281,520 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|-------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| 433 Hardware Supplies Inc | L | No | Office Supplies | Yes | \$ - | \$ 34 | \$ 34 |
| Dial Locksmith | L | No | Lock Smith | Yes | \$ - | \$ 10,232 | \$ 10,232 |
| A & H Co | MW-ESD | No | Office Supplies | Yes | \$ - | \$ 35,835 | \$ 35,835 |
| Venus Fire Protection | MW | No | Safety Supplies | Yes | \$ - | \$ 21,727 | \$ 21,727 |
| Crown System | MW | No | Signage | Yes | \$ 368,721 | \$ 480,412 | \$ 480,412 |
| Egg Electric | W | No | Electrical Fitout AG | Yes | \$ 13,950,000 | \$ 15,914,207 | \$ 15,914,207 |
| Infinite Consulting | M-ESD | No | Site Safety | Yes | \$ 196,280 | \$ 565,913 | \$ 565,913 |
| First Women's Fire Systems | W-ESD | No | Fire Protection | Yes | \$ 3,961,400 | \$ 3,798,480 | \$ 3,798,480 |
| Curtis Partition | M | No | Drywall | Yes | \$ 10,712,400 | \$ 14,443,862 | \$ 14,443,862 |
| Curtis Partition | M | No | Acoustical Ceiling | Yes | \$ 5,940,000 | \$ 6,435,494 | \$ 6,435,494 |
| Park Ave | M | No | Door, Frames & Hardware | Yes | \$ 890,000 | \$ 976,975 | \$ 976,975 |
| Garcia Marble | M-ESD | No | Tile | Yes | \$ 1,406,235 | \$ 1,403,520 | \$ 1,403,520 |
| Roger & Sons Concrete Inc | M | No | Concrete | Yes | \$ 10,887,633 | \$ 12,257,970 | \$ 12,257,970 |
| Mamais | WL-ESD | No | Site Maintenance | Yes | \$ 300,000 | \$ 447,379 | \$ 447,379 |
| Allran Electric | M-ESD | No | Fire Alarm | Yes | \$ 7,882,146 | \$ 8,242,453 | \$ 8,242,453 |
| PJP Installers | M-ESD | No | Perimeter Fence | Yes | \$ 1,450,000 | \$ 1,255,895 | \$ 1,255,895 |
| Pestrol | MW-ESD | No | Pest Control | Yes | \$ 49,952 | \$ 61,457 | \$ 61,457 |
| Johnson Security Bureau | M-ESD | No | Site Security | Yes | \$ 568,038 | \$ 2,336,508 | \$ 2,336,508 |
| | | | | | | | |
| | | | | | | | |
| NON: | | | | | | | |
| <u>See next page.</u> | | | | | | | |
| | | | | | | | |
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SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | |
|----------------------|--|--|
| Company Name: | Turner Construction Company | Project: Columbia Business School Above Grade |
| Trade: | Construction Management | Contract: |
| Address: | 375 Hudson Street, 6th Floor, New York, NY 10014 | Telephone: (212) 229-6000 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: In Progress |

| COMPANY (Tier I) | | | | | | |
|-----------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Turner Construction Company | NON | No | Construction Management | \$ 302,846,202 | \$ 410,735,029 | \$ 400,281,520 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|----------------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| Almar Plumbing | NON | No | Plumbing | Yes | \$ 8,619,000 | \$ 8,647,247 | \$ 8,647,247 |
| BAMCO Inc. | NON | No | Metal Wall Panels | Yes | \$ 4,985,000 | \$ 5,212,530 | \$ 5,212,530 |
| Champion Metal & Glass | NON | No | Ornamental Metals | Yes | \$ 3,961,299 | \$ 4,465,329 | \$ 4,465,329 |
| Cives | NON | No | Structural Steel | Yes | \$ 34,842,383 | \$ 45,775,000 | \$ 45,775,000 |
| Concrete Industries Inc. | NON | No | Early Sitework | Yes | \$ 891,871 | \$ 310,868 | \$ 310,868 |
| DFB Sales | NON | No | | Yes | \$ 1,610,000 | \$ 1,525,019 | \$ 1,525,019 |
| F.W Sims | NON | No | HVAC AG Piping | Yes | \$ 37,300,000 | \$ 38,182,597 | \$ 38,182,597 |
| Furniture Consultants (FCI) | NON | No | Glass - Aluminum Partitions | Yes | \$ 6,501,493 | \$ 6,915,689 | \$ 6,915,689 |
| Furniture Consultants (FCI) | NON | No | Seminar Tables | Yes | \$ 1,347,661 | \$ 1,321,796 | \$ 1,321,796 |
| Global BMU, LLC | NON | No | Window Washing Equipment | Yes | \$ 1,787,170 | \$ 1,758,990 | \$ 1,758,990 |
| HB Communications | NON | No | AV | Yes | \$ 11,199,000 | \$ 10,819,588 | \$ 10,819,588 |
| Heritage Mechanical | NON | No | HVAC Site 6B Airside | Yes | \$ 8,350,000 | \$ 8,811,850 | \$ 8,811,850 |
| Hi Tech | NON | No | Access Flooring | Yes | \$ 1,695,000 | \$ 2,045,731 | \$ 2,045,731 |
| Island International Enterprise | NON | No | Spray Fireproofing | Yes | \$ 1,361,500 | \$ 2,512,336 | \$ 2,512,336 |
| Jacobson & Company | NON | No | Rough Carpentry | Yes | \$ 11,000,000 | \$ 14,016,217 | \$ 14,016,217 |
| Jacobson & Company | NON | No | Specialty Ceilings/GFRG | Yes | \$ 6,550,000 | \$ 6,887,716 | \$ 6,887,716 |
| JEM Architectural | NON | No | Ornamental Metals | Yes | \$ 9,290,000 | \$ 9,601,435 | \$ 9,601,435 |
| PJ Mechanical | NON | No | HVAC Site 7 Airside | Yes | \$ 11,500,000 | \$ 12,557,968 | \$ 12,557,968 |
| Platinum Tile | NON | No | Terrazzo | Yes | \$ 2,249,000 | \$ 2,595,867 | \$ 2,595,867 |
| Poltrona Frau | NON | No | Forum Seating | Yes | \$ 391,690 | \$ 370,332 | \$ 370,332 |
| Post Road | NON | No | Overhead Doors | Yes | \$ 650,000 | \$ 2,751,642 | \$ 2,751,642 |
| Proformance Systems | NON | No | Operable Partitions | Yes | \$ 80,000 | \$ 87,068 | \$ 87,068 |
| Safway Atlantic | NON | No | Hoist & Protection | Yes | \$ 3,010,000 | \$ 3,341,777 | \$ 3,341,777 |
| Scanga Woodworking Corp. | NON | No | Millwork | Yes | \$ 4,671,744 | \$ 4,739,581 | \$ 4,739,581 |
| Schneider Electric | NON | No | AG BMS Controls | Yes | \$ 4,655,000 | \$ 5,044,492 | \$ 5,044,492 |
| Schneider Electric | NON | No | IT | Yes | \$ 10,083,300 | \$ 10,049,791 | \$ 10,049,791 |
| Sherland & Farrington | NON | No | Resilient Flooring | Yes | \$ 2,439,943 | \$ 3,449,334 | \$ 3,449,334 |
| Spectrum Painting | NON | No | Paint | Yes | \$ 2,983,056 | \$ 3,975,287 | \$ 3,975,287 |
| Spectrum Painting | NON | No | Resinous Flooring | Yes | \$ 765,950 | \$ 877,878 | \$ 877,878 |
| Transel Elevator | NON | No | Elevators | Yes | \$ 8,558,816 | \$ 8,987,093 | \$ 8,987,093 |
| Turner Logistics - ATS - 1407 | NON | No | Equipment | Yes | \$ 176,170 | \$ 205,427 | \$ 205,427 |
| Turner Logistics - Chilled Beams - 1308 | NON | No | Equipment | Yes | \$ 899,812 | \$ 1,149,017 | \$ 1,149,017 |
| Turner Logistics - CRAC Units - 1307 | NON | No | Equipment | Yes | \$ 308,675 | \$ 80,445 | \$ 80,445 |
| Turner Logistics - Indoor AHU's 1309 | NON | No | Equipment | Yes | \$ 634,418 | \$ 638,342 | \$ 638,342 |
| Turner Logistics - Light Fixtures 1472 | NON | No | Equipment | Yes | \$ 3,544,297 | \$ 3,726,088 | \$ 3,726,088 |
| Turner Logistics - Outdoor AHU's - 1215 | NON | No | Equipment | Yes | \$ 4,213,575 | \$ 4,344,066 | \$ 4,344,066 |
| Turner Logistics - Switchgear 1220 | NON | No | Equipment | Yes | \$ 2,413,235 | \$ 2,720,832 | \$ 2,720,832 |
| United Structural Works, Inc | NON | No | Misc. Metals | Yes | \$ 3,380,000 | \$ 5,694,138 | \$ 5,694,138 |
| Unity Electric | NON | No | Site 6B Electrical Floor Fit out | Yes | \$ 10,550,000 | \$ 12,087,999 | \$ 12,087,999 |
| Weinstein & Holtzman | NON | No | Toilet Accessories | Yes | \$ 948,950 | \$ 1,089,081 | \$ 1,089,081 |
| Wolkow Braker Roofing | NON | No | Roofing | Yes | \$ 3,107,892 | \$ 3,694,879 | \$ 3,694,879 |
| Woodworks Construction | NON | No | Wood Flooring | Yes | \$ 1,476,000 | \$ 1,748,752 | \$ 1,748,752 |
| Zwicker Electric | NON | No | AG Electrical Distribution | Yes | \$ 16,674,277 | \$ 18,169,704 | \$ 18,169,704 |
| | | | | | | | |
| Tier II Grand Total | | | | | \$ 310,219,982 | \$ 351,675,171 | \$ 351,675,171 |
| MWL Tier II Total | | | | | \$ 58,562,805 | \$ 68,688,353 | \$ 68,688,353 |
| Non-MWL Tier II Total | | | | | \$ 251,657,177 | \$ 282,986,818 | \$ 282,986,818 |
| MWL % of Tier II | | | | | 19% | 17% | 17% |

If there is no Original Plan then

Schedule M3

Schedule M3

Project: Columbia Business School Kravis Hall

Contract:

Telephone: 516-740-5900

Project End: Final

Project Start: 4/28/2021

Project End: Final

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|--------------------------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Air Exchange & Energy Solutions Inc. | NON | No | HVAC | \$ 138,000 | \$ 138,745 | \$ 138,745 |

SUBCONTRACTORS (Tier III)

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|------------------|------------------|------------------|
| Tier III Grand Total | \$ 44,000 | \$ 52,995 | \$ 52,995 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 44,000 | \$ 52,995 | \$ 52,995 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|---------------|--|----------------|--|
| CM Name: | Turner Construction Company | | |
| Company Name: | Almar Plumbing & Heating Corp. | | |
| Trade: | Plumbing | | |
| Address: | 50 Bethpage Road, Hicksville, NY 11801 | | |
| As of Date: | 12/31/2024 | Project Start: | |

Project: Columbia Business School Above Grade

Contract:

Telephone: 516-740-5900

Project Start: 1/1/2018

Project End: Final

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
|--------------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Almar Plumbing & Heating Corp. | NON | No | Plumbing | \$ 8,619,000 | \$ 8,647,247 | \$ 8,647,247 |

SUBCONTRACTORS (Tier III)

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|--------------|--------------|--------------|
| Tier III Grand Total | \$ 1,170,000 | \$ 1,487,136 | \$ 1,487,136 |
| MWL Tier III Total | \$ 1,170,000 | \$ 1,487,136 | \$ 1,487,136 |
| Non-MWL Tier III Total | \$ - | - | \$ - |
| MWL % of Tier II | 14% | 17% | 17% |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|--------------------------------|--|
| CM Name: | Turner Construction Company | | |
| Company Name: | Bamco Inc. | | Project: Columbia Business School Above Grade |
| Trade: | Carpentry | | Contract: |
| Address: | 30 Baekeland Ave - Middlessex NJ 08846 | | Telephone: 732-302-0889 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Bamco Inc. | NON | Yes | Carpentry | \$ 34,842,383 | \$ 45,775,000 | \$ 45,775,000 |

[illegible]

Date: 12/31/2024

Schedule M3

Schedule M3

| | | |
|----------------------|---------------------------------------|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Cives Corp | Project: Columbia Business School Above Grade |
| Trade: | Structural Steel | Contract: |
| Address: | 8 Church Street, Gouverneur, NY 13642 | Telephone: 315-287-2200 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Cives Corp | NON | No | Structural Steel | \$ 34,842,383 | \$ 45,775,000 | \$ 45,775,000 |

[illegible]

Date: 12/31/2024

Schedule M3

| | | |
|----------------------|---|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Concrete Industries One Corp | Project: Columbia Business School Above Grade |
| Trade: | Concrete Industries One Corp | Contract: |
| Address: | 300 Boulevard of the Americas, Lakewood, NJ 08701 | Telephone: 732-367-2020 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|------------------------------|-----------------|----------------|------------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Concrete Industries One Corp | NON | No | Concrete Industries One Corp | \$ 891,871 | \$ 310,868 | \$ 310,868 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|-----------------------------|--|---------------------------|
| CM Name: | Turner Construction Company | | |
| Company Name: | Champion Metal & Glass | Project: Columbia Business School Above Grade | |
| Trade: | Ornamental Metal | Contract: | |
| Address: | 130 Motor Parkway | Telephone: 631-254-2560 | |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|------------------------|-----------------|----------------|------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Champion Metal & Glass | NON | No | Ornamental Metal | \$ 3,961,299 | \$ 4,465,329 | \$ 4,465,329 |

Date: 12/31/2024

Schedule M3

| | | |
|----------------------|--------------------------------------|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Egg Electric Inc | Project: Columbia Business School Above Grade |
| Trade: | Electrical Fitout AG | Contract: |
| Address: | 35 W 45 Street 4th Floor NY NY 10038 | Telephone: 212-570-5049 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|----------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Egg Electric Inc | W | No | Electrical Fitout AG | \$ 13,950,000 | \$ 15,914,207 | \$ 15,914,207 |

Date: 12/31/2024

Schedule M3

| | | |
|----------------------|--|--|
| CM Name: | Turner Construction Company | |
| Company Name: | First Women's Fire Systems Corp | Project: Columbia Business School Above Grade |
| Trade: | Fire Sprinkler Installation | Contract: |
| Address: | 55 West 59th Street New York, NY 10018 | Telephone: 212-570-5049 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|---------------------------------|-----------------|----------------|-----------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| First Women's Fire Systems Corp | W-ESD | No | Fire Sprinkler Installation | \$ 3,961,400 | \$ 3,798,480 | \$ 3,798,480 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|--------------------------------------|---|
| CM Name: | Turner Construction Company | |
| Company Name: | Furniture Consultants | Project: Columbia Business School Above Grade |
| Trade: | Demountable Walls and Seminar Tables | Contract: |
| Address: | 1450 Broadway NY New York 10018 | Telephone: 212-299-4500 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-----------------------|-----------------|----------------|--------------------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Furniture Consultants | NON | No | Demountable Walls and Seminar Tables | \$ 7,849,154 | \$ 8,237,485 | \$ 8,237,485 |

[illegible]

Date: 12/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | | |
|----------------------|---|-----------------------|--------------------------------------|
| CM Name: | Turner Construction Company | Project: | Columbia Business School Above Grade |
| Company Name: | F.W. Sims LLC | Contract: | |
| Trade: | HVAC | Telephone: | 631-491-1441 |
| Address: | 101 Otis Street, West Babylon, NY 11704 | Project Start: | 1/1/2018 |
| As of Date: | 12/31/2024 | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| F.W. Sims LLC | NON | No | HVAC | \$ 37,300,000 | \$ 38,182,597 | \$ 38,182,597 |

| SUBCONTRACTORS (Tier III) | | | | | | | |
|---|-----------------|----------------|---------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| IAR Insulation | W | No | Insulation | Yes | \$ 1,650,000 | \$ 1,512,350 | \$ 1,512,350 |
| New York Plumbing Supply | M | No | Supplier | Yes | \$ 3,000,000 | \$ 40,783 | \$ 40,783 |
| | | | | | | | |
| NON: | | | | | | | |
| Aalco Transport & Storage | NON | No | | Yes | \$ 50,000 | \$ 1,331,993 | \$ 1,331,993 |
| Airpath Testing Services | NON | No | Testing & Balancing | Yes | \$ 275,000 | \$ 294,950 | \$ 294,950 |
| Carpenter & Paterson, Inc. | NON | No | Supplier | Yes | \$ 3,050 | \$ 3,050 | \$ 3,050 |
| Carrier Enterprises, LLC | NON | No | Supplier | Yes | \$ 7,118 | \$ 49,381 | \$ 49,381 |
| Clearly Machinery | NON | No | Supplier | Yes | \$ 14,715 | \$ 21,545 | \$ 21,545 |
| Controls Associates, Inc. | NON | No | Equipment supplier | Yes | \$ 120,000 | \$ 144,689 | \$ 144,689 |
| Core Tech | NON | No | Supplier | Yes | \$ 12,800 | \$ 49,500 | \$ 49,500 |
| Dolphin Equipment Corp. | NON | No | Equipment supplier | Yes | \$ 21,100 | \$ 38,750 | \$ 38,750 |
| Ferguson Enterprises, LLC | NON | No | Supplier | Yes | \$ 26,833 | \$ 381,219 | \$ 381,219 |
| Geocomp Engineering | NON | No | Enginerring | Yes | \$ 3,900 | \$ 10,380 | \$ 10,380 |
| Gotham Pipe Supply | NON | No | Supplier | Yes | \$ 20,253 | \$ 491,658 | \$ 491,658 |
| GrippleInc. | NON | No | Supplier | Yes | \$ 3,900 | \$ 45,987 | \$ 45,987 |
| I & I Systems, Inc. | NON | No | Supplier | Yes | \$ 6,175 | \$ 31,260 | \$ 31,260 |
| Ideal Supply | NON | No | Supplier | Yes | \$ 7,729 | \$ 531,382 | \$ 531,382 |
| Industrial Threaded Products Corp | NON | No | Supplier | Yes | \$ 2,915 | \$ 13,263 | \$ 13,263 |
| Interstate chemical Company | NON | No | Supplier | Yes | \$ 6,188 | \$ 6,188 | \$ 6,188 |
| J.T. Lynne Representatives | NON | No | Supplier | Yes | \$ 9,205 | \$ 53,955 | \$ 53,955 |
| John's Insulation, Inc | NON | No | Supplier | Yes | \$ 1,690,000 | \$ 1,598,220 | \$ 1,598,220 |
| LP Gans Sales Company | NON | No | Equipment supplier | Yes | \$ 126,000 | \$ 140,536 | \$ 140,536 |
| Manhattan Surveying | NON | No | Surveyor | Yes | \$ 10,000 | \$ 35,315 | \$ 35,315 |
| Mason East, Inc. | NON | No | Supplier | Yes | \$ 32,000 | \$ 32,030 | \$ 32,030 |
| Mechanical Technologies | NON | No | Equipment supplier | Yes | \$ 76,000 | \$ 83,615 | \$ 83,615 |
| Metro Air Products | NON | No | Supplier | Yes | \$ 2,574 | \$ 2,574 | \$ 2,574 |
| Nefco | NON | No | Supplier | Yes | \$ 1,580 | \$ 13,449 | \$ 13,449 |
| Rapid Steel Supply Corp. | NON | No | Supplier | Yes | \$ 1,813 | \$ 7,039 | \$ 7,039 |
| SRS Enterprises, Inc. | NON | No | Equipment supplier | Yes | \$ 435,000 | \$ 439,750 | \$ 439,750 |
| Vibration Products, Inc. | NON | No | Equipment supplier | Yes | \$ 205,000 | \$ 205,000 | \$ 205,000 |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|---------------------|---------------------|---------------------|
| Tier III Grand Total | \$ 7,820,848 | \$ 7,609,811 | \$ 7,609,811 |
| MWL Tier III Total | \$ 4,650,000 | \$ 1,553,133 | \$ 1,553,133 |
| Non-MWL Tier III Total | \$ 3,170,848 | \$ 6,056,678 | \$ 6,056,678 |
| MWL % of Tier II | 12% | 4% | 4% |

Date: 12/31/2024

Schedule M3

| | | |
|----------------------|--|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Global BMU, LLC | Project: Columbia Business School Above Grade |
| Trade: | Facade access equipment | Contract: Final Schedule M as of 11/4/2020 |
| Address: | 65 West 36th street, New York NY 10018 | Telephone: 646-741-2455 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Global BMU, LLC | NON | No | Facade access equipment | \$ 1,787,170 | \$ 1,758,990 | \$ 1,758,990 |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|------------------------------------|--|
| CM Name: | Turner Construction Company | |
| Company Name: | HB Communications, Inc. | Project: Columbia Business School Above Grade |
| Trade: | Audio Visual | Contract: |
| Address: | 60 Dodge Ave North Haven, CT 06473 | Telephone: 732-275-2094 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-------------------------|-----------------|----------------|--------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| HB Communications, Inc. | NON | No | Audio Visual | \$ 11,199,000 | \$ 10,819,588 | \$ 10,819,588 |

[illegible]

Date: 12/31/2024

Schedule M3

| | | |
|----------------------|--|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Heritage Mechanical Services | Project: Columbia Business School Above Grade |
| Trade: | HVAC | Contract: |
| Address: | 70 Schmidt Boulevard, Farmingdale NY 11735 | Telephone: 516-558-2004 |
| As of Date: | 6/30/2020 | Project Start: 1/1/2018 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|------------------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Heritage Mechanical Services | NON | | HVAC | \$ 8,350,000 | \$ 8,811,850 | \$ 8,811,850 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|---------------------------------------|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Island International Enterprises, LLC | Project: Columbia Business School Above Grade |
| Trade: | Spray Fireproofing | Contract: |
| Address: | 1101 Scott Avenue, Calverton NY 11933 | Telephone: 631-208-3500 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|---------------------------------------|-----------------|----------------|--------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Island International Enterprises, LLC | NON | No | Spray Fireproofing | \$ 1,361,500 | \$ 2,512,336 | \$ 2,512,336 |

[illegible]

Date: 12/31/2024

Schedule M3

| | | |
|----------------------|--|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Jacsonson and Company | Project: Columbia Business School Above Grade |
| Trade: | Carpentry | Contract: |
| Address: | 1079 East Grand Street, Elizabeth NJ 07207 | Telephone: (908) 355-5200 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|--------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Jacson and Company | NON | No | Carpentry | \$ 11,000,000 | \$ 14,016,217 | \$ 14,016,217 |

[illegible]

Date: 12/31/2024

Schedule M3

| | | |
|----------------------|--|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Jacsonson and Company | Project: Columbia Business School Above Grade |
| Trade: | Carpentry - Specialty Ceilings | Contract: |
| Address: | 1079 East Grand Street, Elizabeth NJ 07207 | Telephone: (908) 355-5200 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|--------------------|-----------------|----------------|--------------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Jacson and Company | NON | No | Carpentry - Specialty Ceilings | \$ 6,550,000 | \$ 6,887,716 | \$ 6,887,716 |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|---------------------------------------|---|
| CM Name: | Turner Construction Company | |
| Company Name: | JEM Architecturals, Inc. | Project: Columbia Business School Above Grade |
| Trade: | Ornamental Metals | Contract: |
| Address: | 37 Cuff Street, New Rochelle NY 10801 | Telephone: 914-365-1500 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 |
| | | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|--------------------------|-----------------|----------------|-------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| JEM Architecturals, Inc. | NON | No | Ornamental Metals | \$ 9,290,000 | \$ 9,601,435 | \$ 9,601,435 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|-----------------------------|--|---------------------------|
| CM Name: | Turner Construction Company | | |
| Company Name: | PJ Mechanical Corp | Project: Columbia Business School Above Grade | |
| Trade: | HVAC Work | Contract: | |
| Address: | 55 Bond Street | Telephone: 212-243-2555 | |
| As of Date: | 6/30/2020 | Project Start: 1/1/2018 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|--------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
| PJ Mechanical Corp | NON | No | HVAC Work | \$ 11,500,000 | \$ 12,557,968 | \$ 12,557,968 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|-----------------------------|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Platinum | Project: Columbia Business School Above Grade |
| Trade: | Terrazzo | Contract: |
| Address: | 120 Broadway, New York NY | Telephone: 212-535-9700 |
| As of Date: | 6/30/2020 | Project Start: 1/1/2018 |
| | | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Platinum | NON | No | Terrazzo | \$ 2,249,000 | \$ 2,595,867 | \$ 2,595,867 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|---|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Post Road Iron Works | Project: Columbia Business School Above Grade |
| Trade: | Overhead Doors | Contract: |
| Address: | 345 West Putnam Ave. Greenwich CT 06830 | |
| As of Date: | 6/30/2020 | Project Start: 1/1/2018 |
| | | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|----------------------|-----------------|----------------|----------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Post Road Iron Works | NON | No | Overhead Doors | \$ 650,000 | \$ 2,751,642 | \$ 2,751,642 |

[illegible]

Date: 12/31/2024

Schedule M3

| | | | |
|----------------------|--|--|---------------------------|
| CM Name: | Turner Construction Company | | |
| Company Name: | Roger & Sons Concrete, Inc. | Project: Columbia Business School Above Grade | |
| Trade: | Concrete | Contract: | |
| Address: | 1474 Route 55, LaGrangeville, NY 12540 | Telephone: 845-227-6033 | |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-----------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Roger & Sons Concrete, Inc. | M | No | Concrete | \$ 10,887,633 | \$ 12,257,970 | \$ 12,257,970 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|--|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Safway Atlantic, LLC | Project: Columbia Business School Above Grade |
| Trade: | Hoist & Protection | Contract: |
| Address: | 700 Commercial Ave, Carlstadt NJ 07072 | Telephone: 201-636-5500 |
| As of Date: | 6/30/2020 | Project Start: 1/1/2018 |
| | | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|----------------------|-----------------|----------------|--------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Safway Atlantic, LLC | NON | No | Hoist & Protection | \$ 3,010,000 | \$ 3,341,777 | \$ 3,341,777 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|---|---|
| CM Name: | Turner Construction Company | |
| Company Name: | Scanga Woodwork | Project: Columbia Business School Above Grade |
| Trade: | Millwork | Contract: |
| Address: | 22 Corporate Park West Cold Spring NY 10516 | Telephone: 845-265-9115 |
| As of Date: | 6/30/2020 | Project Start: 1/1/2018 |
| | | Project End: Final |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
|-----------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Scanga Woodwork | NON | No | Millwork | \$ 4,671,744 | \$ 4,739,581 | \$ 4,739,581 |

SUBCONTRACTORS (Tier III)

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 406,038 | \$ 465,599 | \$ 465,599 |
| MWL Tier III Total | \$ 406,038 | \$ 465,599 | \$ 465,599 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 9% | 10% | 10% |

Date: 12/31/2024

Schedule M3

| | | |
|----------------------|--|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Schneider Electric | Project: Columbia Business School Above Grade |
| Trade: | Building Management System | Contract: |
| Address: | 210 Meadowlands Parkway, Secaucus NJ 07094 | Telephone: 609-865-1502 |
| As of Date: | 6/30/2020 | Project Start: 1/1/2018 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|--------------------|-----------------|----------------|----------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Schneider Electric | NON | No | Building Management System | \$ 4,655,000 | \$ 5,044,492 | \$ 5,044,492 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|--------------------------------|--|
| CM Name: | Turner Construction Company | | |
| Company Name: | Schneider Electric | | Project: Columbia Business School Above Grade |
| Trade: | IT/Secutiry | | Contract: |
| Address: | 210 Meadowlands Parkway, Secaucus NJ 07094 | | Telephone: 609-865-1502 |
| As of Date: | 6/30/2020 | Project Start: 1/1/2018 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|--------------------|-----------------|----------------|-------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Schneider Electric | NON | No | IT/Secutiry | \$ 10,083,300 | \$ 10,049,791 | \$ 10,049,791 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|---------------|--|----------------|--------------------------------------|
| CM Name: | Turner Construction Company | | |
| Company Name: | Sherland & Farrington Inc | Project: | Columbia Business School Above Grade |
| Trade: | Resilient Flooring | Contract: | |
| Address: | 253 West 28th Street, New York, NY 10001 | Telephone: | 212-206-7500 |
| As of Date: | 6/30/2020 | Project Start: | 1/1/2018 |
| | | Project End: | Final |

| COMPANY (Tier II) | | | | | | |
|---------------------------|-----------------|----------------|-------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Sherland & Farrington Inc | NON | No | Resilent Flooring | \$ 2,439,943 | \$ 3,449,334 | \$ 3,449,334 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|---|--------------------------------|--|
| CM Name: | Turner Construction Company | | |
| Company Name: | Sloan & Company | | Project: Columbia Business School Above Grade |
| Trade: | Carpentry | | Contract: |
| Address: | 49 Bloomfield Avenue - Miuntain Lakes, NJ 07046 | | Telephone: (973) 227-3555 |
| As of Date: | 6/30/2022 | Project Start: 1/1/2018 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Sloan & Company | NON | No | Carpentry | \$ 850,000 | \$ 982,272 | \$ 982,272 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|----------------------------------|--------------------------------|--|
| CM Name: | Turner Construction Company | | |
| Company Name: | Spectrum Painting Corp. | | Project: Columbia Business School Above Grade |
| Trade: | Resinous Flooring | | Contract: |
| Address: | 5 N. Greenwich Rd monk, NY 10504 | | Telephone: 914-723-4800 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
| Spectrum Painting Corp. | NON | No | Painting | \$ 2,983,056 | \$ 3,975,287 | \$ 3,975,287 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|----------------------------------|--|---------------------------------|
| CM Name: | Turner Construction Company | | |
| Company Name: | Spectrum Painting Corp. | Project: Columbia Business School Above Grade | |
| Trade: | Resinous Flooring | Contract: | |
| Address: | 5 N. Greenwich Rd monk, NY 10504 | Telephone: 914-723-4800 | |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------------|-----------------|----------------|-------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Spectrum Painting Corp. | NON | No | Resinous Flooring | \$ 765,950 | \$ 877,878 | \$ 877,878 |

[illegible]

Date: 12/31/2024

Schedule M3

| | | |
|----------------------|--|--|
| CM Name: | Turner Construction Company | |
| Company Name: | TEI Group | Project: Columbia Business School Above Grade |
| Trade: | Elevator | Contract: |
| Address: | 30-30 47th Ave, LIC, Queens NY - 11101 | Telephone: 718-609-2504 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| TEI Group | NON | No | Elevator | \$ 8,558,816 | \$ 8,987,093 | \$ 8,987,093 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

Company Name: Turner Logistics LLC

Project: Columbia Business School Above Grade

| | | |
|---------------|------------------------|------------------|
| Trade: | MEP Pre-Purchase Equip | Contract: |
|---------------|------------------------|------------------|

| | | |
|-----------------|-------------------------------------|--------------------------------|
| Address: | 3 Paragon Drive, Montvale, NJ 07645 | Telephone: 201-722-3800 |
|-----------------|-------------------------------------|--------------------------------|

| | | | |
|--------------------|------------|--------------------------------|---------------------------------|
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 | Project End: In Progress |
|--------------------|------------|--------------------------------|---------------------------------|

| COMPANY (Tier II) | | | | | | |
|----------------------|-----------------|----------------|------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Turner Logistics LLC | NON | No | MEP Pre-Purchase Equip | \$ 4,213,575 | \$ 4,344,066 | \$ 4,344,066 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: Turner Construction Company

Company Name: Unity Electric

Project: Columbia Business School Above Grade

| | |
|--------|------------|
| Trade: | Electrical |
|--------|------------|

Contract:

Address: 65-45 Fresh Meadow Lane Flushing, NY 11365

Telephone: 718-593-4300

As of Date: 12/31/2024

Project Start: 1/1/2018

Project End: Final

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|----------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Unity Electric | NON | No | Electrical | \$ 10,550,000 | \$ 12,087,999 | \$ 12,087,999 |

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|-------------------------------|-------------------|-------------------|-------------------|
| Tier III Grand Total | \$ 460,135 | \$ 876,569 | \$ 876,569 |
| MWL Tier III Total | \$ 460,135 | \$ 876,569 | \$ 876,569 |
| Non-MWL Tier III Total | \$ - | \$ - | \$ - |
| MWL % of Tier II | 4% | 7% | 7% |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|--------------------------------|--|
| CM Name: | Turner Construction Company | | |
| Company Name: | Wolkow Braker Roofing | | Project: Columbia Business School Above Grade |
| Trade: | Roofing | | Contract: |
| Address: | 151 Herricks Rd Garden City Park, NY 11040 | | Telephone: 718-384-3456 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-----------------------|-----------------|----------------|---------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Wolkow Braker Roofing | NON | No | Roofing | \$ 3,107,892 | \$ 3,694,879 | \$ 3,694,879 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

Company Name: Woodworks Construction

Project: Columbia Business School Above Grade

Contract:

Telephone: 212-888-7311

Project Start: 1/1/2018

Project End: Final

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|------------------------|-----------------|----------------|---------------------------|------------------------------|--|----------------------------------|
| Woodworks Construction | NON | No | Carpentry - Wood Flooring | \$ 1,476,000 | \$ 1,748,752 | \$ 1,748,752 |

[illegible]

| | | | |
|------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 329,000 | \$ 336,747 | \$ 336,747 |
| MWL Tier III Total | \$ 104,000 | \$ 93,411 | \$ 93,411 |
| Non-MWL Tier III Total | \$ 225,000 | \$ 243,336 | \$ 243,336 |
| MWL % of Tier II | 7% | 5% | 5% |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

Company Name: Zwicker Electric

Project: Columbia Business School Above Grade

Trade: Electricians

Contract:

Address: 360 Park Ave South

Telephone: 212-477-8400

| | | |
|-------------|------------|----------------|
| As of Date: | 12/31/2024 | Project Start: |
|-------------|------------|----------------|

Project Start: 1/1/2018

Project End: Final

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|--------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Zwicker Electric | NON | No | Electricians | \$ 1,476,000 | \$ 1,748,752 | \$ 1,748,752 |

[illegible]

Date: 12/31/2024

Schedule M1

| | | |
|--------------------|-------------------------------------|--|
| Owner Name: | Columbia University | Project: Columbia Business School Below Grade |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 |
| | | Project End: In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ - | \$ 1,414,474 | \$ 1,414,474 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M1

| | | | |
|-------------|-------------------------------------|----------------|--------------------------------------|
| Owner Name: | Columbia University | Project: | Columbia Business School Below Grade |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 107,362,917 | \$ 100,430,980 | \$ 90,409,424 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|--------------------------------------|
| Owner Name: | Columbia University | Project: | Columbia Business School Below Grade |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 4,433,070 | \$ 4,433,070 | \$ 2,198,994 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|--------------------------------------|
| Owner Name: | Columbia University | Project: | Columbia Business School Below Grade |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | \$ 4,483,375 | \$ 4,850,052 | \$ 4,836,581 |

[illegible]

Date: 12/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| Company Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Trade: | Construction Management | Contract: | |
| Address: | 375 Hudson Street, 6th Floor, New York, NY 10014 | Telephone: | (212) 229-6000 |
| As of Date: | 12/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|-----------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Turner Construction Company | NON | No | Construction Management | \$ 107,362,917 | \$ 100,430,980 | \$ 90,409,424 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|-----------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| MWL: | | | | | | | |
| 433 Hardware Supplies Inc | L | No | Office Supplies | Yes | \$ - | \$ 17 | \$ 17 |
| Dial Locksmith | L | No | Locksmith | Yes | \$ - | \$ 1,963 | \$ 1,963 |
| A & H Co | MW-ESD | No | Office Supplies | Yes | \$ - | \$ 14,751 | \$ 14,751 |
| Venus Fire Protection | MW | No | Safety Supplies | Yes | \$ - | \$ 5,365 | \$ 5,365 |
| Crown Signs | W | No | Signage | Yes | \$ 17,639 | \$ 38,179 | \$ 38,179 |
| Egg Electric | W | No | | Yes | \$ 5,524,740 | \$ 6,991,749 | \$ 6,991,749 |
| First Women's Fire Systems | W-ESD | No | Fire Protection | Yes | \$ 2,768,600 | \$ 2,856,022 | \$ 2,856,022 |
| Curtis Partitions | M | No | Carpentry | Yes | \$ 1,937,600 | \$ 1,818,387 | \$ 1,818,387 |
| Garcia Marble & Tile | M-ESD | No | Tile | Yes | \$ 88,765 | \$ 83,427 | \$ 83,427 |
| Mamais | WL-ESD | No | Masonry PLA | Yes | \$ 359,821 | \$ 511,514 | \$ 511,514 |
| Roger & Sons Concrete Inc | M | No | Concrete | Yes | \$ 3,739,879 | \$ 7,668,298 | \$ 7,668,298 |
| Allran Electric | M-ESD | No | Fire Alarm | Yes | \$ 3,082,854 | \$ 3,373,680 | \$ 3,373,680 |
| Johnson Security Bureau | M | No | Site Security | Yes | \$ 243,445 | \$ 243,445 | \$ 76,521 |
| Park Ave | M | No | Doors | Yes | \$ 322,000 | \$ 443,494 | \$ 443,494 |
| Infinite Consulting | M-ESD | No | Certified Site Safety | Yes | \$ 84,120 | \$ 84,442 | \$ 84,442 |
| Pestrol | MW-ESD | No | Pest Control | Yes | \$ 21,408 | \$ 21,408 | \$ 15,556 |
| | | | | | | | |
| NON: | | | | | | | |
| <u>See Next page</u> | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |
| | | | | | | | |

Date: 12/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | | |
|----------------------|--|-----------------------|--------------------------------------|
| Company Name: | Turner Construction Company | Project: | Columbia Business School Below Grade |
| Trade: | Construction Management | Contract: | |
| Address: | 375 Hudson Street, 6th Floor, New York, NY 10014 | Telephone: | (212) 229-6000 |
| As of Date: | 12/31/2024 | Project Start: | 1/1/2018 |
| | | Project End: | In Progress |

| COMPANY (Tier I) | | | | | | |
|-----------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Turner Construction Company | NON | No | Construction Management | \$ 107,362,917 | \$ 100,430,980 | \$ 90,409,424 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|------------------------|----------|------------------------------|--|----------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| NON: | | | | | | | |
| Almar Plumbing | NON | No | Plumbing | Yes | \$ 6,600,000 | \$ 7,792,989 | \$ 7,792,989 |
| Arbon | NON | No | Loading Dock Equipment | Yes | \$ 243,000 | \$ 501,005 | \$ 501,005 |
| BAMCO Inc. | NON | No | Metal Wall Panels | Yes | \$ 1,420,500 | \$ 1,552,577 | \$ 1,552,577 |
| Champion Metal & Glass | NON | No | Ornamental Metals | Yes | \$ 38,700 | \$ 31,221 | \$ 31,221 |
| Heritage Mechanical | NON | No | HVAC Airside | Yes | \$ 5,350,000 | \$ 5,648,220 | \$ 5,648,220 |
| Island International Enterprise | NON | No | | Yes | \$ 1,138,500 | \$ 1,654,633 | \$ 1,654,633 |
| PJ Mechanical | NON | No | HVAC Wetside | Yes | \$ 9,344,124 | \$ 10,343,841 | \$ 10,343,841 |
| Platinum Maintenance Services | NON | No | Terrazzo | Yes | \$ - | \$ 215,283 | \$ 215,283 |
| Post Road | NON | No | Misc. Metal | Yes | \$ 1,450,000 | \$ 1,813,181 | \$ 1,813,181 |
| Rad & D'Aprile | NON | No | Masonry | Yes | \$ 6,200,000 | \$ 6,148,948 | \$ 6,148,948 |
| Safway | NON | No | Hoisting & Protection | Yes | \$ 40,000 | \$ 58,396 | \$ 58,396 |
| Scanga Woodworking | NON | No | Millwork | Yes | \$ 78,256 | \$ 77,626 | \$ 77,626 |
| Schneider Electric | NON | No | BMS Controls | Yes | \$ 1,475,000 | \$ 1,735,351 | \$ 1,735,351 |
| Schneider Electric | NON | No | IT | Yes | \$ 1,506,700 | \$ 1,992,368 | \$ 1,992,368 |
| Sherland & Farrington | NON | No | Resilient Flooring | Yes | \$ 104,057 | \$ 109,050 | \$ 109,050 |
| Spectrum Painting Corp. | NON | No | Painting | Yes | \$ 511,944 | \$ 684,106 | \$ 684,106 |
| Spectrum Painting Corp. | NON | No | Resinous Flooring | Yes | \$ 119,050 | \$ 104,773 | \$ 104,773 |
| Transel Elevator | NON | No | Elevators | Yes | \$ 596,900 | \$ 620,813 | \$ 620,813 |
| Turner Logistics - AHU 1221 | NON | No | Equipment - AHU | Yes | \$ 582,706 | \$ 577,606 | \$ 577,606 |
| Turner Logistics - CRAC Units 1307 | NON | No | Equipment - CRAC | Yes | \$ 534,039 | \$ 531,954 | \$ 531,954 |
| Turner Logistics - Light Fixtures - 1472 | NON | No | Equipment | Yes | \$ 352,485 | \$ 410,940 | \$ 410,940 |
| Turner Logistics - Switchgear 1220 | NON | No | Equipment - Switchgear | Yes | \$ 3,392,505 | \$ 3,610,773 | \$ 3,610,773 |
| Turner Logistics ATS/Light Fixtures 1407 | NON | No | Equipment | Yes | \$ 598,192 | \$ 545,049 | \$ 545,049 |
| United Structural Works | NON | No | Misc. Metal | Yes | \$ - | \$ 436,225 | \$ 436,225 |
| Weinstein & Holtzman | NON | No | Toilet Accessories | Yes | \$ 51,049 | \$ 53,643 | \$ 53,643 |
| Wolkow Braker Roofing Corp. | NON | No | Roofing | Yes | \$ 2,377,108 | \$ 2,484,578 | \$ 2,484,578 |
| Zwicker Electric Corp | NON | No | Electric | Yes | \$ 15,320,723 | \$ 16,318,034 | \$ 16,318,034 |
| | | | | | | | |
| | | | | | | | |
| | | | | | Tier II Grand Total | \$ 77,616,409 | \$ 90,209,324 |
| | | | | | MWL Tier II Total | \$ 18,190,871 | \$ 23,983,365 |
| | | | | | Non-MWL Tier II Total | \$ 59,425,538 | \$ 66,053,183 |
| | | | | | MWL % of Tier I | 17% | 27% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2024

Schedule M2

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: EG Munoz Construction Inc

Company Name: EG Munoz Construction Inc

Project: Columbia Business School Below Grade

Trade: Construction Management

Contract:

Address: 326 Hackensack St. Carlstadt NJ 07072

Telephone: 212-570-5049

As of Date: 12/31/2024

Project Start: 1/1/2018

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---------------------------|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| EG Munoz Construction Inc | M | No | Construction Management | \$ 4,433,070 | \$ 4,433,070 | \$ 2,198,994 |

SUBCONTRACTORS (Tier III)

[illegible]

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 721,364 | \$ 721,364 | \$ 180,704 |
| MWL Tier III Total | \$ 652,410 | \$ 652,410 | \$ 113,568 |
| Non-MWL Tier III Total | \$ 68,954 | \$ 68,954 | \$ 67,136 |
| MWL % of Tier II | 15% | 15% | 5% |

Date: 12/31/2024

Schedule M2

Schedule M2

| | | | |
|----------------------|--|--|---------------------------------|
| CM Name: | RP Brennan General Contractor & Builders, Inc. | | |
| Company Name: | RP Brennan General Contractor & Builders, Inc. | Project: Columbia Business School Below Grade | |
| Trade: | General Contractor | Contract: | |
| Address: | 29 West 36th St, Fl 6, New York NY 10018 | Telephone: 212-462-2542 | |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|--|-----------------|----------------|-------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| RP Brennan General Contractor & Builders, Inc. | NON | No | Construction Management | \$ 4,483,375 | \$ 4,850,052 | \$ 4,780,610 |

[illegible]

Date: 12/31/2024

Schedule M3

Schedule M3

Project End: Final

| COMPANY (Tier II) | | | | | | |
|--------------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
| Almar Plumbing & Heating Corp. | NON | No | Plumbing | \$ 6,600,000 | \$ 7,792,989 | \$ 7,792,989 |

[illegible]

Date: 12/31/2024

Schedule M3

Schedule M3

| | |
|--------------------------------|---------------------------|
| Project Start: 1/1/2018 | Project End: Final |
|--------------------------------|---------------------------|

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
| Bamco Inc. | NON | No | Carpentry | \$ - | \$ 215,283 | \$ 215,283 |

[illegible]

Date: 12/31/2024

Schedule M3

| | | |
|----------------------|--------------------------------------|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Egg Electric Inc | Project: Columbia Business School Below Grade |
| Trade: | Electrical Fitout AG | Contract: |
| Address: | 35 W 45 Street 4th Floor NY NY 10038 | Telephone: 212-570-5049 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|----------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Egg Electric Inc | W | No | Electrical Fitout AG | \$ 5,524,740 | \$ 6,991,749 | \$ 6,991,749 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|---------------|--|---|
| CM Name: | Turner Construction Company | |
| Company Name: | First Women's Fire Systems Corp | Project: Columbia Business School Below Grade |
| Trade: | Fire Sprinkler Installation | Contract: |
| Address: | 55 West 59th Street New York, NY 10018 | Telephone: 212-570-5049 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 |
| | | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|---------------------------------|-----------------|----------------|-----------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| First Women's Fire Systems Corp | W-ESD | No | Fire Sprinkler Installation | \$ 2,768,600 | \$ 2,856,022 | \$ 2,856,022 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|----------------------|--|--|--------------------------------|
| CM Name: | Turner Construction Company | | |
| Company Name: | Heritage Mechanical Services | Project: Columbia Business School Below Grade | |
| Trade: | HVAC | Contract: | |
| Address: | 70 Schmidt Boulevard, Farmingdale NY 11735 | | Telephone: 516-558-2004 |
| As of Date: | 6/30/2020 | Project Start: 1/1/2018 | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|------------------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Heritage Mechanical Services | NON | | HVAC | \$ 5,350,000 | \$ 5,648,220 | \$ 5,648,220 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|---------------------------------------|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Island International Enterprises, LLC | Project: Columbia Business School Below Grade |
| Trade: | Spray Fireproofing | Contract: |
| Address: | 1101 Scott Avenue, Calverton NY 11933 | Telephone: 631-208-3500 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|---------------------------------------|-----------------|----------------|--------------------|-----------------------------|---|---------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$' | Current Plan Amount (incl CO's) \$' | Total Payment to Date \$' |
| Island International Enterprises, LLC | NON | No | Spray Fireproofing | \$ 1,138,500 | \$ 1,654,633 | \$ 1,654,633 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|-----------------------------|--|
| CM Name: | Turner Construction Company | |
| Company Name: | PJ Mechanical Corp. | Project: Columbia Business School Below Grade |
| Trade: | HVAC Work | Contract: |
| Address: | 55 Broad St | Telephone: 212-243-2555 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 |
| | | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|---------------------|-----------------|----------------|-----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| PJ Mechanical Corp. | NON | No | HVAC Work | \$ 9,344,124 | \$ 10,343,841 | \$ 10,343,841 |

[illegible]

Date: 12/31/2024

Schedule M3

| | | |
|----------------------|--------------------------------------|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Rad and D'Aprile Inc. | Project: Columbia Business School Below Grade |
| Trade: | Masonry | Contract: |
| Address: | 2128 Bellmore Ave, Bellmore NY 11710 | Telephone: 516-826-9218 |
| As of Date: | 6/30/2020 | Project Start: 1/1/2018 |
| | | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|-----------------------|-----------------|----------------|---------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Rad and D'Aprile Inc. | NON | No | Masonry | \$ 6,200,000 | \$ 6,148,948 | \$ 6,148,948 |

[illegible]

Date: 12/31/2024

Schedule M3**Schedule M3**

| | | | |
|----------------------|--|--|---------------------------|
| CM Name: | Turner Construction Company | | |
| Company Name: | Roger & Sons Concrete, Inc. | Project: Columbia Business School Below Grade | |
| Trade: | Concrete | Contract: | |
| Address: | 1474 Route 55, LaGrangeville, NY 12540 | Telephone: 845-227-6033 | |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 | Project End: Final |

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|-----------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Roger & Sons Concrete, Inc. | M | No | Concrete | \$ 3,739,879 | \$ 7,668,298 | \$ 7,668,298 |

SUBCONTRACTORS (Tier III)

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|--|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Schneider Electric | Project: Columbia Business School Below Grade |
| Trade: | Building Management System | Contract: |
| Address: | 210 Meadowlands Parkway, Secaucus NJ 07094 | Telephone: 609-865-1502 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 |
| | | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|--------------------|-----------------|----------------|----------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Schneider Electric | NON | No | Building Management System | \$ 1,475,000 | \$ 1,735,351 | \$ 1,735,351 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M3

| | | |
|----------------------|--|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Schneider Electric | Project: Columbia Business School Below Grade |
| Trade: | IT/ Security | Contract: |
| Address: | 210 Meadowlands Parkway, Secaucus NJ 07094 | Telephone: 609-865-1502 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 Project End: Final |

| COMPANY (Tier II) | | | | | | |
|--------------------|-----------------|----------------|--------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Schneider Electric | NON | No | IT/ Security | \$ 1,506,700 | \$ 1,992,368 | \$ 1,992,368 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|-----------------------------------|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Spectrum Painting Corp | Project: Columbia Business School Below Grade |
| Trade: | Resinois Flooring | Contract: |
| Address: | 5 N. Greenwich Rd. Amonk NY 10504 | Telephone: 914-723-4800 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 |
| | | Project End: Final |

| COMPANY (Tier II) | | | | | | |
|------------------------|-----------------|----------------|-------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Spectrum Painting Corp | NON | No | Resinois Flooring | \$ 511,944 | \$ 684,106 | \$ 684,106 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|---------------|---|---|--------------------------|
| CM Name: | Turner Construction Company | | |
| Company Name: | TEI Group | Project: Columbia Business School Below Grade | |
| Trade: | Elevator | Contract: | |
| Address: | 30-30 47th Ave, LIC, Queens, NY - 11101 | | Telephone: 718-609-2504 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| TEI Group | NON | No | Elevator | \$ 596,900 | \$ 620,813 | \$ 620,813 |

[illegible]

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|------------------------------------|--|
| CM Name: | Turner Construction Company | |
| Company Name: | Turner Logistics | Project: Columbia Business School Below Grade |
| Trade: | MEP Pre-Purchase Equip | Contract: |
| Address: | 3 Paragon Drive, Montvale NJ 07645 | Telephone: (201) 722-3800 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 |
| | | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Turner Logistics | NON | No | MEP Pre-Purchase Equip | \$ 3,392,505 | \$ 3,610,773 | \$ 3,610,773 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

Project Start: 1/1/2018 Project End: Final

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|--------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Zwicker Electric | NON | No | Electricians | \$ 15,320,723 | \$ 16,318,034 | \$ 16,318,034 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--|------------------------------------|--|---------------------------------|
| CM Name: RP Brennan General Contractor & Builders, Inc. | | | |
| Company Name: | A&A Plumbing Corp | Project: Columbia Business School Below Grade | |
| Trade: | Plumbing | Contract: | |
| Address: | 33-25 126th Place, Corona NY 11369 | Telephone: 718-458-0501 | |
| As of Date: | 12/31/2024 | Project Start: 1/1/2018 | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| A&A Plumbing Corp | NON | No | Plumbing | \$ 220,000 | \$ 238,290 | \$ 226,760 |

[illegible]

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: RP Brennan General Contractor & Builders, Inc.

Company Name: Benco Inc.

Project: Columbia Business School Below Grade

Trade: Fire Protection & Appliances

Contract:

Address: 10 Madison Rd., Unit E Fairfield NJ 07004

Telephone:

As of Date: 12/31/2024

Project Start: 1/1/2018

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
|------------|-----------------|----------------|------------------------------|------------------------------|--|----------------------------------|
| Benco Inc. | W | No | Fire Protection & Appliances | \$ 102,002 | \$ 99,602 | \$ 97,151 |

SUBCONTRACTORS (Tier III)

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|-----------|-----------|-----------|
| Tier III Grand Total | \$ 63,748 | \$ 63,568 | \$ 63,748 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 63,748 | \$ 63,568 | \$ 63,748 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: RP Brennan General Contractor & Builders, Inc.

Company Name: Calie 2 Enterprises

Project: Columbia Business School Below Grade

Trade: Concrete / Masonry

Contract:

Address: 285 Slawlow Road, West Nyack NY

Telephone: 718-606-6288

As of Date: 12/31/2024

Project Start: 1/1/2018

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
|---------------------|-----------------|----------------|--------------------|------------------------------|--|----------------------------------|
| Calie 2 Enterprises | W | No | Concrete / Masonry | \$ 158,000 | \$ 200,854 | \$ 203,526 |

SUBCONTRACTORS (Tier III)

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: RP Brennan General Contractor & Builders, Inc.

Company Name: EC Framing

Project: Columbia Business School Below Grade

Trade: Drywall

Contract:

Address: 50 Broadway, Hawthorne, NY 10532

Telephone: 914-968-7626

As of Date: 12/31/2024

Project Start: 1/1/2018

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
|------------|-----------------|----------------|---------|------------------------------|--|----------------------------------|
| EC Framing | NON | No | Drywall | \$ 410,000 | \$ 486,585 | \$ 486,585 |

SUBCONTRACTORS (Tier III)

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|-----------|------------|------------|
| Tier III Grand Total | \$ 10,612 | \$ 116,707 | \$ 116,707 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 10,612 | \$ 116,707 | \$ 116,707 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 12/31/2024

Schedule M3

Schedule M3

Project: Columbia Business School Below Grade

Contract:

Telephone: 631-968-2907

Project End: Final

Project Start: 1/1/2018

Project End: Final

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|--------------------------------|-----------------|----------------|--------------------|------------------------------|--|----------------------------------|
| Elite Industrial Services Inc. | NON | No | Lockers / Shelving | \$ 150,318 | \$ 150,318 | \$ 150,318 |

SUBCONTRACTORS (Tier III)

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|-----------|-----------|-----------|
| Tier III Grand Total | \$ 75,192 | \$ 75,192 | \$ 75,192 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 75,192 | \$ 75,192 | \$ 75,192 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: RP Brennan General Contractor & Builders, Inc.

Company Name: The Finishes Group Corp.

Project: Columbia Business School Below Grade

Trade: Painting

Contract:

Address: 56 Glen Avenue, Norwalk CT 06850

Telephone: 718-775-7600 Raffaele Pincione

As of Date: 12/31/2024

Project Start: 1/1/2018

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
|--------------------------|-----------------|----------------|----------|------------------------------|--|----------------------------------|
| The Finishes Group Corp. | NON | No | Painting | \$ 107,000 | \$ 117,141 | \$ 117,141 |

SUBCONTRACTORS (Tier III)

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|----------|-----------|-----------|
| Tier III Grand Total | \$ 1,007 | \$ 10,896 | \$ 10,896 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 1,007 | \$ 10,896 | \$ 10,896 |
| MWL % of Tier II | 0% | 0% | 0% |

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: RP Brennan General Contractor & Builders, Inc.

Company Name: JMC Floor Covering, Inc

Project: Columbia Business School Below Grade

Trade: Floor / Carpentry

Contract:

Address: 6600 Queens Midtown Expwy # 308, Maspeth, NY 11378

Telephone: 718-507-6397

As of Date: 12/31/2024

Project Start: 1/1/2018

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
|-------------------------|-----------------|----------------|-------------------|------------------------------|--|----------------------------------|
| JMC Floor Covering, Inc | NON | No | Floor / Carpentry | \$ 128,000 | \$ 134,900 | \$ 134,900 |

SUBCONTRACTORS (Tier III)

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|-----------|-----------|-----------|
| Tier III Grand Total | \$ 82,311 | \$ 82,311 | \$ 82,311 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 82,311 | \$ 82,311 | \$ 82,311 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 12/31/2024

Schedule M3

Schedule M3

Project End: In Progress

| | | | |
|------------------------|-----------|-----------|-----------|
| Tier III Grand Total | \$ 54,295 | \$ 61,489 | \$ 61,489 |
| MWL Tier III Total | \$ 11,632 | \$ 14,502 | \$ 14,502 |
| Non-MWL Tier III Total | \$ 42,663 | \$ 46,987 | \$ 46,987 |
| MWL % of Tier II | 15% | 16% | 16% |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: RP Brennan General Contractor & Builders, Inc.

Company Name: Midnight Express Mechanical Corp.

Project: Columbia Business School Below Grade

Trade: Sprinklers

Contract:

Address: 84-14 Pikkin Ave Ozone Park NY

Telephone: 845-825-2300

As of Date: 12/31/2024

Project Start: 1/1/2018

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
|-----------------------------------|-----------------|----------------|------------|------------------------------|--|----------------------------------|
| Midnight Express Mechanical Corp. | NON | No | Sprinklers | \$ 81,000 | \$ 165,959 | \$ 165,959 |

SUBCONTRACTORS (Tier III)

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | | | | |
|------------------------|----|--------|----|--------|----|--------|
| Tier III Grand Total | \$ | 48,831 | \$ | 48,831 | \$ | 48,831 |
| MWL Tier III Total | \$ | - | \$ | - | \$ | - |
| Non-MWL Tier III Total | \$ | 48,831 | \$ | 48,831 | \$ | 48,831 |
| MWL % of Tier II | | 0% | | 0% | | 0% |

Date: 12/31/2024

Schedule M3

Schedule M3

Project End: In Progress

COMPANY (Tier II)

SUBCONTRACTORS (Tier III)

| | | | |
|------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 391,305 | \$ 409,881 | \$ 409,881 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 391,305 | \$ 409,881 | \$ 409,881 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 12/31/2024

Schedule M3

Schedule M3

Project: Columbia Business School Below Grade

Contract:

Telephone: 570-620-1546

Project End: In Progress

Project Start: 1/1/2018

| | | | |
|------------------------|-----------|-----------|-----------|
| Tier III Grand Total | \$ 29,537 | \$ 24,930 | \$ 24,930 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 29,537 | \$ 24,930 | \$ 24,930 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

Project: Columbia Business School Below Grade

Contract:

Telephone: 718 3922219

Project Start: 1/1/2018

Project End: In Progress

| COMPANY (Tier II) | | | | | | |
|-------------------------------------|-----------------|----------------|-----------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
| R. Gunzer, Inc. dba Gunzer Electric | NON | No | Electrical Contractor | \$ 680,000 | \$ 730,841 | \$ 705,116 |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|------------|------------|------------|
| Tier III Grand Total | \$ 120,384 | \$ 321,401 | \$ 321,401 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 120,384 | \$ 321,401 | \$ 321,401 |
| MWL % of Tier III | 0% | 0% | 0% |

Schedule M3

Schedule M3

Project: Columbia Business School Below Grade

Contract:

Contract:

Telephone: 917 471 9009

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
|---------------------|-----------------|----------------|------------------------|------------------------------|--|----------------------------------|
| Robe Interiors Inc. | L | No | Architectural Woodwork | \$ 105,000 | \$ 123,998 | \$ 123,998 |

SUBCONTRACTORS (Tier III)

| | | | |
|------------------------|-----------|-----------|-----------|
| Tier III Grand Total | \$ 11,500 | \$ 23,500 | \$ 23,100 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 11,500 | \$ 23,500 | \$ 23,100 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 12/31/2024

Schedule M3

(No substitutions may be made on this submission except by prior written approval by Owner)

CM Name: RP Brennan General Contractor & Builders, Inc.

Company Name: Stonhard, Division of StoneCor Group Inc

Project: Columbia Business School Below Grade

Trade: Epoxy Flooring

Contract:

Address: 7 Esterbrook Lane, Cherry Hill, NJ 08003

Telephone: 800-854-0310

As of Date: 12/31/2024

Project Start: 1/1/2018

Project End: In Progress

COMPANY (Tier II)

| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
|--|-----------------|----------------|----------------|------------------------------|--|----------------------------------|
| Stonhard, Division of StoneCor Group Inc | W | No | Epoxy Flooring | \$ 311,200 | \$ 325,860 | \$ 325,860 |

SUBCONTRACTORS (Tier III)

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

| | | | |
|------------------------|-----------|-----------|-----------|
| Tier III Grand Total | \$ 40,500 | \$ 80,000 | \$ 80,000 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 40,500 | \$ 80,000 | \$ 80,000 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 12/31/2024

Schedule M3

Schedule M3

Project End: In Progress

| | | | |
|-------------------------------|-----------------|-----------------|-----------------|
| Tier III Grand Total | \$ 1,922 | \$ 1,922 | \$ 1,922 |
| MWL Tier III Total | \$ - | \$ - | \$ - |
| Non-MWL Tier III Total | \$ 1,922 | \$ 1,922 | \$ 1,922 |
| MWL % of Tier II | 0% | 0% | 0% |

Date: 12/31/2024

Open Space Large Square

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|-------------------------|
| Owner Name: | Columbia University | Project: | Open Space Large Square |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 1/1/2021 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (Incl CO's) \$'s | Total Payment to Date \$'s |
| Columbia University | NON | No | Owner | | | \$ 302,65 |

| DIRECT SPEND VENDORS (Tier I) | | | | | | | | |
|---|-----------------|----------------|---------------|----------|------------------------------|--|----------------------------------|------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s | |
| MWL: | | | | | | | | |
| Green Girl Printing | W | No | Printing | Yes | \$ 25 | \$ 14,025 | \$ 8,864 | |
| Zaman Construction Corp | M | No | Construction | Yes | \$ 32,545 | \$ 66,265 | \$ 66,263 | |
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| | | | | | | | | |
| NON: | | | | | | | | |
| ICON Media U.S. Limited | NON | No | Signage/Print | Yes | \$ 16,150 | \$ 227,526 | \$ 227,526 | |
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| | | | | | Direct Spend Grand Total | \$ 48,720 | \$ 307,816 | \$ 302,653 |
| | | | | | MWL Direct Spend Total | \$ 32,570 | \$ 80,290 | \$ 75,127 |
| | | | | | Non-MWL Direct Spend Total | \$ 16,150 | \$ 227,526 | \$ 227,526 |
| | | | | | MWL % of Total | 67% | 26% | 25% |

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | | |
|--------------------|-------------------------------------|-----------------------|-------------------------|
| Owner Name: | Columbia University | Project: | Open Space Large Square |
| Address: | 410 West 118th Street, NY, NY 10027 | Telephone: | |
| As of Date: | 12/31/2024 | Project Start: | 1/1/2021 |
| | | Project End: | In Progress |

| OWNER | | | | | | |
|---------------------|-----------------|----------------|-------|-----------------------------|---|---------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$' | Current Plan Amount (Incl CO's) \$' | Total Payment to Date \$' |
| Columbia University | NON | No | Owner | \$ 17,355,290 | \$ 23,079,212 | \$ 23,137,590 |

[illegible]

Date: 12/31/2024

SCHEDULE OF MINORITY/WOMEN/LOCAL OWNED BUSINESS PARTICIPATION UTILIZATION PLAN
(No substitutions may be made on this submission except by prior written approval by Owner)

Schedule M2

| | | | |
|----------------------|------------------------------------|-----------------------|-------------------------|
| Company Name: | Kelco Construction Inc. | Project: | Open Space Large Square |
| Trade: | General Contractor | Contract: | |
| Address: | 22 Newton Place Hauppauge NY 11788 | Telephone: | (831) 462-2952 |
| As of Date: | 12/31/2024 | Project Start: | 1/1/2021 |
| | | Project End: | Final |

| COMPANY (Tier I) | | | | | | |
|-------------------------|-----------------|----------------|--------------------|-----------------------------|---|---------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$% | Current Plan Amount (incl CO's) \$% | Total Payment to Date \$% |
| Kelco Construction Inc. | NON | No | General Contractor | \$ 17,355,290 | \$ 23,079,212 | \$ 23,137,590 |

| SUBCONTRACTORS (Tier II) | | | | | | | |
|---|-----------------|----------------|----------------------------------|----------|-----------------------------|---|---------------------------------|
| Name/Address/Phone # (if available) otherwise enter Trade | MWL Designation | Joint Venture? | Trade | Awarded? | Original Plan Amount \$% | Current Plan Amount (incl CO's) \$% | Total Payment to Date \$% |
| MWL: | | | | | | | |
| Brunkner Lumber | L | No | Lumber Supplier | Yes | \$ - | \$ 20,376 | \$ 20,376 |
| Cardella Trucking | W-ESD | No | Waste management | Yes | \$ 3,113 | \$ 64,891 | \$ 64,891 |
| Casa Redmix Concrete Corp. | L | No | Concrete Supplier | Yes | \$ 213,000 | \$ 277,689 | \$ 277,689 |
| CFS Steel Company | L | No | Rebar Vendor | Yes | \$ 183,000 | \$ 82,942 | \$ 82,942 |
| Crown Signs | W | No | Site Signage | Yes | \$ - | \$ 19,957 | \$ 19,957 |
| Double Nickel | W-ESD | No | | 62 Yes | \$ 75,000 | \$ 98,540 | \$ 98,540 |
| Glenwood Masonry | W | No | Masonry Supplier | Yes | \$ 2,225 | \$ 3,337 | \$ 3,336 |
| Our Rental Pumps | W-ESD | No | Equipment Rental | Yes | \$ 50,000 | \$ 7,271 | \$ 7,271 |
| Johnson Security | MW-ESD | No | Site Security | Yes | \$ 336,858 | \$ 331,983 | \$ 331,983 |
| Mirmax Engineering | M | No | Surveying | Yes | \$ 50,000 | \$ 97,655 | \$ 97,655 |
| Park Ave Building Supply | M-ESD | No | Construction Material Supplier | Yes | \$ 15,113 | \$ 29,725 | \$ 29,725 |
| Pestrol | MW-ESD | No | Vector Control | Yes | \$ - | \$ 4,500 | \$ 4,500 |
| Petrosan Ltd. | W-ESD | No | Fule Provider | Yes | \$ - | \$ 17,367 | \$ 17,367 |
| Power Connect Electrical Corp. | W | No | Electrical, Technology, Security | Yes | \$ 2,685,000 | \$ 3,142,542 | \$ 3,142,542 |
| Yaboo Fence | W | No | Fencing | Yes | \$ 139,003 | \$ 144,430 | \$ 144,430 |
| NON: | | | | | | | |
| Call Ahead | NON | No | Temporary Sanitary Facilities | Yes | \$ 8,497 | \$ 8,592 | \$ 8,592 |
| Central Irrigation | NON | No | Irrigation Supplies/Equipment | Yes | \$ 52,321 | \$ 59,019 | \$ 59,019 |
| Cerco | NON | No | Temporary Office Trailer | Yes | \$ 5,411 | \$ 5,411 | \$ 5,411 |
| City & County Paving | NON | No | Paving | Yes | \$ 301,645 | \$ 301,645 | \$ 301,645 |
| Classic Stone | NON | No | Stone Supplier | Yes | \$ 406,787 | \$ 456,916 | \$ 456,916 |
| Colarusso | NON | No | Trucking - Soil/Fill | Yes | \$ 21,834 | \$ 21,834 | \$ 21,834 |
| Colony Hardware | NON | No | Tool/Equipment Supplier | Yes | \$ 5,395 | \$ 5,395 | \$ 5,395 |
| Country Gardens Nursery | NON | No | Planting Supply | Yes | \$ 11,265 | \$ 11,265 | \$ 11,265 |
| Cox Trucking | NON | No | Trucking - Soil/Fill | Yes | \$ 34,379 | \$ 34,379 | \$ 34,379 |
| Deep Root | NON | No | Material Supplier | Yes | \$ 51,521 | \$ 51,521 | \$ 51,521 |
| El Hannon Wholesale Nursery | NON | No | Tree Supplier | Yes | \$ - | \$ 107,742 | \$ 107,742 |
| Ericsons | NON | No | Drain Supplier | Yes | \$ 476,641 | \$ 658,294 | \$ 658,294 |
| Evergreen Recycling | NON | No | Fill Material Supplier | Yes | \$ 89,710 | \$ 105,301 | \$ 105,301 |
| Fountaintech | NON | No | Fountain Installer | Yes | \$ 656,842 | \$ 709,952 | \$ 709,952 |
| Fresh Meadows | NON | No | Plumbing | Yes | \$ - | \$ 47,564 | \$ 47,564 |
| Geocomp | NON | No | Noise Testing | Yes | \$ 14,700 | \$ 16,500 | \$ 16,500 |
| Grainger | NON | No | Construction Material Supplier | Yes | \$ 583 | \$ 583 | \$ 583 |
| GreenPro Materials | NON | No | Construction Material Supplier | Yes | \$ - | \$ 13,159 | \$ 13,159 |
| Haika Nurseries | NON | No | Tree Supplier | Yes | \$ - | \$ 37,755 | \$ 37,755 |
| Hanover Architectural Products | NON | No | Stone Supplier | Yes | \$ - | \$ 306,002 | \$ 306,002 |
| HEPCO | NON | No | Stone Supplier | Yes | \$ 14,690 | \$ 14,690 | \$ 14,690 |
| Impact Concrete | NON | No | Engineering | Yes | \$ 2,100 | \$ 2,100 | \$ 2,100 |
| Industrial Threaded Products | NON | No | Construction Material Supplier | Yes | \$ 7,467 | \$ 7,467 | \$ 7,467 |
| Island Building Supplies | NON | No | Construction Material Supplier | Yes | \$ 13,404 | \$ 13,404 | \$ 13,404 |
| Kaufman Iron Works | NON | No | Ornamental Metal Fabricator | Yes | \$ 83,520 | \$ 83,520 | \$ 83,520 |
| Landscape Forms | NON | No | Material Supplier | Yes | \$ 844,205 | \$ 1,488,005 | \$ 1,488,005 |
| Milrose Consultants | NON | No | Expeditor | Yes | \$ 76,260 | \$ 116,390 | \$ 116,390 |
| New York Concrete Washout | NON | No | Concrete Washout Supplier | Yes | \$ 10,699 | \$ 10,699 | \$ 10,699 |
| North Fork Boutique | NON | No | Planting Supply | Yes | \$ 29,320 | \$ 29,320 | \$ 29,320 |
| Omni Rebar, Inc. | NON | No | Rebar Detailer | Yes | \$ 2,510 | \$ 2,510 | \$ 2,510 |
| Onsite Innovations | NON | No | Medic | Yes | \$ 10,108 | \$ 10,108 | \$ 10,108 |
| Phase I Group | NON | No | Plumbing | Yes | \$ 170,526 | \$ 170,526 | \$ 170,526 |
| Power Pak Civil & Safety LLC | NON | No | Construction Material Supplier | Yes | \$ 6,649 | \$ 6,649 | \$ 6,649 |
| Romex | NON | No | Material Supplier | Yes | \$ 27,010 | \$ 27,010 | \$ 27,010 |
| Sanico USA Corp | NON | No | Temperature Scanning Equip | Yes | \$ 6,279 | \$ 6,279 | \$ 6,279 |
| Shelter Enterprises | NON | No | Material Supplier | Yes | \$ 36,401 | \$ 36,401 | \$ 36,401 |
| Siegel | NON | No | Material Supplier | Yes | \$ 628 | \$ 628 | \$ 628 |
| Site One Landscaping | NON | No | Material Supplier | Yes | \$ 2,820 | \$ 3,192 | \$ 3,192 |
| Sonco | NON | No | Fence Supplier | Yes | \$ 4,015 | \$ 4,015 | \$ 4,015 |
| South Brunswick Recycling Materials, | NON | No | Soil Supplier | Yes | \$ 30,500 | \$ 30,500 | \$ 30,500 |
| Triboro Contractors | NON | No | Construction Material Supplier | Yes | \$ 394 | \$ 394 | \$ 394 |
| Trinity Highway Rentals | NON | No | Yards/Fence Rental | Yes | \$ 25,283 | \$ 25,283 | \$ 25,283 |
| White Cap LP | NON | No | Building Materials | Yes | \$ 159,597 | \$ 160,164 | \$ 160,164 |
| Wolkow Braker | NON | No | Waterproofing | Yes | \$ 246,000 | \$ 271,835 | \$ 271,835 |
| Wundercover | NON | No | Material Supplier | Yes | \$ 79,130 | \$ 79,130 | \$ 79,130 |
| Zinco | NON | No | Material Supplier | Yes | \$ 159,367 | \$ 159,367 | \$ 159,367 |
| Tier II Grand Total | | | | | \$ 7,938,725 | \$ 10,061,619 | \$ 10,061,618 |
| MWL Tier II Total | | | | | \$ 3,752,312 | \$ 4,343,205 | \$ 4,343,204 |
| Non-MWL Tier II Total | | | | | \$ 4,186,413 | \$ 5,718,414 | \$ 5,718,414 |
| MWL % of Tier II | | | | | 22% | 19% | 19% |

If there is no Original Plan then vendors were paid on an as-needed basis or vendors were contracted after the Original Plan

Date: 12/31/2024

(No substitutions may be made on this submission except by prior written approval by Owner)

| | | |
|----------------------|---|---|
| CM Name: | Kelco Construction Inc. | |
| Company Name: | Power Connect Enelctri Corp | Project: Open Space Large Square |
| Trade: | Electrical Subcontractor | Contract: |
| Address: | 1475 E 222 Street. Suite #1008 Bronx NY 10469 | Telephone: 646-768-8428 |
| As of Date: | 12/31/2024 | Project Start: 1/1/2021 |
| | | Project End: In Progress |

| COMPANY (Tier II) | | | | | | |
|-----------------------------|-----------------|----------------|--------------------------|------------------------------|--|----------------------------------|
| Name | MWL Designation | Joint Venture? | Trade | Original Plan Amount \$'s | Current Plan Amount (incl CO's) \$'s | Total Payment to Date \$'s |
| Power Connect Enelctri Corp | W | No | Electrical Subcontractor | \$ 2,685,000 | \$ 3,142,542 | \$ 3,142,542 |

[illegible]

Date: 12/31/2024

| | |
|-------------|-----------------------|
| GC/CM: | Kelco Construction |
| Date Range: | 8/1/2008 - 12/31/2024 |
| As of : | 45693 |

Open Space Large Square

SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | | | | Headcount | | | | | | | | | | |
|--------------------|--|--------|----------------|-------|----------------|-----|----------------|-------|----------------|-----|----------------|-----|----------------|-----|----------------|-----------|----------------|-------------|-----------|----------------|-------|----------------|----|-----|------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | Non-MWL | Total Hours | Total MWL | Non-MWL | Total | | | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # | | |
| Tier I (Direct) | Kelco Construction Inc General Contractor | 23,749 | 94% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 23,749 | 94% | 1,536 | 6% | 25,284 | 67 | 93% | 5 | 7% | 72 |
| Tier II | Johnson Security | 5,359 | 57% | 1,307 | 14% | 16 | 0% | 2,182 | 23% | 176 | 2% | 0 | 0% | 320 | 3% | 9,359 | 100% | 15 | 0% | 9,374 | 47 | 96% | 2 | 4% | 49 |
| | Power Connect Electric | 1,142 | 42% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,142 | 42% | 1,563 | 58% | 2,705 | 5 | 63% | 3 | 38% | 8 |
| | Wolkow Breaker | 1,075 | 55% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 1,075 | 55% | 879 | 45% | 1,954 | 12 | 48% | 13 | 52% | 25 |
| Total Hours | | 31,324 | | 1,307 | | 16 | | 2,182 | | 176 | | 0 | | 320 | | 35,325 | | 3,992 | | 39,317 | 131 | | 23 | | 154 |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 100% | 0% | | 0% | | 100% |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|------------------------|-----------|-------------|
| Kelco Construction Inc | 6/27/2020 | In Progress |
| Johnson Security | 6/27/2020 | In Progress |
| Power Connect Electric | 6/27/2020 | In Progress |
| Wolkow Breaker | 6/27/2020 | In Progress |

| | |
|-------------|------------------------|
| GC/CM: | Kelco Construction |
| Date Range: | 10/1/2024 - 12/31/2024 |
| As of : | 45693 |

Open Space Large Square

SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | Total MWL | | | Non-MWL | | | Total Hours | | | Headcount | | |
|--------------------|--|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----------|----------------|-----|----------------|-----|----------------|-------------|----------------|---------|----------------|-------|----------------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | | Non-MWL | | Total | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | % ¹ |
| Tier I (Direct) | Kelco Construction Inc General Contractor | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Tier II | Wolkow Breaker | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Power Connect Electric | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Johnson Security | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Total Hours | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | |
| Overall % of Total | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | |

* Denotes active contractors

¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

Shared Services

| | |
|-------------|-----------------------|
| GC/CM: | Lend Lease |
| Date Range: | 8/1/2008 - 12/31/2024 |
| As of : | 45693 |

Shared Services SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | | | | | | Headcount | | | | | | | | |
|--------------------|--|---------|----------------|-------|----------------|--------|----------------|--------|----------------|---------|----------------|-----|----------------|--------|----------------|-----------|----------------|-------------|-----------|----------------|-------|----------------|-----|-----|------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | Non-MWL | Total Hours | Total MWL | Non-MWL | Total | | | | |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | # | % ¹ | # | % ¹ | # | | |
| Tier I (Direct) | Lend Lease Construction Construction Management | 92,640 | 32% | 2,939 | 1% | 13,996 | 5% | 19,956 | 7% | 49,345 | 17% | 0 | 0% | 2,537 | 1% | 181,413 | 63% | 107,940 | 37% | 289,353 | 134 | 43% | 181 | 57% | 315 |
| Tier II | Johnson Security Security | 152,969 | 60% | 0 | 0% | 2,042 | 1% | 31,652 | 12% | 54,836 | 21% | 0 | 0% | 11,142 | 4% | 252,642 | 99% | 3,084 | 1% | 255,726 | 299 | 97% | 10 | 3% | 309 |
| | Eddington Security Security | 110,679 | 76% | 0 | 0% | 0 | 0% | 304 | 0% | 35,032 | 24% | 0 | 0% | 0 | 0% | 146,015 | 100% | 8 | 0% | 146,023 | 167 | 99% | 1 | 1% | 168 |
| Total Hours | | 356,289 | | 2,939 | | 16,038 | | 51,912 | | 139,213 | | 0 | | 13,679 | | 580,070 | | 111,032 | | 691,102 | 600 | | 192 | | 792 |
| Overall % of Total | | 52% | | #### | | 2% | | 8% | | 20% | | 0% | | 2% | | 84% | | 16% | | 100% | 76% | | 24% | | 100% |

* Denotes active contractors
¹ Denotes percentages of the individual MWL designation to the total workforce hours or total headcount

| Contractor | Start | End |
|------------------------|-----------|------------|
| Johnson Security Inc | 7/11/2010 | 2/2/2019 |
| Eddington Security Inc | 2/4/2010 | 11/30/2016 |
| Lend Lease | 7/11/2010 | 2/6/2018 |

| | |
|-------------|------------------------|
| GC/CM: | Lend Lease |
| Date Range: | 10/1/2024 - 12/31/2024 |
| As of : | 45693 |

Shared Services
SCHEDULE OF WORKFORCE PARTICIPATION

| Tier | Contractor | | | | | | | | | | | | | | Headcount | | | | | | |
|--------------------|--|-----|----------------|------|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----|----------------|-----------|----------------|-------------|----------------|---------|-------|
| | | M | | W | | L | | MW | | ML | | WL | | MWL | | Total MWL | Non-MWL | Total Hours | Total MWL | Non-MWL | Total |
| | | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | Hrs | % ¹ | # | % ¹ | # | |
| Tier I (Direct) | Lend Lease US Construction LMB Construction Management | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Tier II | Johnson Security Inc Security | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| | Eddington Security Inc Security | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% | 0 | 0% |
| Total Hours | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | | 0 | |
| Overall % of Total | | 0% | | #### | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | | 0% | |

* Denotes active contractors
1 Denotes percentages of the individual MWL designation to the total workforce hours or total headcount